City of Seattle
Notice of Appointment

Name: Alice Shobe		**X Executive Appointment** ☐ **Reappointment** ☐ **Legislative Appointment** ☐ **Agency Appointment** ☐ **PDA Council** ☐ **PDA Constituency**
Residential Neighborhood: Queen Anne	**Zip Code:** 98119	**Contact Phone No.:** 206-805-6118
Appointed to: Housing Levy Oversight Committee		**Date of Appointment:** December 1, 2014
Authority (Ord., Res.): Ordinance 123013		**Term of Office:** **From:** Appointment **To:** December 31, 2016

FILED
CITY OF SEATTLE
2014 DEC -4 PM 4:53
CITY CLERK

Background:
Alice Shobe has held a variety of leadership positions in organizations supporting community development, housing and human services. As Executive Director of Building Changes, Alice leads a nonprofit intermediary organization that works throughout Washington to end homelessness through grant-making, capacity building, policy development and program evaluation. She was previously director of Sound Families, a Gates Foundation-funded public-private partnership that created 1,500 units of housing for homeless families. She also headed Philanthropy Northwest, a 180-member organization, and was deputy director of Impact Capital, where she managed operations including a $20.5 million community development loan fund. Alice is active in community organizations, and is currently a board member of the Washington Low Income Housing Alliance.

Authorizing Signature:	**Name and Title of Officer Making Appointments:** Mayor Edward B. Murray

BUILDING CHANGES
END HOMELESSNESS TOGETHER

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Alice Shobe, Executive Director

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PROFESSIONAL EXPERIENCE:

Building Changes
Executive Director (2012 – present)
Deputy Director (2008 – 2011)

- Provide executive leadership of nonprofit intermediary organization in Washington State.
- Through grantmaking, capacity building, policy development and evaluation, seed and nurture system-wide change so that fewer people experience homelessness and those who do are quickly connected with housing and jobs.
- Implement all executive functions including fiscal oversight of $4 million annual operating budget and *Washington Families Fund* a $35 million public-private grant fund.

Sound Families
Director (2004 – 2008)

- Managed and implemented public-private partnership that created 1,500 new units of housing with services for homeless families in King, Pierce, and Snohomish Counties. As a City of Seattle employee, managed $40 million grant making program on behalf of the Bill & Melinda Gates Foundation, seven public jurisdictions, and seven housing authorities.

Philanthropy Northwest
CEO (2002 – 2004)
COO: (2001 – 2002)

- Led and represented membership association serving grantmakers and philanthropists in five northwestern states. Managed and oversaw all operations of 180+ member organization, employing five staff members, with a $1 million dollar annual operating budget.

Impact Capital
Deputy Director (2000-2001)

- Managed organizational operations. Oversaw all internal operations including managing $20.5 million loan fund and $2 million organizational capacity fund. Hired, trained, and supervised ten-member staff.

Washington Community Development Loan Fund
Executive Director (1998-2000)

- Chief Executive for nonprofit community development financial institution (CDFI). Increased loan fund pool from $4 to $17 million and implemented merger with two other organizations which resulted in creation of Impact Capital.

Washington Community Development Loan Fund
Senior Development Specialist (1994-1998)

- Senior loan officer for nonprofit community development financial institution. Provided technical assistance to borrowers and evaluated loan and capacity grant requests. Influenced public policy to benefit low-income housing and community development industry.

City of Kent, WA & A Regional Coalition for Housing (ARCH)
Housing, Human Services and Land Use Planner (1989-1994)

- Performed a variety of planning functions for suburban jurisdictions including housing and human services planning and funding and zoning code implementation and permit review.

SAMPLE PUBLICATIONS AND PRESENTATIONS:

National Alliance to End Homelessness, Conference Sessions: *Implementing Rapid Re-housing* 2013; *Introduction to Family Homelessness*, 2008; *Philanthropy's Role in Ending Family Homelessness*, 2004

Washington Coalition for the Homeless, Conference Session, *Public-Private Collaborations*, 2006

Housing Washington, Conference Session, *Evaluation: Using Data to Make a Difference*, 2005

ASAE & The Center for Association Leadership Magazine, Publication, *Weathering the Perfect Storm*, August 2003

Program for Early Parent Support (PEPS), Conference Session, *Housing & Infant Mortality*, 2004

National Philanthropy Day, Keynote Presentation, *The Spirit of Giving*, 2003

EDUCATION:

James Madison College at Michigan State University, B.A. Urban Policy

Results Based Facilitation Qualified Trainer, 2010

Annie E. Casey Foundation Children and Family Fellowship, Fellow, 2007 – 2008

MEMBERSHIPS AND AFFILIATIONS:

Washington Low Income Housing Alliance, Board Member, 2009- Present

Annie E. Casey Foundation Fellowship Network Steering Committee, Member, 2012- 2014

Beacon Development Group, Board Member, 2009- 2014

Seattle University, Center for Nonprofit and Social Enterprise Management, Visiting Community Member, 2006 – 2012

Plymouth Housing Group, Board Member, 2002 – 2006

Forum of Regional Associations of Grantmakers, Board Treasurer & Member, 2002 – 2004

Housing Development Consortium of Seattle King County, Board Treasurer & Member, 1998 – 2001

Feminist Women's Health Center, Board President & Member, 1993 - 1997

Housing Levy Oversight Committee

Thirteen members: Per Ordinance 123013, all subject to City Council confirmation

- 3 Appointed by Mayor: 2-year term, followed by 3-year terms
- 3 Appointed by Mayor: 3-year terms
- 1 City employee appointed by Mayor: 6 ½-year term
- 2 Appointed by City Council: 2-year term, followed by 3-year terms
- 3 Appointed by City Council: 3-year terms
- 1 City employee appointed by City Council: 6 ½-year term

D*	G	Position No.	Name	Appointed	Term Ends	Term #	Position	Appointed By
6	f	1	Leslie Price	8/14	12/16	1		Mayor
6	f	2	Tory Laughlin Taylor	12/14	12/16	1		Mayor
6	f	3	Alice Shobe	12/14	12/16	1		Mayor
1	f	4	Maiko Winkler-Chin	6/14	12/16	3		Mayor
6	m	5	Hal Ferris	7/13	6/15	2	Vice Chair	Mayor
6	m	6	Marty Kooistra	7/13	6/15	2		Mayor
1	m	7	Douglas Ito	12/14	12/16	1		Mayor
6	f	8	Traci Ratzliff	6/10	12/16	1		Council
6	f	9	Keri Williams	12/14	12/16	1		Council
6	m	10	Jonathan Grant	6/14	12/16	2		Council
6	f	11	Nicole Macri	2/14	6/15	2		Council
1	f	12	Josephine Tamayo Murray	2/14	6/15	3	Chair	Council
		13	vacant					Council

***Diversity**

	Men	Women	Vacant	Minority	(1) Asian-American	(2) African-American	(3) Hispanic Latino	(4) Native-American	(5) Other**	(6) Caucasian
Mayor	3	4		2	2					5
Council	1	4		1	1					4
Total	4	8		3	3					9

***Other includes diversity in any of the following: race, gender and/or ability*