# City of Seattle
# Notice of Appointment

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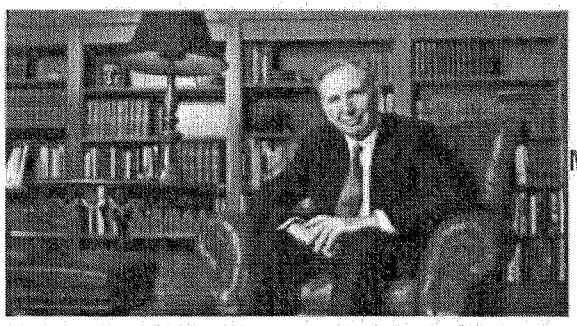
|---|---|---|
| **Name: Michael Young** | | ☐ Executive Appointment<br>☒ Legislative Appointment<br>☐ Agency Appointment<br>☐ PDA Council ☐ PDA Constituency |
| **Residential Neighborhood:** | **Zip Code:** | **Contact Phone No.:** |
| **Appointed to:**<br>**Economic Development Commission** | | **Date of Appointment:**<br>**2/5/2013** |
| **Authority (Ord., Res.):**<br>**Council Bill 117680** | | **Term of Office:**<br>**From: Confirmation**<br>**To: February 28, 2014** |
| **Comments:**<br><br>**President, University of Washington.** | | |
| **Authorizing Signature:** | | **Name and Title of Officer Making Appointments:** |

## Confirmed by the Following Vote at City Council

| | | |
|---|---|---|
| **In Favor:** | **Against:** | **Date:** |
| **Attested by:** | | **Title:** |

# Biography



**Michael K. Young** became President of the University of Washington on July 1, 2011. Also a tenured Professor of Law, President Young has a distinguished record as an academic leader with broad experience in public service and diplomacy. As UW President, he leads the nation's top public university (2nd among all universities) in attracting federal research funding.

Prior to his appointment at the UW, he served as President and Distinguished Professor of Law at the University of Utah. Under President Young's leadership, Utah raised its stature nationally and internationally. It led the nation in the number of new companies generated from university research, significantly raised the academic profile of the student body, expanded international education, and built more than 2 million square feet of new research and teaching facilities. Private giving to the university also rose significantly during President Young's tenure, and the number of donors more than doubled.

## Curriculum Vitae

Before assuming the presidency at Utah, he was Dean and Lobingier Professor of Comparative Law and Jurisprudence at the George Washington University Law School. He was also a professor at Columbia University for more than 20 years, and prior to joining the Columbia University faculty, he served as a law clerk to the late Chief (then Associate) Justice William H. Rehnquist of the United States Supreme Court.

President Young has held numerous government positions, including Deputy Under Secretary for Economic and Agricultural Affairs and Ambassador for Trade and Environmental Affairs in the Department of State during the presidency of the first President Bush. He also served as a member of the U.S. Commission on International Religious Freedom from 1998-2005 and chaired the Commission on two occasions.

He has published extensively on a wide range of topics, including the Japanese legal system, dispute resolution, mergers and acquisitions, labor relations, the legal profession, comparative

law, industrial policy, international trade law, the North American Free Trade Agreement (NAFTA), the General Agreement on Tariffs and Trade (GATT), international environmental law and international human rights and freedom of religion. He is a member of the Council on Foreign Relations and a fellow of the American Bar Foundation.

President Young is a graduate of Brigham Young University (B.A., 1973) and Harvard Law School (J.D., 1976), where he served as a note editor of the Harvard Law Review.

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# MICHAEL K. YOUNG


PRESIDENT AND PROFESSOR OF LAW, UNIVERSITY OF WASHINGTON

OFFICE OF THE PRESIDENT
301 GERBERDING, BOX 351230
SEATTLE, WA 98195
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PRES@UW.EDU


## PRESENT POSITIONS

President and Professor of Law
University of Washington, 2011-

President Emeritus and Distinguished Professor of Law
The University of Utah, 2011 -

## FORMER POSITIONS

President and Distinguished Professor of Law
The University of Utah, 2004-2011

Dean and Lobingier Professor of Comparative Law and Jurisprudence
George Washington University Law School, 1998-2004

Fuyo Professor of Japanese Law
Columbia University, 1978-1998

Director, Center for Japanese Legal Studies
Columbia University, 1985-1998

Director, Center for Korean Legal Studies
Columbia University, 1995-1998

Co-Director, Program on Religion, Human Rights and Religious Freedom
Columbia University, 1994-1998

Member, Trade and Environmental Policy Advisory
Office of the U.S. Trade Representative, Executive Office of the President, 2000-2006

Senior Advisor
Quinn, Emanuel, Urquhart, Oliver & Hedges, 2002-2006

Chair
U.S. Commission on International Religious Freedom, 2001-2002; 2003-2004

Vice-chair, U.S. Commission on International Religious Freedom, 2002-2003

Member,U .S. Commission on International Religious Freedom, 1998-2005

Member, Committee on International Judicial Relations
Judicial Conference of the United States, 1999-2005

Member, *Brown v. Board of Education* 50th Anniversary Commission, 2003-2004

| | |
|---|---|
| 1999-2001 | U.S. Air Force Academy, Board of Visitors<br>Member |
| 1995-1998 | POSCO Research Institute<br>Fellow |
| 1996 | U.S. House of Representatives<br>Select Subcommittee on Transfers of Iranian Arms to Bosnian Muslims<br>Counsel |
| 1992-1993 | U.S. Department of State<br>Ambassador for Trade and Environmental Affairs |
| 1991-1993 | U.S. Department of State<br>Deputy Under Secretary for Economic and Agricultural Affairs |
| 1989-1991 | U.S. Department of State<br>Deputy Legal Adviser |
| 1986-1989 | Skadden, Arps, Slate, Meagher & Flom<br>Of Counsel |
| 1984-1986 | Milbank, Tweed, Hadley & McCloy<br>Of Counsel |

## HONORS AND AWARDS

Distinguished Service Award, L.D.S. International Association, 2011

International Leader of the Year (presented by the World Trade Association of Utah), 2008

U.S.-China Educational Collaboration Leadership Award, Chinese Association for Science and Technology - USA, 2008

Knighted by His Royal Highness of Portugal into the Order of St. Michael of the Wing, 2007

Helping Hands Award, Utah Youth Village, 2006

Award in Recognition of Excellence in the Promotion of International Religious Freedom, The Church of Jesus Christ of Latter-day Saints, 2006

Distinguished Service Award, J. Reuben Clark Society, Los Angeles Chapter, 2006

Award for Distinguished Service in Promoting Religious Freedom, The International Center for Law Religious Studies at Brigham Young University, 2005

Communicator of the Year Award, Utah Chapters of the Public Relations Society of America and the International Association of Business Communicators, 2005

Award of Excellence in Education, Utah Hispanic Chamber of Commerce, 2005

Award for Excellence in Ethics, Utah Valley State University, 2004

Honored Alumni of the Year, College of Humanities, Brigham Young, 1995

## PROFESSIONAL ACTIVITIES

U.S. Commission on International Religious Freedom, Chair, 2001-2002, 2003-2004; Vice-chair, 1999-2000

Council on Foreign Relations, Member

American Bar Foundation, Fellow, 1999-Present

Harvard Law Review Board of Overseers, Member, 2008-Present

American Council on Education Commission on International Initiatives, 2007-Present

Trees Fellowships at the Grand Canyon Trust Advisory Council, Member, 2007-Present

Judicial Conference of the United States, Committee on International Judicial Relations, Member, 1999-2005

Project on Religion, Rights and Religious Freedom: An International Exchange and Research Project, Columbia University, Director, 1995-1998

Project on German and Korean Unification, Columbia University, Centrum fur Angewandte Politikforschung, and the Korean Economic Research Institute, Member, 1997-2000

Japan Society Public Affairs Programs Advisory Committee, 1995-1999

World Trade Organization, Consultant, 1997-1998

Japan Society Professional Fellows Selection Committee, Member, 1994-Present

U.S. Department of State, Consultant, 1993-1995

*The Japan Business Law Journal*, Board of Editors, 1979-1981

*Doing Business in Japan* (Matthew-Bender), Board of Editors

Association of the Bar of the City of New York, Committee on Federal Legislation, Member, 1981-1983

Association of American Law Schools, Section on Graduate Studies, Chairman, 1989-1990

Association of American Law Schools, Section on Comparative Law, Chairman, 1987-1988

Yale Law School, Lecture-in-Law, 1986-1987

Admission to the Bar – California and New York

## PROFESSIONAL ASSOCIATION MEMBERSHIPS

| | |
|---|---|
| 2011- | Worldwide Universities Network (WUN) |
| 2011- | Association of American Universities |
| 2011- | Association of Pacific Rim Universities |
| 2011- | Association of Public and Land-grant Universities |
| 2011- | Association of Governing Boards of Colleges and Universities |
| 2011- | Pac-12 Conference Chief Executive Officers |

## COMMITTEE AND BOARD MEMBERSHIPS

| | |
|---|---|
| 2011- | Washington Council on Aerospace |
| 2011- | Technology Alliance |
| 2011- | University of Washington Medicine Board |
| 2011- | William D. Ruckelshaus Center, Advisory Board |
| 2011- | Seattle Community Development Roundtable |
| 2011- | Global Health Nexus |
| 2011- | Prosperity Partnership, Co-chair |
| 2011- | UW Advisory Committee on Real Estate |
| 2011- | UW Investment Advisory Committee |
| 2004- | National Campaign to Stop Violence, Board of Directors |
| 2009- | SkyWest, Inc., Board of Directors |
| 2008- | The East-West Center Board of Governors |
| 2006-2011 | The Craig H. Neilsen Foundation Board of Directors |
| 2004-2011 | The Herbert I. And Elsa B. Michael Foundation Advisory Board |
| 2004-2011 | The Tanner Lectures on Human Values Board of Trustees |

## EDUCATION

| | |
|---|---|
| Undergraduate: | Brigham Young University, Provo, Utah<br>B.A., *Summa Cum Laude* with *Highest Honors*, 1973<br>Degree: Political Science and Japanese |
| Legal: | Harvard Law School, Cambridge, Massachusetts<br>J.D., *Magna Cum Laude*, 1976 |
| Activities: | *Harvard Law Review*, Board of Eds., 1974-75<br>*Harvard Law Review*, Note Editor, 1975-76<br>*Japanese Legal Documents Seminar*<br>*East Asian Legal Studies Program* |

Scholarships: National Defense Foreign Language Fellowship (NDEA Title VI) to study Japanese in conjunction with Law School courses, 1975-1976

## ACADEMIC HONORS

Brigham Young University:
*Summa Cum Laude*
*Highest Honors* designation in Honors Program
Edwin O. Hinckley Social Science Scholarship, 1972-1973
Elected Phi Kappa Phi Honor Society
Elected Phi Eta Kappa Honor Society
Elected Archon Honor Society
Dean's Honor List (top 2% of class) all semesters

Harvard Law School:
Harvard law Review
Magna Cum Laude
Honorable Mention, Ames Moot Court, Best Brief Competition, 1st Year

Postgraduate:
Japan Foundation Fellow
Japan Foundation, 1979-1980

## LEGAL EXPERIENCE

Department of State:
Head of Delegation, Conference on Security and Cooperation Negotiations for a Multilateral Pacific Settlement of Disputes Mechanism, Valletta, Malta, 1990

Alternate Head of Delegation, United Nations Conference on Environment and Development (UNCED), Rio de Janiero, Brazil, 1992

Chief Counsel, U.S. Delegation, 2+4 German Unification Negotiations, 1989-90

Visiting Scholar:
University of Tokyo
Faculty of Law
Tokyo, Japan
1978-80, 1983

Visiting Professor:
Waseda University
Tokyo, Japan
1989

Nihon University
Tokyo, Japan
1985

Fellow: POSCO Research Institute, 1996 to Present

Judicial Clerkships:
The Honorable William H. Rehnquist
Associate (Chief) Justice
United States Supreme Court
1977 Term

The Honorable Benjamin Kaplan
Associate Justice
Supreme Judicial Court of Massachusetts
1976 Term

Other: Baker & McKenzie, Tokyo, Japan
Law Clerk - Translator, Summer 1974

Munger, Tolles, Hills & Rickershauser
Los Angeles, CA
Law Clerk, Summer 1975

Orrick, Herrington, Rowley & Sutcliffe
San Francisco, CA
Law Clerk, Summer 1976

Quinn, Emanuel, Urquhart, Oliver & Hedges
Los Angeles, CA
Senior Advisor

National Advisory Committee for the North American Agreement on Labor Cooperation
Chair, 2000-04

## OTHER EMPLOYMENT EXPERIENCE

Teaching: Teaching Assistant, Political Methodology
Brigham Young University, 1972-1973

Research: Head Research Assistant, Asian Educational Resource Project
Brigham Young University, 1971-1972

Research Assistant, Political Science Department
Brigham Young University, 1971-1972

Other: Supervisor and Ski Instructor, Utah County Ski Instructors
Sundance Ski Resort, 1967-1973

## PUBLICATIONS

**Books and Monographs:**

*The Fundamentals of U.S. Trade Law and Policy* (Carolina Academic Press, 2nd Ed., December 2011).

*International Environmental Law: Cases, Materials, Problems* (with D. Anton & T. Schoenbaum, M. Bender, 2nd Ed., Spring 2011).

*Japanese Law in Context: Readings in Society, the Economy, and Politics* (with M. Ramseyer & C. Milhaupt,2 002, Harvard University Press).

*Trilateral Perspectives on International Legal Issues: Relevance of Domestic Law & Policy* (ed., 1996).

*Ho wa Nichibei wo Hedateru Ka?* (Does Law Create a Separation Between Japan and the United States?) (1990).

*American Lawyers in Japan: Opportunities and Obstacles* for *Clients and Practitioners* (Japan Society, 1989).

*Foreign Acquisitions in Japan: Hurdling the Ultimate Barrier* (with W. Ames,1 985).

**Articles (English):**

"Non-State Actors in the Global Order," The *University of Utah Law Review*, vol. 2010, no. 1, pp. 81-90 (2010).

"Religious Freedom," in *Life in the Law 119* (S. Cameron, G. Fletcher, J. Wise, eds.) (2009).

"The Relevance of Religious Freedom," in *Clark Memorandum,* J. Reuben Clark Law School, Brigham Young University, pp. 14-19 (Spring 2008).

"Footings of Mormon Conceptions of Law: Vantage Points for Understanding Constitutional Law and the Law of Religious Freedom," in *Faith and Law: How Religious Traditions from Calvinism to Islam View American Law* 149-171, R. Cochran, Jr.,ed.; with W.C. Durham, Jr., B. Scharffs ( 2008).

"Religious Freedom as an International Human Right: A Few Lessons from the Trenches," (Perspective, vol. 7, no. 2, pp. 62-76 (2007).

"Japanese Attitudes Towards Contracts: An Empirical Wrinkle in the Debate," 34 *The George Washington International Law Review* 789-852 (with M. Kato & A. Fujimoto) (2003).

"Lessons From the Battle Front: U.S.-Japan Trade Wars and Their Impact on the Multilateral Trading System," *33 The George Washington University International Law Review* 753-790 (October, 2001).

"And What Surprised You Most About Your New Job? Reflection on Becoming a Dean," *Symposium: Leadership in Legal Education, Issue II, 33 U. Toledo L. Rev.* (Sept. 2001).

"The Role of the Attorney-Adviser in the U.S. Department of State: Institutional Arrangements and Structural Imperatives," 61 *Duke Journal of Law and Contemporary Problems* 133 (1998).

"External Monitoring of Domestic Religious Liberties," 1998 *Brigham Young University Law Review* 501.

"The Constitution Ignored: Review of *The Constitutional Case Law of Japan, 1970 through 1990*" (Beer & Itoh, eds., 1996), *Monumenta Nipponica* (1997).

"Religious Liberties and Religious Tolerance: An Agenda for the Future," 1996 *Brigham Young University Law Review* 973.

"International Dispute Resolution: Lessons from Malta," in *Trilateral Perspectives on International Legal Issues* 431 (Michael K. Young, ed., 1996).

"Dispute Resolution in the Uruguay Round: Lawyers Triumph over Diplomats" in *The International Lawyer*, Vol. 29, No. 2 (1995).

"Introduction to Japanese Law," in *Japan Business Law Guide &l-050 to* &8-900 (2,001 to 7,294) (M. Matsushita, ed., 1995).

"The Japanese Legal System: History and Structure," in 2 *Doing Business in Japan* 3-1 to 3-45 (Z. Kitagawa, ed., 1995).

"Privatization in Eastern Europe: Experience and Expectations," in *Privatization in Eastern Europe: Lega,Ec onomic, and Social Aspects* 6 (H.Smit & V. Pechota, eds., 1994).

"Training for Global Competency in the Legal Profession: One School's Experience," in *Educational Exchange and Global Competence* 103 (R. Lambert, ed., 1994).

"Structural Adjustment of Mature Industries in Japan: Legal Institutions, Industry Associations & Bargaining," in *The Promotion and Regulation of Industry in Japan* 135 (S. Wilks & M. Wright, eds., 1991).

"The Legal Profession in Japan: Misleading Comparisons and Unasked Questions," in *Conflict and Integration: Comparative Law in the World Today* 131 (T. Kojima, ed., 1988).

"Foreign Law Solicitors in Japan: A Case Study in Transnational Dispute Resolution and Marginal Reform," 21 *Law in Japan* 84 (1988).

"Administrative Guidance and Industrial Policy: Participatory Policy Formation and Execution in Japan," *in EibeiHo Ronshu: Tanaka Hideo Sensei Kanreki Kinen* 569 (K. Fujikura, ed., 1987).

"Japanese Antitrust Policy and Practice: Competition, Patterns of Governance and Participation," in *Fragile Interdependence: Economic Issues in U.S. - Japanese Trade and Investment* 77 (T. Pugel with R. Hawkins, eds., 1986).

"Modern Japanese Law," in *The World's Legal Systems: Past and Present* (Condyne Law Tapes, G. Bermann & J. Hazard, eds., 1986).

"Traditional Japanese Law," in *The World's Legal Systems: Past and Present* (Condyne Law Tapes, G. Bermann & J. Hazard, eds., 1986).

"Structurally Depressed and Declining Industries in Japan: A Case Study in Minimally Intrusive Industrial Policy," *Japanese Economy and Trade with the United States* 181 (D. Nanto, ed., 1986).

"Dispute Resolution in Japan: Patterns, Trends and Developments," in *Legal Aspects of Doing Business with Japan* (I. Shapiro, ed., 1985).

"The Role of Law and Lawyers in Japan and the United States," in *1985 Michigan Yearbook of International Legal Studies: Issues of Transnational Legal Practice* 25 (with I. Shapiro).

"Administrative Guidance in the Courts: A Case Study in Doctrinal Adoption," 17 *Law in Japan* 120 (1984).

"Judicial Review of Administrative Guidance: Governmentally Encouraged Consensual Dispute Resolution in Japan," 84 *Colum. L. Rev.* 923 (1984).

"Economic Security: Japan Reviews Its Options," 2 *Journal of Japanese Trade & Industry* 31 (Jan/Feb, 1983).

*The Role of Law and Lawyers in Japan and the United States* (Occasional Paper No. 16, The Woodrow Wilson International Center for Scholars, East Asia Program, 1983).

Center for Law and Economic Studies: Conference on Industrial Policy 111-140 (L. Kaden, ed., Occasional Papers of the Center for Law and Economics, Columbia University, 1983).

"The Future of U.S. - Japan Trade Relations and the Need To Do More," in *Business Transactions with China, Japan and South Korea,* Chapter 6 (H. Smit & P. Saney, eds., 1983).

"Amendments to Company Law Strengthen Internal Auditing Procedure," *3 East Asian Executive Reports* 13 (No. 8, Aug. 15, 1981).

"Developments in the Law – Elections (IV. Post-Election Remedies)," 88 *Harv. L. Rev.* 1298-1339 (1975).

"Supreme Court Note, *Warth V. Seldin,* Standing to Challenge Exclusionary Zoning Ordinances," 89 *Harv. L. Rev* 189-195 (1975).

"Japanese Prefectural Government," 6 *Asia* 55 (1973).

"Asian Educational Resources, Project – Developmental Study of Japan," *B.Y.U. Monograph Series* (1972).

**Articles (Japanese):**

"Ho to Nihon no Shakai - Ho wo Kaenai Kaisei Ho (Law and Japanese Society: Amendments that Do Not Amend)," *Ho no Shihai* (April, 1997).

"Nihonjin no Keiyakukan (Japanese Attitudes Towards Contracts)," in 1096 *Jurisuto* 44 (with M. Kato, 1996).

"Nihonjin no Kakukuni Imeji to Keiyaku Funso (Contractual Disputes and the Image Japanese Hold of Various Countries)," in 1096 *Jurisuto* 60 (with M. Kato, 1996).

"Amerikajin Kara Mita Nihonjin no Keiyakukan (Japanese Attitudes Towards Contracts As Seen From the Perspectives of an American)," in 1096 *Jurisuto* 69 (1996).

"Uruguai Raundo ni okeru Funso Shori: Gaikokan ni taisuru Horitsuka no Shori (Dispute Resolution in the Uruguay Round: Victory of Lawyers over Diplomats)," 23 *Kokusai Shoji Homu* 223 (1995).

"Amerika no Iken Shinsasei (The System For Determining Constitutionality in America)," in 1037 *Jurisuto* 122 (1994).

"Amerika no Renpo Saiko Saibansho: Ro Kuraku to sono Eikyo wo Chushin toshite" (The United States Supreme Court: A Comparative Analysis of the Role and Function of the Law Clerk and the Chosakan), 1979-1 *Amerika Ho 1.*

"Iken Shinsa wo suru Saibankan to Sono Shuhen: Amerika no Iken Shinsasei (Judicial Review of Constitutionality: The American Judicial Review System)," 1037 *Jurisuto* 122 (1994).

"Shinkyokumen wo Mukaeru Nichi-Bei Kankei: Kurinton Seikenka ni okeru Boeki Seisaku no Aratana Tenkai (A New Phase in U.S.-Japan Relations: Trade Policy Under the Clinton Administration)," 1030 *Jurisuto* 96 (1993) (Part I); *1031 Jurisuto* 86 (1993) (Part II); *1032 Jurisuto* 88 (1993) (Part III); *1033 Jurisuto* 90 (1993) (Part IV).

"Ho-Nichibei Ishiki Gyappu wo Umu Mono" (Law - Development of Perceptual Gaps between The United States and Japan) *Jetro Sensor* (Monthly articles in every issue from 1987 to 1989, beginning with Vol. 37, No. 1).

"Beikoku Sumitomo Shoji Jiken Hanketsu ni tsuite no Oboegaki -- Yaya Kotanatta Shikaku Kara" (*Sumitomo Shoji American, Inc. v. Avagliano*: A Different Perspective), 11 *Kokusai Shoji Homu 308* (May 1983).

"Amerika Torihiki Ho Kenkyukai no Rensai ni attate" (A Continuing Series of the Studies of the American Commercial Law Study Group), *11 Kokusai Shoji Homu* 228 (April 1983) (with M. Kato).

"Nyuyoku Tayori" (New York Tidings), 9 *Law School* 114 (Sept. 1982, No. 48).

"Nichibei Shiho wo Kataru: Kokyo Sosho, Wakai, Chotei, Shikko nado wo Chushin ni" (A Comparative Examination of Japanese and American Litigation: Public Interest Litigation, Compromise, Mediation, Enforcement, Etc.), 49 *Ho no Shihai* 94 (1981-82).

"Amerika Saibansho ni okeru Horitsu Chosakan no Yakuwari" (The Role of the Law Clerk in American Courts: A Comparative Analysis), *The Meiji University Gakujutsu Kokusai Koryu Sanko Shiryoshu,* No. 58 (July 1980).

"Joso no Mondai ni tsuite" (Problems of the Appellate Process), 24 *Hogaku Seminar* 148 (1980).

"Amerika Shiho Seido Shintenkai" (Developments in American Civil Litigation), 721 *Jurisuto* 34 (1980).

"Amerika no Shiho Jujo wo Kataru: Toku ni Renpo Saikosai ni tsuite" (The Present Condition of the American Judiciary: In Particular, of the U.S. Supreme Court), 16 *Shiho no Mado* 2 (May 1980).

"Nihon Ho to Amerika Ho" (Japanese Law and American Law), 15 *Law School* 94 (1979) (with T. Nomura and M. Kato).

"Horitsu Kyoiku to Horitsuka" (Legal Education and Jurists: A Comparative Analysis), 700 *Jurisuto* 72 (1979) (with T. Yamda).

**Newspapers & Popular Journals:**

"Toanai Nairinwa: Chotaikoku no Sekinin Ninshiki Seyo" (Unacceptable Internal Dialogues: Be Conscious of the Responsibilities of a Super-Power), *Hokkaido Shimbun* (October 27, 1986).

"Kado no Izon Dakkyaku: Nichibei Kankei, Seijutai no Dankyu ni" (Breaking Away from Excessive Dependence: U.S. - Japan Relations, In a Stage of Maturation), *Hokkaido Shimbun* (June 13, 1986).

"Nezuyoi Taiwa no Yoko: 'Bunko no Sa'l' Manabiau Toki" (The Cross-Section of a Deep-Seated Dialogue: Time to Learn Together from our 'Cultural Differences'), *Hokkaido Shimbun* (February 17, 1986).

"Tsuyomaru Seiji Kihan: Taishu no Iradachi wo Han'ei" (Strengthening the Political Base: Reflection of the Annoyance of the Public), *Hokkaido Shimbun* (October 21, 1985).

"Jiyu Boeki Hoki mo: Kosei, Byodo Kakuho Sareneba" (Abandonment of Free Trade: In the Absence of Guarantees of Fairness and Equality), *Hokkaido Shimbun* (July 8, 1985).

"Jiyu Boeki ni Rikai: Mondai Wa Gikai no Tsuyoi Atsuryoku" (Understanding in Free Trade: The Problem is Strong Pressure from Congress), *Hokkaido Shimbun* (January 21, 1985).

"Keizai men de Ittaishi: Shijo Kakuran Kyokudo ni Keikai -- Beikoku Kara Mita Nichikan" (A Monolithic View from an Economic Perspective: Market Disturbances, a Severe Warning Regarding Japanese-Korean Relations as Seen from the United States), *Hokkaido Shimbun* (October 22, 1984).

"Monko Kaiho wo Hyoka" (The Value of Opening the Gates), *Hokkaido Shimbun* (June 18, 1984).

"Sakerarenu Bei Senryaku Izon Rongi" (Discussions of the Unavoidability of Reliance of U.S. Military Strength), *Hokkaido Shimbun* (December 7, 1983).

"Seiji Dotoku wo Keishi" (Neglect of Morality in Politics), *Hokkaido Shimbun* (October 26, 1983).

"Nihon no Keiken Kara Manabu Gaikokujin no me Kara Miru" (Learning from the Japanese Experience: A Foreigner's Perspective), *Hokkaido Shimbun* (June 5, 1983).

"Nihon Kigyotaisei -- Hikanzei Boeki Shoheki Ka do Ka" (Japan, Inc. -- A Nontariff Tradebarrier?), *Hokkaido Shimbun* (February 5, 1983).

"IBM Jiken no Kyokun" (Lessons from the IBM Case), *U.S. Japan Business News* (Aug. 30, 1982).

"Nippon wo Kangaeru" (Thinking about Japan), *Sankei Shimbum* (August 19, 1982).

"Japan, Stung," *New York Times* (Aug. 17, 1982).

"Kojo Han'o, Kaette Kiken: Keizai Kankei Akka Sasu" (The Dangers of Overreaction: Damaging Economic Relations), *Tokyo Shimbun* (July 25, 1982).

"Keizai Masatsu to Mukankei: 'Horitsu Shakai' ni Nareru Hitsuyo" (Economic Friction and Irrelevancy: The Necessity of Operating in a Legalistic World), *Nihon Keizai Shimbun* (July 12, 1982).

"Gokai no Rekishi Aratameru Toki" (Time for Rethinking Our History of Mistakes), *Hokkaido Shimbun* (April 4, 1982).

"Kokusai Shakai e no Yugo wo" (Consolidation Towards an International Society), U.S. *Japan Business News* (January 1, 1982).

# ECONOMIC DEVELOPMENT COMMISSION

*15* members: Per *Council Bill 117680,* all subject to City Council confirmation, one-year terms.

- *7* Appointed by City Council
- *8* Appointed by Mayor

| D* | G | Position No. | Name | Appointed | Term Ends | Term # | Position | Appointed By |
|---|---|---|---|---|---|---|---|---|
| 6 | M | 1 | Chris DeVore | 2/5/2013 | 2/28/2014 | 1 | | Mayor |
| 6 | F | 2 | Maud Daudon | 2/5/2013 | 2/28/2014 | 1 | | Council |
| 6 | F | 3 | Dr. Jill Wakefield | 2/5/2013 | 2/28/2014 | 1 | | Mayor |
| 6 | F | 4 | Christine Hanna | 2/5/2013 | 2/28/2014 | 1 | | Council |
| 6 | M | 5 | Michael Rawding | 2/5/2013 | 2/28/2014 | 1 | | Mayor |
| 6 | M | 6 | Ken Willman | 2/5/2013 | 2/28/2014 | 1 | | Council |
| 2 | F | 7 | Tanya Jimale | 2/5/2013 | 2/28/2014 | 1 | | Mayor |
| 6 | M | 8 | Rob Mohn | 2/5/2013 | 2/28/2014 | 1 | | Council |
| 6 | F | 9 | Sarah Patterson | 2/5/2013 | 2/28/2014 | 1 | | Mayor |
| 3 | M | 10 | Chris Rivera | 2/5/2013 | 2/28/2014 | 1 | | Council |
| 6 | M | 11 | Dave Freiboth | 2/5/2013 | 2/28/2014 | 1 | | Mayor |
| 6 | M | 12 | Michael Young | 2/5/2013 | 2/28/2014 | 1 | | Council |
| 6 | M | 13 | Alan Nay | 2/5/2013 | 2/28/2014 | 1 | | Mayor |
| | | 14 | Vacant | | | | | Council |
| 1 | M | 15 | Brad Tong | 2/5/2013 | 2/28/2014 | 1 | | Mayor |

***Diversity**

| | Men | Women | Vacant | Minority | (1) Asian-American | (2) African-American | (3) Hispanic Latino | (4) Native-American | (5) Other** | (6) Caucasian |
|---|---|---|---|---|---|---|---|---|---|---|
| **Mayor** | 5 | 3 | 0 | | 1 | 1 | | | | 8 |
| **Council** | 4 | 2 | 1 | | | | 1 | | | 7 |
| ***Total*** | *9* | *5* | *1* | | *1* | *1* | *1* | | | *15* |

***Other includes diversity in any of the following: race, gender and/or ability*