



PROGRAM OVERVIEW

Community Power Works is a neighborhood-based building retrofit program that will achieve deep energy savings and create green jobs. Community Power Works will:

- Retrofit homes, apartment and condo buildings, restaurants, grocery stores, corner stores, cold storage facilities, commercial buildings, hospitals, and municipal buildings within the target area boundaries of the Neighborhood Map on the next page
- Create and retain up to 2,000 living wage green jobs
- Achieve 15% to 45% in energy savings per building retrofitted

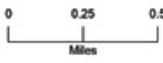
PROGRAM DESCRIPTION AND UPDATE BY SECTOR

PROGRAM	UPDATES	TIMELINE
<p>Single Family Residential:</p> <p>Provide full suite of services—audits, financing, and contracting services—to deliver 2,000 retrofits of single family homes.</p>	<ul style="list-style-type: none"> • Enterprise Cascadia and the Office of Sustainability and Environment (OSE) have selected a team lead by Cascadia Consulting to be Community Power Work’s Home Retrofit Coordinator (HRC). The HRC will responsible for implementation of CPW’s single family program, including outreach, customer relations), and quality assurance (QA). Enterprise Cascadia and OSE are interviewing candidates for retrofit teams, which will be the CPW partners that provide on-the-ground delivery of home retrofits. • OSE is partnering with the project team in Portland—Clean Energy Works Oregon—on joint development of an IT portal for homeowners. Partnering with Portland will not only save considerable money, but also provides consistency between the Seattle and Portland programs that may be leveraged to develop a regional effort. 	<p><u>Launch</u> March, 2011</p> <p><u>First Retrofit</u> May, 2011</p>

PROGRAM	UPDATES	TIMELINE
<p>Small Commercial</p> <p>Provide full suite of services—audits, financing, and contracting services—to deliver 175 retrofits of grocery stores, cold storage facilities, restaurants, and corner stores.</p>	<ul style="list-style-type: none"> • OSE will release a request for proposals (RFP) for a Business Retrofit Coordinator (BRC) by the end of 2010. The BRC will be charged with implementation of CPW’s small business program, including outreach, CRM, and QA in restaurants and corner stores. OSE will select the BRC by end of January 2011 	<p><u>Launch</u> March, 2011</p> <p><u>First Retrofit</u> May, 2011</p>
<p>Large Commercial</p> <p>Expand an existing audit and loan program to audit and retrofit an additional 25 large commercial buildings.</p>	<ul style="list-style-type: none"> • OSE is in final contract negotiations with MacDonald-Miller Facility Solutions for funding of large commercial retrofits in the Seattle Steam Service area. • Add bullet on projects in the cue. Maybe something like 3 projects totally approximately XX are in the final stages of development. (Or something like that.) 	<p><u>Launch</u> November, 2010</p> <p><u>First Retrofit</u> February, 2011</p>
<p>Hospital</p> <p>Develop Strategic Energy Management Plans (SEMP) through matching grants, to help hospitals identify energy efficiency opportunities in their facilities and provide financial incentives to projects based on the greenhouse gas reductions associated with these projects.</p>	<ul style="list-style-type: none"> • Four hospitals were selected to receive up to \$75,000 in one-to-one matching funds: Group Health Cooperative, Harborview Medical Center, Swedish Medical Center, and Virginia Mason Hospital and Medical Center • A Call for Projects was released for Hospital Carbon Reduction Incentive Fund at the end of November. Each of the four hospitals will be awarded up to \$250,000 each for early implementation of SEMP projects. Project applications will be accepted on a rolling basis through the end of April, 2011. Add sentence about \$2.5 million Harborview project. • CRIF Phase 2 will award \$1.1 million to hospitals on a competitive basis. The Call for Projects will be released in June, 2011 with retrofit project delivery completed by December, 2011. 	<p><u>Launch</u> November, 2010</p> <p><u>First Retrofit</u> February, 2011</p>

PROGRAM	UPDATES	TIMELINE
<p>Multifamily:</p> <p>Provide audits and financing mechanisms to retrofit at least 75 multifamily buildings.</p>	<ul style="list-style-type: none"> CPW has funded a position within Seattle City Light that will develop a Conservation Potential Assessment (CPA) for Multifamily buildings within the city Based on the results of the CPA, CPW will look to partner with the Office of Housing and/or Enterprise Community Partners to deliver retrofits in up to 75 buildings. 	<p><u>Launch</u></p> <p>March, 2011</p> <p><u>First Retrofit</u></p> <p>TBD, but no later than January 2012</p>
<p>Municipal</p> <p>Retrofit at least 30 projects in 14 municipal buildings, using energy audits completed using funds from the Energy Efficiency and Conservation Block Grant.</p>	<ul style="list-style-type: none"> The 2011 and 2012 City budgets included \$6.1 million of for energy efficiency retrofits of City facilities. OSE and FAS are exploring whether the City can finance those projects using Qualified Energy Conservation Bonds. OSE is working with CBO to do a deeper analysis as the cost-effectiveness and feasibility of specific municipal retrofit projects, and will be recommending project selection and investment criteria to guide future energy efficiency projects. 	<p><u>Launch</u></p> <p>November, 2010</p> <p><u>First Retrofit</u></p> <p>April, 2011</p>
<p>Workforce Development</p> <p>Create or retain up to 2,000 green jobs delivering energy retrofits across the six building sectors.</p>	<ul style="list-style-type: none"> The Mayor appointed a Stakeholder Evaluation and Implementation Committee to oversee implementation of the Community High Road Agreement, which was adopted by Mayor and Council in July 2010. OSE released the Community High-Road Contractor Application. Successful applicants will be part of the Community Power Works Contractor Pool, and will be eligible to participate in the CPW single family retrofit program. Working with Emerald Cities Seattle to negotiate Community Work Force Agreements for large commercial and hospital sectors, which will define quality and social equity standards for contractors delivering CPW retrofits in these sectors. 	

COMMUNITY POWER WORKS NEIGHBORHOOD MAP

<ul style="list-style-type: none"> Target Park Outside Seattle City Limits	 <p>City of Seattle</p> <p><small>October 21, 2010 © 2010, THE CITY OF SEATTLE, all rights reserved. Produced by SPUI-IT, GIS Products & Services No warranties of any sort, including accuracy, fitness or merchantability, accompany this product. Coordinate System: State Plane, NAD83-01, Washington North Zone T:\carts\ArcMap\2010\hoodmeatCommunityPowerWorks_neighborhoodMap.mxd</small></p>	 	
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