

2008 Parks Levy

Department Overview

In November 2008, Seattle voters approved the 2008 Parks and Green Spaces Levy (2008 Parks Levy), a \$145.5 million, six-year Levy lid lift for park and recreation purposes. A 16-member Citizen Oversight Committee reviews expenditures, advises on allocations for upcoming budget years, makes recommendations on Opportunity Fund expenditures, and performs other duties. The 2008 Levy expires at the end of 2014. In 2015 and beyond, Parks will spend down the fund balance and any outstanding property tax revenues that may be collected.

The 2008 Parks Levy Fund chapter of the budget is an administrative tool to summarize the approved uses of the Levy. Proceeds from the 2008 Parks Levy are used mainly to support property acquisition, as well as capital expansion, development, and renovation of Seattle Parks and Recreation (Parks) facilities. Parks' appropriations for the 2008 Parks Levy are more specifically described in the 2015-2020 Proposed Capital Improvement Program.

Parks manages the 2008 Parks Levy Fund and the majority of the levy funded projects. With these levy resources, the City acquired new neighborhood park and green spaces; developed new and existing parks, playgrounds, trails, boulevards, playfields, and cultural facilities; and performed environmental restoration at various Parks properties. The 2008 Parks Levy also included a development opportunity fund for citizen-initiated projects called the Opportunity Fund.

The 2008 Parks Levy is structured to fund the following major functions:

Park and Green Space Acquisition: The 2008 Parks Levy provides \$36 million for neighborhood park and green space acquisitions. To date, \$27.7 million has been appropriated for property acquisitions. The department has implemented a policy to land bank all newly acquired green space until funding for park development is available.

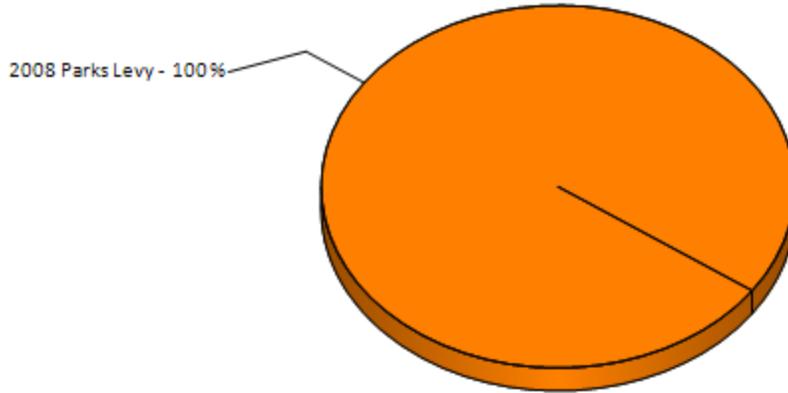
Park Development Projects: The levy provides \$87 million for 62 named development projects, three of which are trail projects managed by the Seattle Department of Transportation. To date, \$67 million has been appropriated for development projects. Approximately \$3.4 million of savings were reallocated from this category to fund two more playfield renovations in 2011, and \$9.8 million of inflation contingency funds were reallocated to fund 17 major maintenance projects in 2012.

Environmental Projects: The 2008 Parks Levy provides \$8 million for environmental projects, including forest and stream restoration, community garden and P-Patch development, and expanded shoreline access. To date, Parks has appropriated \$7.6 million for environmental projects.

Opportunity Fund: The levy provides \$15 million for citizen-initiated park projects to be recommended by the Levy Oversight Committee. In 2011, the Oversight Committee recommended funding two acquisitions and 13 development projects. In 2013, the Oversight Committee recommended funding three acquisition projects, and 11 development projects. The \$15 million has been appropriated for the Opportunity Fund projects.

2008 Parks Levy

2015 Proposed Budget - Revenue by Category



Budget Overview

The 2008 Parks Levy requires the Parks Levy Oversight Committee to make recommendations on the allocation of Levy dollars. Their input helped shape development of the 2015-2020 Proposed Capital Improvement Program, which includes the individual levy projects funded in 2015.

With Levy spending winding down, the 2015-2020 Proposed Capital Improvement Program appropriates approximately \$1.7 million from the Levy in 2015, including two acquisition projects. Of this amount, \$427,000 is appropriated in the Environmental Category based on the Levy Oversight Committee's April 23, 2012 recommendation to allocate the Environmental Category's inflation contingency to the Urban Forestry and Green Seattle Partnership projects.

The following table describes anticipated revenues to the 2008 Parks Levy Fund for 2015.

2008 Parks Levy

Revenue Overview

2015 Estimated Revenues

Summit Code	Source	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
411100	Taxes, Levies & Bonds	25,686,710	24,250,000	5,395,000	1,918,000
	Total 2008 Parks Levy	25,686,710	24,250,000	5,395,000	1,918,000
	Total Revenues	25,686,710	24,250,000	5,395,000	1,918,000
	Total Resources	25,686,710	24,250,000	5,395,000	1,918,000

2008 Parks Levy

2012 Library Levy

Department Overview

In August 2012, Seattle voters approved a seven-year, \$123 million levy to support, maintain and improve core Library services. The City Librarian and the Library Board of Trustees prepare annual progress reports that show how levy proceeds have been used each year.

The 2012 Library Levy allows the Library to increase hours, purchase more books and materials, upgrade public computers and online services, and improve building maintenance. Without the approved levy, the Library would have had to delay important maintenance and public technology investments and make reductions to collections and open hours. The levy supports four priority areas identified through a public process that engaged nearly 39,000 residents: open hours, the collection of books and materials, computers and online services, and building maintenance. As part of this planning process, the Library developed a Strategic Plan that supports reading, personal growth, education, access to information, empowerment of Seattle's neighborhoods, building partnerships and innovation and five action-oriented Service Priorities: youth and early learning; technology and access; community engagement; Seattle culture and history; and reimagined spaces.

The 2012 Library Levy supports the following categories of library services (dollar amounts reflect average annual amounts for the seven-year term of the levy, 2013 through 2019):

Hours and Access: The levy provides an average of \$3.7 million annually to increase operating hours (over 2012 levels) at branch libraries and bolster reference services to support patrons at branches and the Central Library. Funding also provides support for operational functions that support open hours, such as security services, technology support, and maintenance.

Collections: The levy provides an average of \$2.3 million annually to add to the variety and depth of the Library's collection to better meet patron demand for material in all formats. The collections component of the levy also funds a significant increase in purchasing of downloadable materials such as e-books, and more copies of popular materials in print, digital and other formats.

Technology/Online Services: The levy provides an average of \$1.5 million annually to replace and upgrade computers and technology infrastructure that was purchased during the Libraries for All (LFA) capital program, providing users access to up-to-date technology tools and resources. The levy also funds improvements to online services to ensure patrons can successfully find and use online material through the Library's online platform.

Regular maintenance: The levy provides an average of \$1.5 million annually for regular maintenance to sustain the public's investment in the Central Library and 26 branches that were constructed or remodeled as a result of the 1998 LFA bond measure. Seattle's libraries are among the most heavily used public buildings in the city and require additional resources as they age in order to preserve environments that are safe, clean and welcoming.

Major maintenance: The levy provides an average of \$3.1 million annually for sustained stewardship of library facilities. Prior to the levy, the Library's capital improvement program (CIP) was largely funded by allocations from the City's Real Estate Excise Tax (REET). When the original LFA capital program was approved, REET projections indicated there would be sufficient revenue to support the Library's CIP once the buildings were completed. With the real estate market downturn, the Library's CIP was at a historical low with annual cost for major maintenance and building renewal significantly outstripping available resources. Included in the funds for major maintenance is maintenance necessary for building components such as roofs, floors, finishes, HVAC and mechanical systems. It

2012 Library Levy

does not include any funding for new or expanded library space.

Additionally, the levy provides an average of \$4.4 million annually to maintain existing core functions and services at 2012 levels and an average of \$200,000 annually to support implementation and accountability measures for levy programs and annual reporting to the public on Levy outcomes.

The 2012 Library Levy Fund chapter of the budget is used to show the approved uses of the levy. Proceeds from the 2012 Library Levy are used to support maintaining, expanding and enhancing library services, programs and facilities. Levy funds to support the Library's operations are transferred to Library's operating fund and the appropriations are shown in the Library's section of the Proposed Budget. Capital Improvement Program (CIP) spending is made directly from the Levy Fund and all CIP appropriations are reflected in the Library's section of the Proposed CIP Budget.

Budget Overview

The 2015-2016 Proposed Budget makes no significant changes to the 2012 Library Levy.

Incremental Budget Changes

2012 Library Levy

	2015		2016	
	Budget	FTE	Budget	FTE
Total 2014 Adopted Budget	\$ 12,421,257	0.00	\$ 12,421,257	0.00
Baseline Changes				
Citywide Adjustments for Standard Cost Changes	\$ 213,702	0.00	\$ 213,702	0.00
Proposed Technical Changes				
Levy Technical Adjustment	\$ 505,017	0.00	\$ 1,030,878	0.00
Total Incremental Changes	\$ 718,719	0.00	\$ 1,244,580	0.00
2015 - 2016 Proposed Budget	\$ 13,139,976	0.00	\$ 13,665,837	0.00

2012 Library Levy

Descriptions of Incremental Budget Changes

Baseline Changes

Citywide Adjustments for Standard Cost Changes - \$213,702

Citywide technical adjustments made in the "Baseline Phase" reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Technical Changes

Levy Technical Adjustment - \$505,017

This item reflects the increase in levy support to the Library's operating fund. The 2012 Library Levy is reflected as a revenue source in the Library and this adjustment brings the total amount of levy support in line with the amount shown in the Library's budget. In 2015, levy resources will continue to provide support for core services, increase and diversify collections, and improve computer and online resources at the Library.

Expenditure Overview

Appropriations	Summit Code	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Library Levy Operating	18100-	11,904,854	12,421,257	13,139,976	13,665,837
Transfer Budget Control Level	B9TRF				
Library Levy Capital*	18100	0	3,056,000	3,148,000	3,242,000
Department Total		11,904,854	15,477,257	16,287,976	16,907,837

* Capital Improvement Program (CIP) spending is made directly from the Levy Fund and all CIP appropriations are reflected in the Library's section of the Proposed CIP Budget.

2012 Library Levy

Revenue Overview

2015 Estimated Revenues

Summit Code	Source	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
411100	2012 Library Levy	16,868,000	16,998,000	17,168,000	17,340,000
	Total Levy	16,868,000	16,998,000	17,168,000	17,340,000
	Total Revenues	16,868,000	16,998,000	17,168,000	17,340,000
379100	Use of (Contribution to) Fund Balance	-4,963,146	-1,520,743	-880,024	-432,163
	Total Levy Fund Balance	-4,963,146	-1,520,743	-880,024	-432,163
	Total Resources	11,904,854	15,477,257	16,287,976	16,907,837

Appropriations By Program

Library Levy Operating Transfer

The purpose of the Library Levy Operating Transfer program is to transfer funds to the Library Fund (10410) for library operations. This program is funded by Library Levy dollars (Fund 18100).

Program Expenditures	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Library Levy Operating Transfer	11,904,854	12,421,257	13,139,976	13,665,837
Total	11,904,854	12,421,257	13,139,976	13,665,837

2012 Library Levy

2012 Library Levy Fund Table

2012 Library Levy Fund (18100)

	2013 Actuals	2014 Adopted	2014 Revised	2015 Proposed	2016 Proposed
Beginning Fund Balance	0	1,032,219	4,963,146	2,548,869	3,428,893
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenues	16,868,000	16,998,000	16,998,000	17,168,000	17,340,000
Less: Actual and Budgeted Expenditures	11,904,854	12,421,257	14,470,277	13,139,976	13,665,837
Less: Capital Improvements	0	3,056,000	4,942,000	3,148,000	3,242,000
Ending Fund Balance	4,963,146	2,552,962	2,548,869	3,428,893	3,861,056
Levy Reserve for Future Use	1,032,219	2,552,962	2,548,869	2,775,448	2,677,039
Planning Reserve	0	0	0	189,937	619,720
Total Reserves	1,032,219	2,552,962	2,548,869	2,965,385	3,296,759
Ending Unreserved Fund Balance	3,930,927	0	0	463,508	564,297

2012 Library Levy

Office of Arts and Culture

Randy Engstrom, Director

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<http://www.seattle.gov/arts/>

Department Overview

The mission of the Office of Arts and Culture (Arts) is to support the value of arts and culture in communities throughout Seattle. Arts promotes Seattle as a cultural destination and invests in Seattle's arts and cultural sector to ensure the City has a wide range of high-quality programs, exhibits and public art. Arts includes five programs: Cultural Partnerships, Community Development and Outreach, the Langston Hughes Performing Arts Institute, Public Art and Administrative Services. These programs are supported by two funding sources: the Arts Account, which is primarily funded through an allocation of 75% of the City's admission tax revenues, and the Municipal Arts Fund (MAF), which is supported by the 1% for Arts contributions.

The **Cultural Partnerships** program invests in cultural organizations, youth arts programs, individual artists and community groups to increase residents' access to arts and culture, and to promote a healthy cultural sector in the city. The Cultural Partnerships program offers technical assistance and provides grants to arts and cultural organizations throughout the city. The Cultural Partnerships program also leads the City's work in creative placemaking and arts in education.

The **Community Development and Outreach** program works to ensure greater community access to arts and culture through annual forums and award programs by showcasing community arts exhibits and performances at City Hall, and by developing communication materials to promote Seattle as a "creative capital."

The **Langston Hughes Performing Arts Institute (LHPAI)** provides for the operation of LHPAI, a cultural performing arts institute that presents classes, performing arts academies, programs and events, with the goal of providing quality cultural programs with educational components that meet the needs of the community.

The **Public Art** program integrates artists and their ideas in the design of City facilities, manages the City's portable artworks collection and incorporates art in public spaces throughout Seattle. This program is funded through the 1% for Art program, which by ordinance requires eligible City capital projects to contribute one percent of their budgets to the Municipal Arts Fund for the commission, purchase and installation of public artworks.

The **Administrative Services** program provides executive management and support services for the office; supports the Seattle Arts Commission, a 16-member advisory board that advises the office, the Mayor and the City Council on arts programs and policy; and promotes the role of the arts in economic development, arts education for young people and cultural tourism.

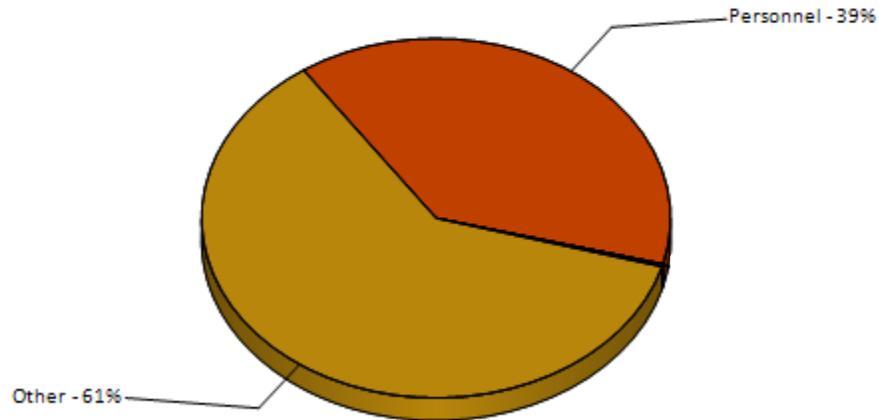
Office of Arts and Culture

Budget Snapshot

Department Support	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Other Funding - Operating	\$7,957,986	\$8,503,943	\$8,970,356	\$8,931,963
Total Operations	\$7,957,986	\$8,503,943	\$8,970,356	\$8,931,963
Total Appropriations	\$7,957,986	\$8,503,943	\$8,970,356	\$8,931,963
Full-time Equivalent Total*	28.09	30.84	31.59	31.59

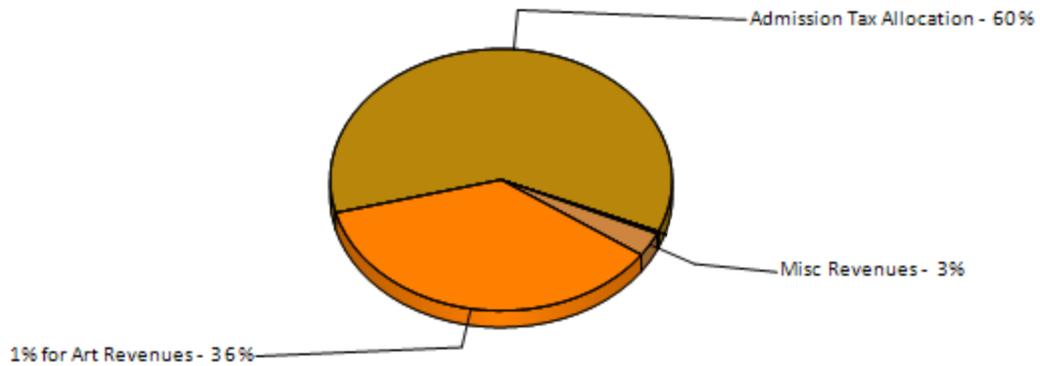
* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

2015 Proposed Budget - Expenditure by Category



Office of Arts and Culture

2015 Proposed Budget - Revenue by Category



Budget Overview

The programming choices that Arts makes depend in large part on the Admission Tax, which was created to fund "arts-related programs and one-time capital expenditures that keep artists living, working, and creatively challenged in Seattle." In 2015, Admission Tax revenues will increase to \$5.9 million - an increase of \$600,000 over 2014 revenue. With this additional funding, Arts will focus on programming and funding opportunities that target artists, students and community members from under-represented groups and that advance the goals of the City Race and Social Justice Initiative (RSJI). It will establish partnerships with other City departments where there is mutual interest in projects and bodies of work, especially when these benefit historically under-resourced communities. The department will also fund two position increases in Arts that reflect workload. Finally, Arts will provide funding to the Office for Civil Rights (OCR) to expand a half-time position to full time. The OCR position will provide policy and programmatic leadership that will help Arts and OCR align their RSJI work.

In addition, Arts will continue to fund the Arts Mean Business grant program which was originally funded just for 2014. The Arts Mean Business program provides grants to create and sustain jobs in the nonprofit arts sector with a goal of helping nonprofit agencies implement sustainable revenue strategies. These grants will target arts, cultural and heritage organizations that serve under-represented populations - for instance, communities of color, immigrant and refugee communities, or those who are differently abled. Arts will use the increased position at OCR as a resource to ensure that 2015-2016 grant funding finds its intended recipients.

The proposed budget also increases funding for Arts' support of Creative Advantage, an arts-education initiative led by a public-private partnership that includes Arts, Seattle Public Schools, and The Seattle Foundation. The additional funding in 2015-2016 will provide culturally relevant arts instruction that was developed with community and parent input. Arts will also work with the Office of Film and Music to produce Music and Career

Office of Arts and Culture

Day, an event that gives high-school students the opportunity to network with music-industry professionals and learn about career options.

In 2013, the Langston Hughes Performing Arts Institute (LHPAI) program was transferred from the Parks Department to Arts. As part of that transfer, Arts and LHPAI developed a long-term workplan that will help LHPAI transition into a self-sustaining nonprofit organization beginning in 2016. Arts and LHPAI continue to work with a consultant and a steering committee on the implementation of that workplan. Steps include establishing 501(c)(3) status, recruiting board members for the future nonprofit, and deciding how best to manage the building that houses LHPAI. Recognizing the administrative impact on LHPAI of this transition, the proposed budget adds operational and staff support, and it reduces the expected revenue contribution from facility rental from \$71,000 to \$36,000.

The 2015-2016 Proposed Budget preserves funding at 2014 levels for the department's core programs that are funded through the Arts Account. These programs - Civic Partners, Youth Arts, CityArtist, smART Ventures and Neighborhood and Community Arts - give one-time grant funding to local artists, arts and cultural organizations and arts-education programs. Arts also adds funding for two new grant programs:

- The Work Readiness Arts Program, a partnership with the Seattle Youth Violence Prevention Initiative, provides youth with work experience that emphasizes leadership and interpersonal skills.
- The Cultural Facilities Program provides funding for arts and cultural organizations with capital projects that involve their facilities.

Council Resolution 31327 established an Arts Account reserve with a minimum balance of \$400,000, to be funded by January 1, 2015. The Proposed Budget fully funds this reserve in both 2015 and 2016.

The 2015-2016 Proposed Budget for the Municipal Arts Fund has been updated to reflect the 2015 estimated revenues that will be collected from departments from the budgets of capital projects that are eligible for 1% For Art.

Incremental Budget Changes

Office of Arts and Culture

	2015		2016	
	Budget	FTE	Budget	FTE
Total 2014 Adopted Budget	\$ 8,503,943	30.84	\$ 8,503,943	30.84
Baseline Changes				
Adjustment for One-time Adds or Reductions	-\$ 345,000	0.00	-\$ 415,000	0.00
Citywide Adjustments for Standard Cost Changes	\$ 48,825	0.00	\$ 48,904	0.00
Proposed Changes				
Emphasize the Race and Social Justice Initiative Through Programming and Partnership	\$ 165,000	0.00	\$ 160,000	0.00
Increase Funding for Creative Advantage	\$ 150,000	0.00	\$ 122,500	0.00
Fund "Creative City" Partnership with Office of Film and Music and Office of Economic Development	\$ 75,000	0.00	\$ 30,000	0.00
Fund Arts Activations	\$ 40,000	0.00	\$ 50,000	0.00

Office of Arts and Culture

Increase Support for Events, Event Promotion, and Public Outreach	\$ 72,500	0.50	\$ 73,500	0.50
Fund LHPAI Theater Equipment Upgrade	\$ 40,000	0.00	\$ 0	0.00
Increase Position to Meet Accounting Needs	\$ 25,600	0.25	\$ 25,600	0.25
Fund One-Time Costs for IT Equipment and Licensing	\$ 14,000	0.00	\$ 10,000	0.00
Proposed Technical Changes				
Final Citywide Adjustments for Standard Cost Changes	\$ 180,488	0.00	\$ 322,516	0.00
Total Incremental Changes	\$ 466,413	0.75	\$ 428,020	0.75
2015 - 2016 Proposed Budget	\$ 8,970,356	31.59	\$ 8,931,963	31.59

Descriptions of Incremental Budget Changes

Baseline Changes

Adjustment for One-time Adds or Reductions - (\$345,000)

This item includes budget reductions for one-time expenses, equipment or funding that was included in the 2014 Adopted Budget, including \$40,000 to help implement the Seattle School District's K-12 Arts Plan, \$155,000 for capital improvements to the historic Moore and Egyptian theaters, and \$150,000 for the Arts Mean Business grant program. Recognizing the impact of Arts Mean Business grants on the nonprofit arts organizations that receive them, Arts intends to continue funding for the program in both 2015 and 2016 as part of its proposed budget (please see the first item in the Proposed Changes section).

Citywide Adjustments for Standard Cost Changes - \$48,825

Citywide technical adjustments made in the "Baseline Phase" reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments reflect initial assumptions about these costs and inflators early in the budget process. This adjustment also reflects movement of funding from Finance General to pay for costs allocated by Department of Information Technology and Finance & Administrative Services. These costs were previously paid directly by Finance General on the department's behalf.

Proposed Changes

Emphasize the Race and Social Justice Initiative Through Programming and Partnership - \$165,000

This change provides support for special projects that seek to align the work of Arts and the Seattle Office for Civil Rights (OCR), which coordinates the City's Race and Social Justice Initiative (RSJI). With this funding, Arts will seek to advance racial equity and social justice through arts-related programming. Arts will fund the Arts Mean Business program (\$100,000), which will provide grant funding to arts, cultural and heritage organizations that serve under-represented communities and bring funded organizations together to help Arts develop inclusive

Office of Arts and Culture

outreach and public engagement strategies. Funding is also included (\$15,000) for the Artists Up program, which offers career-enhancing support services for artists of color.

Arts will also provide reimbursement funding to OCR that will enable it to increase a half-time position in the RSJI unit to full time (\$45,000). The new full-time position will develop and implement the work plan for the arts and cultural sector of the Campaign for Racial Equity, which is a City-led effort to achieve racial equity throughout the community. Arts and OCR will work together to fund community projects that use arts as a strategy for this work (\$5,000).

Increase Funding for Creative Advantage - \$150,000

The Creative Advantage initiative addresses inequity in arts education while transforming how Seattle youth learn and mapping a course for the city's economic and creative vitality. Its initial focus is the Central Arts Pathway, a network of 13 schools (over 6,500 students) in the socioeconomically and racially diverse Central District. In Spring 2014, each of the CAP schools developed a site-based arts plan tailored to their school communities, and this funding will enable those schools to work with Arts-vetted teaching artists and arts and cultural organizations to carry out their arts plans. Additionally, it will support a professional development institute for these teaching artists that will build their classroom skills and classroom-management strategies. This item also includes funding for an ongoing, consultant-led longitudinal impact study of arts education.

Fund "Creative City" Partnership with Office of Film and Music and Office of Economic Development - \$75,000

This change funds projects that will allow Arts to measure and tell the story of the creative industries in Seattle, and it will establish partnerships with the Office of Economic Development (OED) and the Office of Film and Music (OFM). A consultant, with Arts, OED, and OFM participation, will develop interactive maps of the creative sector's economic impacts. Arts will also provide support for the early, outreach stage of 4Culture's development of a Regional Cultural Plan. Additionally, Arts and OFM will co-produce Music and Career Day, an event for young people that promotes career pathways in the creative industries, focusing on youth from historically underserved communities.

Fund Arts Activations - \$40,000

This increase dedicates funding to such non-permanent, public-facing art programs as art installations, pop-up galleries, and one-time events and other interventions. Funded programs will be those that reflect Arts' belief that the shared experience of art is a tool for community building, particularly when art events target neighborhoods that have historically been less well served by arts programming. Arts will seek to leverage this funding through other organizations that share an interest in outreach to these neighborhoods.

Increase Support for Events, Event Promotion, and Public Outreach - \$72,500/.50 FTE

This change funds increased communications and outreach support for Arts' work in response to increased programmatic activity in the areas of arts education, cultural space, the City Race and Social Justice Initiative (RSJI), and new interdepartmental partnerships. Arts also continues its work to raise the visibility of the Langston Hughes Performing Arts Institute and better position it for self-sustaining fund-raising efforts as it transitions to non-profit status. Arts will add a half-time public relations specialist to do this project-level work, to coordinate community and special events, and to write press releases, blog posts, and newsletters that promote the department to the public. Additional funds are included for event expenses and printed materials and advertising.

Fund LHPAI Theater Equipment Upgrade - \$40,000

This change partially funds two equipment-related items at the Langston Hughes Performing Arts Institute (LHPAI). The first will upgrade the sound and lighting system, addressing identified muffled and "dead" zones in the theater and bringing these systems up to date in general, which will give LHPAI the technical capacity to book

Office of Arts and Culture

a broader range of programming than it currently can. The second item replaces LHPAI's Genie lift, an electronic device that provides access to high overhead equipment. LHPAI's Genie lift is broken, which also limits the range of programming that the Institute can provide and support.

Increase Position to Meet Accounting Needs - \$25,600/.25 FTE

This change increases a 0.75 FTE accountant position to 1.0 FTE and simultaneously reclassifies it to the senior accountant level. It is due to the unanticipated complexity and workload of Arts' accounting support of the Langston Hughes Performing Arts Institute (LHPAI). Although LHPAI will begin its transition to a non-profit organization in 2016, the operational and systems aspects of the transition will take several years, during which demand will continue for the requested level of accounting support.

Fund One-Time Costs for IT Equipment and Licensing - \$14,000

This change funds replacement of the laptops used by public-art selection panels. The laptops currently in use are at the end of their lifecycle per City of Seattle policy. It also provides funding for increased software-licensing costs.

Proposed Technical Changes

Final Citywide Adjustments for Standard Cost Changes - \$180,488

Citywide technical adjustments made in the "Proposed Phase" reflect changes due to inflation, central cost allocation, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments reflect updates to preliminary cost assumptions established in the "Baseline Phase."

Expenditure Overview

Appropriations	Summit Code	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Arts Account Budget Control					
Administrative Services		476,608	587,501	652,869	577,473
Community Development and Outreach		548,244	524,767	616,223	624,749
Cultural Partnerships		3,361,236	3,590,763	3,760,876	3,766,536
Langston Hughes Performing Arts Institute		800,274	809,180	875,117	843,873
Total	VA140	5,186,362	5,512,211	5,905,085	5,812,631
Municipal Arts Fund Budget Control Level	2VMAO	2,771,624	2,991,732	3,065,271	3,119,332
Department Total		7,957,986	8,503,943	8,970,356	8,931,963
Department Full-time Equivalent Total*		28.09	30.84	31.59	31.59

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Office of Arts and Culture

Revenue Overview

2015 Estimated Revenues

Summit Code	Source	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
587001	Interfund Transfers	4,398,229	5,300,702	5,953,328	6,124,320
	Total Admission Tax Allocation	4,398,229	5,300,702	5,953,328	6,124,320
587001	Interfund Transfers	405,000	550,500	0	0
	Total General Fund	405,000	550,500	0	0
587001	Interfund Transfers	70,880	70,880	30,880	31,961
	Total Langston Hughes Operating	70,880	70,880	30,880	31,961
461110	Interest Earnings	9,070	20,000	20,000	20,000
461110	Interest Increase/Decrease	-8,960	0	0	0
469990	Misc Income	2,475	0	0	0
441990	Public Art Management Fees	214,227	186,000	192,510	199,248
461110	Interest Earnings	39,812	70,000	72,450	74,986
461110	Interest Increase/Decrease	-54,984	0	0	0
469990	Misc Revenues	10,077	9,000	9,315	9,641
	Total Misc Revenues	211,717	285,000	294,275	303,875
541190	Interfund Transfers (1% for Art)	1,775,002	3,085,893	3,563,755	3,328,968
	Total 1% for Art Revenues	1,775,002	3,085,893	3,563,755	3,328,968
	Total Revenues	6,860,828	9,292,975	9,842,238	9,789,124
379100	Use of/(Contribution to) Fund Balance	309,668	-429,871	-99,123	-363,650
379100	Use of/(Contribution to) Fund Balance	787,490	-359,161	-772,759	-493,511
	Total Use of/(Contribution to) Fund Balance	1,097,158	-789,032	-871,882	-857,161
	Total Resources	7,957,986	8,503,943	8,970,356	8,931,963

Office of Arts and Culture

Appropriations By Budget Control Level (BCL) and Program

Arts Account Budget Control Level

The purpose of the Arts Account Budget Control Level (BCL) is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and cultural events, and to increase arts opportunities for youth. The BCL appropriates the Office's admission tax set-aside, which is 75 percent of the city's total Admission Tax revenues.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Administrative Services	476,608	587,501	652,869	577,473
Community Development and Outreach	548,244	524,767	616,223	624,749
Cultural Partnerships	3,361,236	3,590,763	3,760,876	3,766,536
Langston Hughes Performing Arts Institute	800,274	809,180	875,117	843,873
Total	5,186,362	5,512,211	5,905,085	5,812,631
Full-time Equivalents Total*	17.34	20.09	20.84	20.84

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

The following information summarizes the programs in Arts Account Budget Control Level:

Administrative Services Program

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 16-member advisory board that advises the Office, the Mayor, and the City Council on arts programs and policy.

	2013	2014	2015	2016
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Administrative Services	476,608	587,501	652,869	577,473
Full-time Equivalents Total	3.50	4.75	5.00	5.00

Community Development and Outreach Program

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

	2013	2014	2015	2016
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Community Development and Outreach	548,244	524,767	616,223	624,749
Full-time Equivalents Total	2.50	2.50	3.00	3.00

Cultural Partnerships Program

The purpose of the Cultural Partnerships Program is to invest in arts and culture. The program increases Seattle residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the

Office of Arts and Culture

economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

	2013	2014	2015	2016
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Cultural Partnerships	3,361,236	3,590,763	3,760,876	3,766,536
Full-time Equivalents Total	4.25	5.75	5.75	5.75

Langston Hughes Performing Arts Institute Program

The Langston Hughes Performing Arts Institute (LHPAI) provides for the operation of LHPAI, a cultural performing arts institute that presents classes, performing arts academies, programs and events, and whose goals are to provide quality cultural programs with educational components that meet the needs of the community.

	2013	2014	2015	2016
Expenditures/FTE	Actual	Adopted	Proposed	Proposed
Langston Hughes Performing Arts Institute	800,274	809,180	875,117	843,873
Full-time Equivalents Total	7.09	7.09	7.09	7.09

Municipal Arts Fund Budget Control Level

The purpose of the Municipal Arts Fund Budget Control Level (BCL) is to fund the Public Art program, which develops art pieces and programs for City facilities and maintains the City's existing art collection. The BCL appropriates revenues from the Municipal Arts Fund (MAF). Most of the revenues come from the City's One Percent for Art program, a program that invests one percent of eligible capital funds in public art.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Municipal Arts Fund	2,771,624	2,991,732	3,065,271	3,119,332
Total	2,771,624	2,991,732	3,065,271	3,119,332
Full-time Equivalents Total*	10.75	10.75	10.75	10.75

** FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.*

Office of Arts and Culture

Arts and Culture Fund Table

Municipal Arts Fund (62600)

	2013 Actuals	2014 Adopted	2014 Revised	2015 Proposed	2016 Proposed
Beginning Fund Balance	6,574,993	4,525,276	5,787,503	4,960,368	5,733,127
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenues	1,984,134	3,350,893	2,843,175	3,838,030	3,612,843
Less: Actual and Budgeted Expenditures	2,771,624	2,991,732	3,670,310	3,065,271	3,119,332
Ending Fund Balance	5,787,503	4,884,437	4,960,368	5,733,127	6,226,638
Planning Reserve				22,916	74,770
Total Reserves				22,916	74,770
Ending Unreserved Fund Balance	5,787,503	4,884,437	4,960,368	5,710,211	6,151,868

Arts Account (00140)

	2013 Actuals	2014 Adopted	2014 Revised	2015 Proposed	2016 Proposed
Beginning Fund Balance	887,391	12,814	577,723	435,037	534,160
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenues	4,876,694	5,942,082	5,942,082	6,004,208	6,176,281
Less: Actual and Budgeted Expenditures	5,186,362	5,512,211	6,084,768	5,905,085	5,812,631
Ending Fund Balance	577,723	442,685	435,037	534,160	897,810
Operating Reserve	400,000	400,000	400,000	400,000	400,000
Planning Reserve				54,420	177,561
Total Reserves	400,000	400,000	400,000	454,420	577,561
Ending Unreserved Fund Balance	177,723	42,685	35,037	79,740	320,249

Office of Arts and Culture

Department of Parks and Recreation

Christopher Williams, Acting Superintendent

(206) 684-4075

<http://www.seattle.gov/parks/>

Department Overview

The Department of Parks and Recreation (Parks) works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community. Parks manages a 6,200 acre park system of 465 parks with hundreds of athletic fields, tennis courts, and play areas, extensive natural areas, 120 miles of trails, and more than 25 miles of boulevards. The system comprises about 11% of the City's land area, and includes 26 community centers, eight indoor swimming pools, two outdoor (summer) swimming pools, three environmental education centers, two small craft centers, four golf courses, an outdoor stadium, specialty gardens, and much more. The Woodland Park Zoological Society operates the zoo with City financial support, and the Seattle Aquarium Society operates the City-owned Seattle Aquarium.

Department employees work hard to develop partnerships with park neighbors, volunteer groups, non-profit agencies, local businesses, and Seattle Public Schools to effectively respond to increasing requests for use of Seattle's park and recreation facilities. Perhaps the most significant partnership is with the Associated Recreation Council (ARC) which provides child care and recreation programs at Parks-owned facilities, including community centers and small craft centers. ARC, a non-profit organization, also supports and manages the recreation advisory councils. These advisory councils are made up of volunteer community members who advise Parks' staff on recreation programming at community centers and other facilities. This collaborative relationship with ARC enables the department to offer quality child care and a wide range of recreation programs to the public.

Parks' funding is a combination of tax dollars from the City's General Fund and revenue from a variety of other sources including user fees, rental charges and payments from capital funds for the time staff spend working on capital projects. Funding for new parks facilities has historically come from voter-approved levies, grants, and City real estate excise tax revenue. In 2008, Seattle voters approved the 2008 Parks and Green Spaces Levy, a six-year levy which provides \$145.5 million for improving and expanding the City's parks and green spaces. The 2008 Levy expires at the end of 2014.

In anticipation of the end of the 2008 Levy, Seattle voters approved the formation of a metropolitan park district in August of 2014. The Seattle Park District provides for a new taxing district and revenue source to fund increased parks and recreation services and capital projects. The first year of the park district represents a ramp up year, with full funding of all capital projects and new or expanded services starting in 2016.

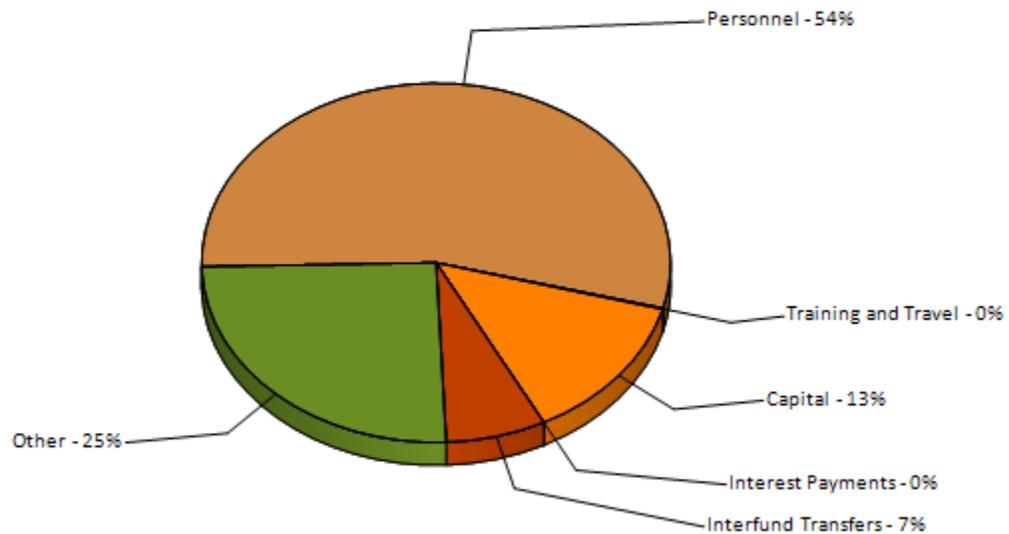
Department of Parks and Recreation

Budget Snapshot

Department Support	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
General Fund Support	\$84,632,330	\$88,977,313	\$93,320,667	\$96,470,348
Other Funding - Operating	\$51,080,651	\$46,354,347	\$53,754,297	\$59,178,584
Total Operations	\$135,712,981	\$135,331,660	\$147,074,964	\$155,648,932
Other funding - Capital	\$61,280,057	\$37,026,000	\$21,061,000	\$61,179,000
Total Appropriations	\$196,993,038	\$172,357,660	\$168,135,964	\$216,827,932
Full-time Equivalent Total*	854.07	877.45	933.35	944.35

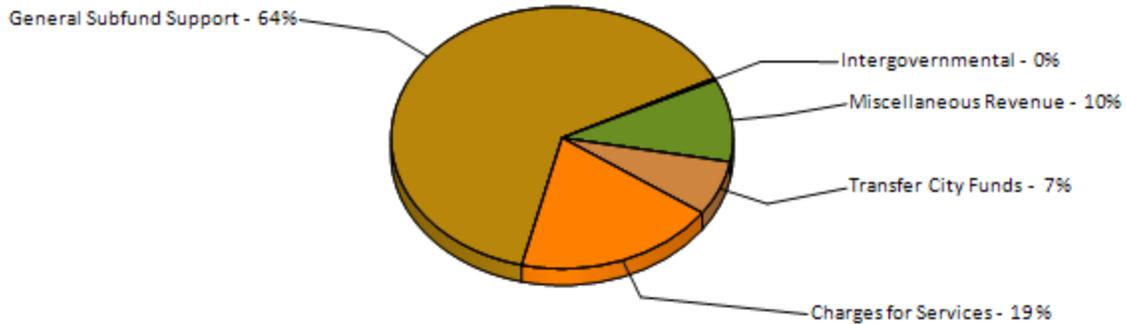
* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

2015 Proposed Budget - Expenditure by Category



Department of Parks and Recreation

2015 Proposed Budget - Revenue by Category



Budget Overview

In August 2014, the voters of Seattle passed a ballot measure creating the Seattle Park District. The passage of the park district is the culmination of the Parks Legacy Plan project, led by the Parks Legacy Plan Citizens' Advisory Committee. State statute authorizes the park district to levy and impose various taxes and fees to generate revenues to maintain, operate and improve parks, community centers, pools, and other recreation facilities and programs. The goal of the park district is to provide long-term, stable funding to support recreation programming, parks projects and the critical needs for investment in major and ongoing maintenance.

The Seattle City Council, acting as the Park District Committee, will oversee the park district with input from a Citizens' Advisory Committee. The Department of Parks and Recreation will retain responsibility for the management and control of the City's recreation programs, public parks and green spaces, and will work cooperatively under an Interlocal agreement with the park district. Every six years a public process will determine the district's funding priorities for the following six years.

The park district's taxing authority does not begin until January 1, 2016. As a result, in 2015 park district programs will be funded through a \$10 million loan from the City. This 'bridge year' will be paid back by subsequent park district revenues. Beginning in 2016, the park district will collect \$48 million a year for Parks operations and capital projects. In addition, an interlocal agreement between the park district and the City ensures the City will maintain General Fund support for Parks at 2014 levels (adjusted for inflation). This interlocal agreement also includes a financial plan which outlines how the park district funds will be used over the next six years.

Department of Parks and Recreation

Seattle Park District Projects

The majority of Park's budget changes are programs funded by the new park district. Other changes are budget neutral or technical in nature. Park district highlights include:

Funding Major Maintenance Backlog, Asset Management and Preventative Maintenance - Parks has an estimated major maintenance backlog totaling \$267 million. The recent recession and accompanying cuts in City spending accentuated an existing maintenance shortfall. During the 2015 bridge year, Parks will begin to develop an automated asset management system to track and keep current on required maintenance projects. The proposed budget also adds \$800,000 for major maintenance. In 2016, when full funding is available, Parks will purchase the asset management system and will budget nearly \$17 million for major maintenance projects. This increased funding will allow Parks to start reducing the major maintenance backlog.

Currently, Parks lacks the funding to perform preventative maintenance. As a result, Parks can only react, performing maintenance when required by health and safety, legal mandates, vandalism or to prevent the loss of resources. The Park district will address this by adding 11.75 FTEs in the skilled trades to perform preventative maintenance on Parks facilities as part of a night maintenance team. This approach will minimize disruptions and closures of Parks facilities.

Increased Recreation Opportunities - In 2012, Parks implemented a new geographic-based (GEO) model which grouped community centers into geographic areas and determined the open hours each community center would have based on its location and relative popularity. Parks has been unable to fully staff the model with existing resources. The park district provides funds for Parks to fully staff the GEO model (at current operating hours) and add custodial, programming and front desk staff. In 2015, Parks will develop a Community Center Strategic Plan as a long-term strategy for community center use and availability.

The proposed budget also implements park district proposals to increase recreational opportunities for teens, older adults and people with disabilities. These increases will expand programs and improve resources.

The Urban Parks Partnership program will explore new ideas for activating, funding and using parks. The program will increase activation activities including concerts, buskers, art projects and Parks concierges. It will also explore models for public-private partnerships that may be able to leverage new funding sources (i.e. donations and grants) to improve programming and activation activities at downtown parks.

Oversight - The proposed budget also implements performance measurement and strategic management investments called for in the park district plan. These investments will make Parks more accountable and adaptable. In 2015, a consultant will be hired to help Parks identify best practices and opportunities for efficiencies as well as process, service and financial management improvements. The consultant will also help Parks set measurable performance indicators and goals.

Department of Parks and Recreation

Incremental Budget Changes

Department of Parks and Recreation

	2015		2016	
	Budget	FTE	Budget	FTE
Total 2014 Adopted Budget	\$ 135,331,660	877.45	\$ 135,331,660	877.45
Baseline Changes				
Technical Reconciliation of FTEs	\$ 0	-0.50	\$ 0	-0.50
Citywide Adjustments for Standard Cost Changes	\$ 1,525,936	0.00	\$ 1,807,048	0.00
Adjustment for One-time Adds or Reductions	-\$ 256,000	0.00	-\$ 256,000	0.00
Supplemental Budget Changes	\$ 0	2.00	\$ 0	2.00
Proposed Changes				
Adjust Golf Appropriation to Reflect Projected Revenues	\$ 1,277,433	0.00	\$ 1,634,787	0.00
Out of School Time Program Funding	\$ 967,001	1.00	\$ 967,001	1.00
Convert Temporary Labor into Permanent Positions - Budget Neutral	\$ 7,236	5.89	\$ 7,235	5.89
Use of Fund Balance	\$ 0	0.00	\$ 0	0.00
Reserve Combined Sewer Outflow Revenue	\$ 0	0.00	\$ 0	0.00
Adjust Lifelong Learning Budget to Reflect Program Changes	-\$ 75,740	0.00	-\$ 75,740	0.00
Sprint Telecom Permit Revenue/Planning for Community Centers and Athletic Fields	\$ 150,000	0.00	\$ 0	0.00
Add Two Part-Time Event Schedulers	\$ 104,845	1.25	\$ 104,845	1.25
Add Planning & Development Staff	\$ 74,799	0.75	\$ 74,799	0.75
Create a New Regional Parks and Strategic Outreach Division	\$ 0	0.00	\$ 0	0.00
Combine two Part-time Positions into one Full-time Position	\$ 0	0.00	\$ 0	0.00
Use of Parks' Registration System (CLASS) by Office of Arts and Culture	\$ 20,000	0.00	\$ 20,000	0.00
Minimum Wage Adjustment	\$ 45,000	0.00	\$ 45,000	0.00
Proposed Seattle Park District Programs				
Add Funding for Performance Monitoring and Strategic Management	\$ 439,335	4.00	\$ 900,636	5.00
Fund Major Maintenance Backlog and Asset Management	\$ 1,492,510	5.45	\$ 1,640,012	5.45
Increase Preventive Maintenance	\$ 844,722	11.75	\$ 1,417,702	11.75
Increase Funding for Park Maintenance and Upkeep	\$ 1,439,432	17.56	\$ 1,678,854	17.56

Department of Parks and Recreation

Increase Support to the Green Seattle Partnership	\$ 99,680	0.00	\$ 499,175	5.00
Add Two Park Rangers and Funding for Animal Control	\$ 30,000	0.00	\$ 243,248	2.00
Develop an Off Leash Area Strategic Plan	\$ 103,819	0.00	\$ 106,414	0.00
Increase Funding for Community Centers	\$ 1,301,689	12.25	\$ 1,335,482	12.25
Fund Outreach Efforts to Underserved Communities	\$ 130,105	0.00	\$ 471,639	1.00
Improve and Expand Teen Programs	\$ 135,587	1.00	\$ 141,848	1.00
Expand Recreation Services for Older Adults	\$ 262,000	2.00	\$ 268,550	2.00
Improve and Expand Programs for People with Disabilities	\$ 166,001	1.00	\$ 170,150	1.00
Fund the Get Moving Initiative	\$ 76,643	1.00	\$ 256,250	1.00
Invest in Connecting Parks to Greenways	\$ 0	0.00	\$ 118,744	1.00
Create Urban Parks Partnership	\$ 125,000	1.00	\$ 570,001	1.00
Aquarium Maintenance and Support	\$ 300,000	0.00	\$ 1,080,000	0.00
Increase Public Art in Parks	\$ 0	0.00	\$ 344,488	1.00
Upgrade the Recreation Registration System (CLASS)	\$ 0	0.00	\$ 307,500	0.00
Transition Year Funding Payback	\$ 0	0.00	\$ 1,487,592	0.00
Proposed Technical Changes				
Citywide Training and Travel Reallocation	-\$ 62,550	0.00	-\$ 62,550	0.00
Technical Adjustments	-\$ 701,739	-11.50	-\$ 701,740	-11.50
Final Citywide Adjustments for Standard Cost Changes	\$ 1,720,560	0.00	\$ 3,714,302	0.00
Total Incremental Changes	\$ 11,743,304	55.90	\$ 20,317,272	66.90
2015 - 2016 Proposed Budget	\$ 147,074,964	933.35	\$ 155,648,932	944.35

Descriptions of Incremental Budget Changes

Baseline Changes

Technical Reconciliation of FTEs/(-.50) FTE

This adjustment corrects a database error and reconciles the department's FTE count with its legal authority.

Citywide Adjustments for Standard Cost Changes - \$1,525,936

Citywide technical adjustments made in the "Baseline Phase" reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Department of Parks and Recreation

Adjustment for One-time Adds or Reductions - (\$256,000)

This item includes budget reductions in the 2015-16 Biennium for one-time salaries, equipment or expenses added in the 2014 Adopted Budget. It also includes the addition of funding for one-time budget reductions taken in 2014.

Supplemental Budget Changes/2.00 FTE

This adjustment reflects changes made through supplemental budget legislation since the last adopted budget. Supplemental budget legislation is developed by the Executive and adopted by the City Council four times a year to provide for corrections to the adopted budget, unforeseen changes in circumstance, new funding opportunities or new policy priorities. These changes may include additions or reductions in appropriations and FTEs.

Proposed Changes

Adjust Golf Appropriation to Reflect Projected Revenues - \$1,277,433

Through supplemental budget legislation in 2014, the Mayor and City Council added \$2 million of debt financed capital funding to the Golf CIP. Those funds were used to finish the Jackson driving range, improve the Jefferson driving range and install a miniature golf course at West Seattle. The Jackson range will open by the end of 2014 and the Jefferson range is expected to open in early spring 2015. The West Seattle miniature golf course is scheduled for construction in the latter half of 2015. This adjustment reflects the expected revenue and expense revenues from the driving range projects of approximately \$1.2 million.

Out of School Time Program Funding - \$967,001/1.00 FTE

Seattle Public Schools and Parks partner to provide Community Learning Centers and other programs to support academic achievement during the school year and decrease learning loss over the summer. The Out of School Time program leverages volunteer support to provide academic, enrichment and recreation opportunities during after-school hours and during the summer. The program will now include a school year program at South Shore K-8 with funding from the 2011 Families and Education Levy. In addition, a grant received by the Office of Superintendent of Public Instruction will fund a summer program at Washington Middle School and a school year program at Northgate Elementary.

Convert Temporary Labor into Permanent Positions - Budget Neutral - \$7,236/5.89 FTE

This adjustment uses temporary position funding to expand or create a number of permanent positions, including:

- increase one radio dispatcher from half-time to full-time;
- increase two .75 gardeners to full-time;
- add one 0.5 cashier;
- add three 0.5 lifeguards;
- increase two rec attendants from .60 FTE to .80 FTE; and
- add one ground maintenance lead and one park maintenance aide in the central west district.

These changes will allow Parks to improve service delivery and ensure that Parks is complying with temporary labor policies.

Department of Parks and Recreation

Use of Fund Balance

The 2014 Adopted Budget included the use of \$1.9 million of Parks fund balance to reduce their General Fund support. The 2014 six-year financial plan planned for Parks to use an additional \$950,000 of fund balance in 2015. The 2015-2016 Proposed Budget uses the planned \$950,000 of fund balance in 2015 and restores General Fund support in full for 2016. This adjustment swaps Parks fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

Reserve Combined Sewer Outflow Revenue

In 2015, Seattle Public Utilities (SPU) will begin construction of a combined sewer outflow facility at Seward Park to reduce harmful wastewater overflow into Lake Washington. Ultimately, this facility will be completely underground, however Seward Park will be disrupted during construction. Parks will receive at least \$600,000 from SPU in permit fees for this use. The proposed budget reserves these funds for future costs related to Parks use of SPU properties. There is no current appropriation associated with this adjustment, the change can be seen on the revenue side of the proposed budget and reserved in the six-year financial plan.

Adjust Lifelong Learning Budget to Reflect Program Changes - (\$75,740)

Parks has traditionally employed senior interns as temporary employees through the Senior Community Service Employment Program, a federal program funded through the State. In 2013, the Washington State Department of Social and Health Services audited Parks this Title V program. In reviewing the findings, Parks determined a better approach to meet the Title V program requirement was to partner with the YMCA to place their senior interns in assignments within the Seattle Parks and Recreation system. This adjustment reduces revenues and appropriations to align the budget with this change.

Sprint Telecom Permit Revenue/Planning for Community Centers and Athletic Fields - \$150,000

In 2014, Parks finalized the renewal of an existing agreement with Sprint for the use of Parks' right of way under the Burke Gilman Trail for fiber optic cable. Parks' initial estimate, included in the 2014 Adopted Budget, was \$250,000. The final negotiated amount is \$400,000 annually. In 2015, the proposed budget adds \$150,000 to reflect this revenue. This increase in revenue will be used to develop a strategic plan for community centers and to update the Joint Athletic Field Development Plan (this is a plan developed jointly with the Seattle Public Schools).

Add Two Part-Time Event Schedulers - \$104,845/1.25 FTE

Over the past several years, Parks has experienced an increase in demand for scheduled Parks facilities, including shelter-houses, athletic fields and boat houses. This addition of two part-time positions will ensure that Parks is able to provide timely customer service to groups and individuals wishing to rent Parks facilities. These positions are supported by existing revenues from scheduled facilities.

Add Planning & Development Staff - \$74,799/.75 FTE

This adjustment adds a part-time research and evaluation assistant and increases a part-time manager to full time. These changes will address a shortage of management and technical support in the construction management unit which works on capital projects. These increases are backed by capital project revenues.

Create a New Regional Parks and Strategic Outreach Division

The proposed budget creates a new budget control level (BCL) for the Regional Parks and Strategic Outreach Division. This new division, established in 2014, manages ongoing relationships with community groups, advocates and other parties interested in the development and operation of regional parks such as Magnuson, Discovery, Gas Works, Lincoln, Seward, Green Lake, Alki and Myrtle Edwards. The Policy and Leadership BCL

Department of Parks and Recreation

transfers certain management, administrative and permitting functions to this BCL to better align services and resources.

Combine two Part-time Positions into one Full-time Position

This adjustment eliminates two part-time custodial positions and creates one full-time utility laborer position. Combining these two half-time positions will make the position easier to fill and retain. The position will be shared by the tennis center and the horticulture headquarters.

Use of Parks' Registration System (CLASS) by Office of Arts and Culture - \$20,000

In the 2013 Adopted Budget, The Langston Hughes Center for Performing Arts was transferred from Parks to the Office of Arts and Culture. Arts continues to use Parks CLASS registration system for booking at Langston Hughes. Beginning in 2015, Arts will provide \$20,000 to Parks for the use of CLASS. Parks will use those funds for temporary labor to support program registration and event booking services.

Minimum Wage Adjustment - \$45,000

In 2014, the City of Seattle adopted a minimum wage ordinance which increases the minimum wage over several years to \$15 an hour. This adjustment provides general fund to increase wages for Seattle Conservation Corps employees to the 2015 minimum wage as required by the ordinance. The budget reserves additional funds in Finance General for the 2016 step.

Proposed Seattle Park District Programs

Add Funding for Performance Monitoring and Strategic Management - \$439,335/4.00 FTE

Seattle Park District Program - Performance Monitoring and Strategic Management. This change adds funds for systems to ensure accountability and responsiveness in the department. In 2015, the budget includes funding for a full-time principal accountant in the Department of Finance and Administrative Services who will work with Parks to track and account for the park district funds; one-time consultant funds of \$200,000 to identify performance measures, cost efficiencies and process improvements; and six months of operations for 4.0 FTEs in Parks to provide technical services including information technology, process analysis, human resources and accounting. In 2016, \$100,000 will fund a contract for third party oversight of the park district services.

Fund Major Maintenance Backlog and Asset Management - \$1,492,510/5.45 FTE

Seattle Park District Program. This investment will help reduce the major maintenance backlog, develop and invest in an asset-management system and address encroachments on Parks property. In 2015, the park district spending plan:

- adds 5.45 FTEs and funds for nine months of operations;
- funds the development of the asset management system (this work will be completed in 2016); and
- adds capital funds to the CIP totaling \$843,291 in 2015 and \$16,861,863 in 2016.

Increase Preventive Maintenance - \$844,722/11.75 FTE

Seattle Park District Program - This increase will create a night maintenance team comprised of skilled trades (carpenters, electricians and plumbers) to perform ongoing maintenance while facilities are not in use. Using a night crew to do preventive maintenance will reduce the number of closures of facilities for maintenance, thus minimizing public impact while still making these important repairs. This item adds 11.75 FTEs with funding for six months of operations in 2015 and full year funding in 2016.

Department of Parks and Recreation

Increase Funding for Park Maintenance and Upkeep - \$1,439,432/17.56 FTE

Seattle Park District Program - Provide Clean, Safe, Welcoming Parks. This initiative adds staff and funding to:

- increase park maintenance to ensure parks and comfort stations are clean, safe and well maintained;
- protect the long-term health of trees by adding a third tree crew to reduce the interval between tree maintenance; and
- add resources for the Seattle Conservation Corps to do maintenance and small construction projects.

The 2015 investment will add FTE authority and funding for vehicles and nine months of operating costs. Full funding will begin in 2016.

Increase Support to the Green Seattle Partnership - \$99,680

Seattle Park District Program - Saving our City Forests. The Green Seattle Partnership is a public/private collaborative effort to restore and maintain Seattle's urban forests. This funding will help the Partnership achieve its goal of restoring 2,500 forested acres by 2025 by adding a new crew dedicated to forest restoration. In 2015, bridge loan funding will purchase vehicles for the crew and increase the capital budget for this program. Full funding of operations will begin in 2016

Add Two Park Rangers and Funding for Animal Control - \$30,000

Seattle Park District Program - Make Parks Safer. This proposal adds two park rangers and funding for increased animal control services in parks. The animal control services will focus on enforcing leash laws in parks. Bridge loan funding in 2015 will be used to purchase a vehicle for the rangers. Full funding and implementation will begin in 2016.

Develop an Off Leash Area Strategic Plan - \$103,819

Seattle Park District Program - Improve Off Leash Areas. In 2015, this adds funds to develop a strategic plan for off leash areas. The strategic plan will include an assessment of the condition and needs of current sites, identify future funding sources for capital improvements and develop policies around future acquisition of new off leash areas. In 2016, this funding will be used for maintenance and enhancement of existing sites.

Increase Funding for Community Centers - \$1,301,689/12.25 FTE

Seattle Park District Program - Restore Community Center Hours. This item increases staffing levels to support the current operating hours in the geographic based tiered (GEO) model for community centers. In 2012, Parks implemented a the new GEO model which grouped community centers into geographic areas and determined the open hours each community center would have based on its location and relative usage. Parks has been unable to fully staff the model with existing resources. This adjustment adds 3.0 FTE for custodial services to improve the cleanliness of community centers, a half-time position to support scholarship programs, five programming staff (one in each GEO area) to increase recreation programs, 2.0 FTE for front desk staff to improve customer service and 1.75 FTE supervisors to improve operational effectiveness. This initiative also allocates \$400,000 for recreation scholarships to reduce barriers to participation by low-income community members.

Fund Outreach Efforts to Underserved Communities - \$130,105

Seattle Park District Program - Recreation Opportunities for All. This initiative will fund partnerships with organizations that represent underserved populations with the goal of developing and providing culturally relevant recreation programs to these community members. In 2015, the funding will support non-profit organizations who work with those populations to improve connections between Parks and the communities they serve.

Department of Parks and Recreation

Improve and Expand Teen Programs - \$135,587/1.00 FTE

Seattle Park District Program - Better Programs for Young People. This change adds one manager 1 and one recreation program specialist to improve and expand teen recreation, academic and enrichment programs at community centers, teen life centers and community learning centers.

Expand Recreation Services for Older Adults - \$262,000/2.00 FTE

Seattle Park District Program - More Programs for Older Adults. This initiative expands recreation services for adults age 50 and above. Examples of programs that may be expanded include the Healthy Parks program which offers a wide range of classes, trips, and other activities to all communities; the Food and Fitness program currently serving immigrant and refugee communities; and a new program for people with dementia. This program is fully funded in both 2015 and 2016.

Improve and Expand Programs for People with Disabilities - \$166,001/1.00 FTE

Seattle Park District Program - Meeting the Needs of People with Disabilities. This item adds funding for an additional session of summer camp for youth with disabilities (currently three sessions). It also funds other services for people with disabilities to remove barriers to participants, including sign language interpreters at swim classes, wheelchair lacrosse equipment and wheelchair lifts for swimming pools. This program is fully funded in 2015 and 2016.

Fund the Get Moving Initiative - \$76,643/1.00 FTE

Seattle Park District Program - Get Moving. This adds one recreation program coordinator and funding to build partnerships with community based programs that encourage exercise and fight obesity. In 2015, the proposed budget funds this program for six months and provides for one-time vehicle costs. In 2016, the program is fully funded with approximately \$100,000 going to partnerships and programs

Invest in Connecting Parks to Greenways

Seattle Parks District Program - Activating and Connecting Greenways. A 'greenway' is a residential street that acts as a 'connector' for bikes and pedestrians to move between parks, schools and neighborhood businesses. They often parallel busier arterials and provide a safer option for carless travel. This adjustment adds a staff member to coordinate with SDOT to ensure that Parks and community interests are integrated into new greenway development. Parks Capital Improvement Program also includes investments to improve access to parks from greenways and create walking loops in parks that link with greenways. Funding for this program does not begin until 2016.

Create Urban Parks Partnership - \$125,000/1.00 FTE

Seattle Park District Program. The Urban Parks Partnership will work to enhance downtown parks operations by strengthening activation programs such as concerts, festivals and park concierge services. Additionally, Parks will use funds to begin researching and assessing the appropriateness of the 'conservancy' operations model for Seattle's city center parks. Parks will examine various different models for park management and activation including partnership opportunities, permitting rules and new programming initiatives at center city parks.

Aquarium Maintenance and Support - \$300,000

Seattle Park District - Aquarium Major Maintenance. The Seattle Aquarium is owned by the City and operated by the Seattle Aquarium Society. In 2015, the City will begin replacement of the seawall in front of the aquarium. The park district plan includes \$300,000 in 2015 and \$1 million in 2016 for capital maintenance projects at the aquarium. This item includes the capital park district funds on the operating side instead of in the CIP to provide the aquarium with flexibility to use these funds to offset any revenue shortfalls caused by the seawall

Department of Parks and Recreation

replacement. Support for the Woodland Park Zoo is in the CIP.

Increase Public Art in Parks

Seattle Park District Program - Put Art in the Parks. This program adds grant funding and a recreation leader to administer the funding. Parks will partner with the Office of Arts and Culture to distribute up to \$175,000 annually for cultural and creative activities, events and installations in underserved areas of the city. Potential projects include community celebrations, art installations and art classes. This program does not begin until 2016.

Upgrade the Recreation Registration System (CLASS)

Seattle Park District Program - Customer Service and Technology. This increase upgrades Parks' outdated CLASS recreation registration system. The system performs program registration, facility booking, point-of-sale, financial management and payment processing. Parks' intent is to fully upgrade the system to improve the customer experience and make it possible to use mobile devices to register for recreation programs and facilities. Funding for this program begins in 2016.

Transition Year Funding Payback

State law requires that all new tax districts have their boundaries established by August 1 of the year preceding the first year of tax collection. Because the primary election did not occur until August 5, 2014, after the state deadline, the park district will not collect revenues until 2016. To fund a ramp-up year for the park district, the City will provide the park district a \$10 million loan for 2015. The park district will pay back the loan over eight years, beginning in 2016.

Proposed Technical Changes

Citywide Training and Travel Reallocation - (\$62,550)

This adjustment makes small reductions to training and travel budget appropriations Citywide. The Budget reallocates these funds to a new Centralized Management and Leadership Development program in the Department of Human Resources. More information on the new training program can be found in the Department of Human Resources budget section.

Technical Adjustments - (\$701,739)/(11.50) FTE

Technical adjustments include departmental and City-wide non-programmatic adjustments that do not represent fundamental changes in Parks' service delivery. Parks adjusts revenue and expenses budgets between or within budget control levels (BCLs) to better reflect actual spending patterns. The technical adjustments also include transferring lines of business to different BCLs to more accurately represent where program dollars are being spent.

These technical adjustments include:

- Moving the Japanese Garden to the Natural Resources Management BCL.
- Zeroing out the Aquarium BCL to reflect the transition of management to the Seattle Aquarium Society beginning in 2015. The aquarium will continue to receive capital support from the City. Aligning budgeted salaries in BCLs with actual salary amounts. Realigning actual expenses with actual revenues and adding temporary labor funding to support building rentals and swimming lessons.
- Increasing appropriation and revenues for maintenance related to improvements made by Seattle Public Utilities during the installation of a new storm water tank at Washington Park.

Department of Parks and Recreation

- Reducing appropriations and revenues for Camp Long to reflect actual usage.
- Adjusting revenues from Seattle Public Utilities for the Clean Cities Program.

Final Citywide Adjustments for Standard Cost Changes - \$1,720,560

Citywide technical adjustments made in the "Proposed Phase" reflect changes due to inflation, central cost allocation, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments reflect updates to preliminary cost assumptions established in the "Baseline Phase."

Department of Parks and Recreation

Expenditure Overview

Appropriations	Summit Code	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Environmental Learning and Programs Budget Control Level	K430A	1,401,453	1,483,218	1,115,220	1,131,714
Facility and Structure Maintenance Budget Control Level	K320A	14,743,829	15,357,315	16,878,433	17,969,271
Finance and Administration Budget Control Level	K390A	8,108,078	8,427,173	10,319,498	12,429,737
Golf Budget Control Level	K400A	9,569,270	10,237,754	11,560,548	11,904,448
Judgment and Claims Budget Control Level	K380A	545,903	652,212	386,820	710,693
Natural Resources Management Budget Control Level	K430B	6,947,722	7,320,744	8,572,466	9,210,151
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	29,214,283	30,810,539	31,962,458	32,665,281
Planning, Development, and Acquisition Budget Control Level	K370C	5,413,231	6,194,904	6,926,736	6,969,790
Policy Direction and Leadership Budget Control Level	K390B	14,869,567	7,575,850	4,009,989	4,115,167
Recreation Facilities and Programs Budget Control Level	K310D	23,485,835	23,918,339	27,580,921	28,686,044
Regional Parks and Strategic Outreach Budget Control Level	K440A	0	0	4,399,510	5,348,504
Seattle Aquarium Budget Control Level	K350A	2,953,111	3,227,035	2,588,444	3,391,438
Seattle Conservation Corps Budget Control Level	K320C	3,272,638	4,021,319	4,123,826	4,171,356
Swimming, Boating, and Aquatics Budget Control Level	K310C	8,459,753	9,285,229	9,686,846	9,821,934
Woodland Park Zoo Budget Control Level	K350B	6,728,307	6,820,029	6,963,249	7,123,404
Department Total		135,712,981	135,331,660	147,074,964	155,648,932
Department Full-time Equivalents Total*		854.07	877.45	933.35	944.35

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Department of Parks and Recreation

Revenue Overview

2015 Estimated Revenues

Summit Code	Source	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
441710	Sales of Merchandise	80,568	24,884	24,884	24,884
441990	Miscellaneous Charges and Fees	311,085	259,026	259,026	259,026
443870	Resource Recover Revenues	6,426,605	5,990,952	5,904,983	5,927,976
447300	Recreational Activity Fees	9,915,926	10,265,471	12,250,943	12,612,943
447350	Recreation Shared Revenues - ARC	468,944	831,365	851,605	851,605
447450	Recreation admission fees	2,187,084	2,198,254	2,128,256	2,128,256
447500	Exhibit Admission Fees	30,968	378,972	378,972	378,972
447550	Athletic Facility Fees	2,818,060	2,668,337	2,752,568	2,752,568
447600	Program Fees	3,087,727	2,721,752	2,846,153	2,846,153
462300	Parking Fees	44,419	104,792	104,792	104,792
469990	Miscellaneous Revenue	188,648	125,248	125,360	145,033
543970	Charges to Other City Departments	1,617,043	330,926	338,986	338,986
569990	Miscellaneous Revenue	35,968	75,740	0	0
	Total Charges for Services	27,213,044	25,975,719	27,966,528	28,371,194
587001	General Subfund Support	84,632,330	88,977,317	93,320,666	96,470,347
	Total General Subfund Support	84,632,330	88,977,317	93,320,666	96,470,347
433010	Federal Grants	0	0	0	0
434010	State Grants	33,795	0	0	0
439090	Private Contributions	208,354	452,400	452,400	452,400
	Total Intergovernmental	242,149	452,400	452,400	452,400
462400	ST Space Facilities Rentals	4,464,476	4,958,000	5,179,359	5,179,359
462500	LT Space/Facilities Leases	578,799	698,741	698,741	698,741
462800	Concession Proceeds	42,962	80,000	80,000	80,000
462900	Rents and Use Charges	381,361	412,233	1,162,235	412,235
469100	Salvage Sales	24,111	0	0	0
469400	Judgments & Settlements	22,637	0	0	0
469970	Telephone Commission Revenue	316	1,300	1,300	1,300
499999	Miscellaneous Revenue	0	0	0	0
562500	Interfund Building/Other Space Rental	92,000	72,000	72,000	72,000
562900	Interfund Other Rent and Use	230,174	883,170	255,000	255,000
587900	Seattle Park District	0	0	7,511,398	13,613,159
	Total Miscellaneous Revenue	5,836,835	7,105,444	14,960,033	20,311,794
587900	Operating Transfer in 12 LTGO	5,850,000	0	0	0
587900	Transfer from Donations Fund	0	0	0	0
587900	Transfers from CRS & Parks Levy	7,728,359	10,861,498	9,931,227	9,949,087

Department of Parks and Recreation

Total Transfer City Funds		13,578,359	10,861,498	9,931,227	9,949,087
Total Revenues		131,502,717	133,372,378	146,630,854	155,554,822
379100	Use of Fund Balance	4,210,264	1,959,282	444,110	94,110
Total Use of Fund Balance		4,210,264	1,959,282	444,110	94,110
Total Resources		135,712,981	135,331,660	147,074,964	155,648,932

Department of Parks and Recreation

Appropriations By Budget Control Level (BCL) and Program

Environmental Learning and Programs Budget Control Level

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Environmental Learning and Programs	1,401,453	1,483,218	1,115,220	1,131,714
Total	1,401,453	1,483,218	1,115,220	1,131,714
Full-time Equivalents Total*	14.77	14.77	11.10	11.10

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Facility and Structure Maintenance Budget Control Level

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so that park users can have safe, structurally sound, and attractive parks and recreational facilities.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Facility and Structure Maintenance	14,743,829	15,357,315	16,878,433	17,969,271
Total	14,743,829	15,357,315	16,878,433	17,969,271
Full-time Equivalents Total*	110.56	115.56	131.05	133.05

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Finance and Administration Budget Control Level

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support for the Department.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Finance and Administration	8,108,078	8,427,173	10,319,498	12,429,737
Total	8,108,078	8,427,173	10,319,498	12,429,737
Full-time Equivalents Total*	43.00	43.00	43.00	44.00

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Department of Parks and Recreation

Golf Budget Control Level

The purpose of the Golf Budget Control Level is to manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses that maximize earned revenues.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Golf	9,569,270	10,237,754	11,560,548	11,904,448
Total	9,569,270	10,237,754	11,560,548	11,904,448
Full-time Equivalents Total*	24.00	24.00	24.00	24.00

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Judgment and Claims Budget Control Level

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Judgment and Claims	545,903	652,212	386,820	710,693
Total	545,903	652,212	386,820	710,693

Natural Resources Management Budget Control Level

The purpose of the Natural Resources Management Budget Control Level is to provide centralized management for the living assets of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for departmental operations and capital projects.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Natural Resources Management	6,947,722	7,320,744	8,572,466	9,210,151
Total	6,947,722	7,320,744	8,572,466	9,210,151
Full-time Equivalents Total*	56.74	59.74	69.91	74.91

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Department of Parks and Recreation

Park Cleaning, Landscaping, and Restoration Budget Control Level

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Park Cleaning, Landscaping, and Restoration	29,214,283	30,810,539	31,962,458	32,665,281
Total	29,214,283	30,810,539	31,962,458	32,665,281
Full-time Equivalents Total*	222.91	234.04	243.10	243.10

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Planning, Development, and Acquisition Budget Control Level

The purpose of the Planning, Development, and Acquisition Budget Control Level (BCL) is to acquire, plan, design, and develop new park facilities, and make improvements to existing park facilities to benefit the public. This effort includes providing engineering and other technical services to solve maintenance and operational problems. This BCL also preserves open spaces through a combination of direct purchases, transfers, and consolidations of City-owned lands and resolution of property encroachment issues.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Planning, Development, and Acquisition	5,413,231	6,194,904	6,926,736	6,969,790
Total	5,413,231	6,194,904	6,926,736	6,969,790
Full-time Equivalents Total*	41.65	42.65	47.85	47.85

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Policy Direction and Leadership Budget Control Level

The purpose of the Policy Direction and Leadership Budget Control Level is to provide policy guidance within the Department and outreach to the community on policies that have the goal of enabling the Department to offer outstanding parks and recreation opportunities to Seattle residents and our guests. It also provides leadership in establishing new partnerships or strengthening existing ones in order expand recreation services.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Policy Direction and Leadership	14,869,567	7,575,850	4,009,989	4,115,167
Total	14,869,567	7,575,850	4,009,989	4,115,167
Full-time Equivalents Total*	41.25	42.75	29.50	29.50

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Department of Parks and Recreation

Recreation Facilities and Programs Budget Control Level

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and Citywide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

Program Expenditures	2013	2014	2015	2016
	Actual	Adopted	Proposed	Proposed
Recreation Facilities and Programs	23,485,835	23,918,339	27,580,921	28,686,044
Total	23,485,835	23,918,339	27,580,921	28,686,044
Full-time Equivalents Total*	185.07	189.57	210.32	211.32

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Regional Parks and Strategic Outreach Budget Control Level

The purpose of the Regional Parks and Strategic Outreach Division Budget Control Level (BCL) is to provide centralized management for Seattle Parks and Recreation's regional parks such as Magnuson, Discovery, Gas Works, Lincoln, Seward, Green Lake, Alki, and Myrtle Edwards and major partners such as the golf program operator, Woodland Park Zoological Society, Seattle Aquarium Society, Seattle Public Schools, Friends of the Waterfront, and the Olympic Sculpture Park.

Program Expenditures	2013	2014	2015	2016
	Actual	Adopted	Proposed	Proposed
Regional Parks and Strategic Outreach	0	0	4,399,510	5,348,504
Total	0	0	4,399,510	5,348,504
Full-time Equivalents Total*	0.00	0.00	20.50	22.50

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Seattle Aquarium Budget Control Level

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities with the goal of expanding knowledge of, inspiring interest in, and encouraging stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Program Expenditures	2013	2014	2015	2016
	Actual	Adopted	Proposed	Proposed
Seattle Aquarium	2,953,111	3,227,035	2,588,444	3,391,438
Total	2,953,111	3,227,035	2,588,444	3,391,438
Full-time Equivalents Total*	38.50	36.50	25.00	25.00

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Department of Parks and Recreation

Seattle Conservation Corps Budget Control Level

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people with the goal that they acquire skills and experience leading to long-term employment and stability.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Seattle Conservation Corps	3,272,638	4,021,319	4,123,826	4,171,356
Total	3,272,638	4,021,319	4,123,826	4,171,356
Full-time Equivalents Total*	18.55	18.55	18.55	18.55

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Swimming, Boating, and Aquatics Budget Control Level

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Swimming, Boating, and Aquatics	8,459,753	9,285,229	9,686,846	9,821,934
Total	8,459,753	9,285,229	9,686,846	9,821,934
Full-time Equivalents Total*	57.07	56.32	59.47	59.47

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Woodland Park Zoo Budget Control Level

The purpose of the Woodland Park Zoo Budget Control Level is to provide funds to contract with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo. This BCL includes the City's support for Zoo operations. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Woodland Park Zoo	6,728,307	6,820,029	6,963,249	7,123,404
Total	6,728,307	6,820,029	6,963,249	7,123,404

Department of Parks and Recreation

Parks and Recreation Fund Table

Park and Recreation Fund (10200)

	2013 Actuals	2014 Adopted	2014 Revised	2015 Proposed	2016 Proposed
Beginning Fund Balance	8,479,404	5,090,422	4,269,140	2,331,281	1,887,171
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenues	131,502,717	133,372,378	133,564,800	146,630,854	155,554,822
Less: Actual and Budgeted Expenditures	135,712,981	135,331,660	135,502,659	147,074,964	155,648,932
Ending Fund Balance	4,269,140	3,131,140	2,331,281	1,887,171	1,793,061
Ongoing Reserves	1,911,000	1,503,000	1,517,000	1,246,000	1,159,000
Planning Reserve		105,000		579,000	1,888,000
Total Reserves	1,911,000	1,608,000	1,517,000	1,825,000	3,047,000
Ending Unreserved Fund Balance	2,358,140	1,523,140	814,281	62,171	-1,253,939

Department of Parks and Recreation

Capital Improvement Program Highlights

The 2015 Proposed Capital Improvement Program (CIP) includes \$21 million from a wide variety of funding sources: \$1.7 million from the 2008 Parks Levy; \$11.8 million in Real Estate Excise Tax (REET) revenue; \$1.9 million from the Unrestricted Cumulative Reserve Subfund; \$1.2 million in federal Community Development Block Grant Funds; \$1.4 million from the 2013 King County Parks Levy; and \$2.5 million from the newly created Seattle Park District.

The department's 2015 Proposed CIP maintains a strong commitment to asset preservation. As such, the projects proposed for discretionary REET funding are prioritized consistent with Parks' asset management criteria. The \$7 million of REET funding in 2015 remaining after debt service (\$2.4 million), aquarium maintenance commitments (\$1.1 million), and American with Disabilities Act (ADA) improvements (\$1 million in REET and \$400,000 from the Federal Community Development Block Grant) support some of the department's ongoing major maintenance programs (e.g., Pavement Restoration, Landscape Replacement and Forest Restoration) along with two major maintenance projects: Crew Quarters Replacement (Magnuson Park) and Pratt Park Water Feature Renovation. Major maintenance projects, such as environmental remediation, landscape and forest restoration, irrigation system repair, pavement restoration, and replacing major roof and HVAC systems, address basic infrastructure needs across the Parks system. It also provides \$1 million for capital maintenance at Bell Harbor Marina. In 2016, the CIP includes an additional \$1.5 million of REET for an algae reduction treatment of Green Lake.

While retaining the previous commitment to provide \$4 million for moorage improvements at Lake Washington marina facilities, the CIP transfers the 2015 allocation (\$2 million) to 2016 as the Project Advisory Team process with the community is still underway and the RFP process for a concessionaire has not yet begun. This \$2 million of funding in 2016 is in addition to the \$2 million that was included in the 2014 Adopted CIP Budget (for a total of \$4 million).

The most notable change in the 2015-2016 CIP is the addition of the Seattle Park District capital items. Seattle voters approved the creation of the park district in August of 2014. However, because the election occurred after the state's deadline for creating new taxing districts, the park district will not collect revenues until January 1, 2016. In 2015, the park district will fund select programs through an intergovernmental loan from the City. Loan proceeds will add \$2.5 million to the CIP in 2015. In 2016, when the district is collecting revenues, it will add \$34 million to the CIP. In 2015, the park district investment areas are:

- Major Maintenance (\$843,000): This funding will begin to address Parks' major maintenance backlog which currently is estimated at \$267 million. Examples of major maintenance include roof replacement, electrical repairs, play area replacement and trail restoration. In 2016, this funding will increase to \$16.8 million.
- Green Seattle Partnership - City Forest Restoration (\$353,000): These restoration dollars will help the Green Seattle Partnership meet its goal of restoring 2,500 acres of forest by 2025. In 2016, this funding will increase to \$2.2 million, nearly doubling the total City investment in this program to \$4.2 million.
- Community Center Rehabilitation and Development (\$700,000): This initiative will fund dedicated major maintenance and upgrades for community centers. In 2016, this funding will increase to \$4.3 million
- Zoo Major Maintenance (\$500,000): This funds major maintenance at the City-owned, non-profit operated Woodland Park Zoo. Maintenance projects include seismic improvements, roof replacements and electrical repairs. In 2016, this funding will increase to \$1.8 million.
- Aquarium Major Maintenance: These funds are included in the Parks operating budget, rather than CIP budget.
- P-Patch Rejuvenation (\$100,000): This program funds the renewal of existing P-Patch gardens, updates aging garden infrastructure and increases accessibility. In 2016, this funding increases to \$200,000.

Department of Parks and Recreation

Capital Improvement Program Appropriation

Budget Control Level	2015 Proposed	2016 Proposed
1999 Community Center Improvements: K72654		
1999 Seattle Center and Community Center Levy Fund	200,000	0
Subtotal	200,000	0
2008 Parks Levy- Forest & Stream Restoration: K720030		
2008 Parks Levy Fund	427,000	0
Subtotal	427,000	0
2008 Parks Levy- Green Space Acquisition: K720011		
2008 Parks Levy Fund	600,000	0
Subtotal	600,000	0
Ballfields/Athletic Courts/Play Areas: K72445		
2013 King County Parks Levy	1,005,000	1,000,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	321,000	0
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	150,000
Subtotal	1,326,000	1,150,000
Building Component Renovations: K72444		
2013 King County Parks Levy	399,000	660,000
Community Development Block Grant Fund	400,000	0
Cumulative Reserve Subfund - REET I Subaccount (00163)	2,745,000	0
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	600,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	140,000	140,000
Subtotal	3,684,000	1,400,000
Building For The Future - CIP: K720302		
2016 Multipurpose LTGO Bond Fund	0	6,000,000
Parks Capital Fund	0	8,798,000
Subtotal	0	14,798,000
Citywide and Neighborhood Projects: K72449		
Cumulative Reserve Subfund - REET I Subaccount (00163)	1,030,000	0
Cumulative Reserve Subfund - REET II Subaccount (00161)	158,000	1,030,000
Subtotal	1,188,000	1,030,000

Department of Parks and Recreation

Debt Service and Contract Obligation: K72440

Cumulative Reserve Subfund - REET I Subaccount (00163)	1,080,000	805,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,617,000	1,961,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,704,000	171,000
Subtotal	4,401,000	2,937,000

Docks/Piers/Floats/Seawalls/Shorelines: K72447

Beach Maintenance Trust Fund	12,000	25,000
Central Waterfront Improvement Fund	250,000	6,200,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	1,000,000	3,000,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,124,000	1,500,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	60,000	60,000
Subtotal	2,446,000	10,785,000

Fix It First - CIP: K720300

Parks Capital Fund	2,398,000	25,188,000
Subtotal	2,398,000	25,188,000

Forest Restoration: K72442

Cumulative Reserve Subfund - REET I Subaccount (00163)	1,892,000	0
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	1,995,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	68,000	88,000
Subtotal	1,960,000	2,083,000

Maintaining Parks and Facilities - CIP: K720301

Parks Capital Fund	100,000	200,000
Subtotal	100,000	200,000

Opportunity Fund: K720041

2008 Parks Levy Fund	700,000	0
Subtotal	700,000	0

Parks Infrastructure: K72441

Community Development Block Grant Fund	808,000	808,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	823,000	700,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	0	100,000
Subtotal	1,631,000	1,608,000

Total Capital Improvement Program Appropriation	21,061,000	61,179,000
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Department of Parks and Recreation

Seattle Center

Robert Nellams, Director

(206) 684-7200

<http://www.seattlecenter.com/>

Department Overview

Seattle Center is home to cultural and educational organizations, sports teams, festivals, community programs (including cultural and community celebrations), and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center is a premier urban park whose mission is to delight and inspire the human spirit, and to bring people together as a rich and varied community.

The history of Seattle Center dates back to a time well before it existed as a City department in its current form. Prior to the 1850's, the land on which Seattle Center sits was a part of a Native American trail which was later homesteaded by the David Denny family and eventually donated to the City of Seattle. In 1927, the new Civic Auditorium, now Marion Oliver McCaw Hall, and Arena were constructed with funding from a levy and a contribution from a local business owner. In 1939, a large military Armory was constructed. In 1948, the Memorial Stadium was built and the Memorial Wall was added in 1952. Finally, in 1962, the community pulled together these facilities and added new structures to host the Seattle World's Fair/Century 21 Exposition. At the conclusion of the fair, the City took ownership of most of the remaining facilities and campus grounds to create Seattle Center. Since its creation in 1963, Seattle Center has nurtured artistry and creativity by providing a home for and technical assistance to a wide variety of arts and cultural organizations. These tenants play a critical role in the arts and cultural landscape of the region.

Seattle Center is financed by a combination of tax dollars from the City's General Fund and revenue earned from commercial operations. Major sources of commercial revenues include facility rentals, parking fees, long-term leases to non-profit organizations, sponsorships, food sales and monorail fares.

Due to its heavy reliance on commercial revenues, Seattle Center confronts many of the same market factors that other businesses do. Changing consumer preferences, fluctuating demand and the many options customers have in terms of discretionary spending all influence the financial performance of Seattle Center. But Seattle Center's situation is also unique in that it must meet the simultaneous financial challenges of competition with other facilities that host events; the presence on campus of long-term, non-profit tenants; and the need to balance its public and private event offerings.

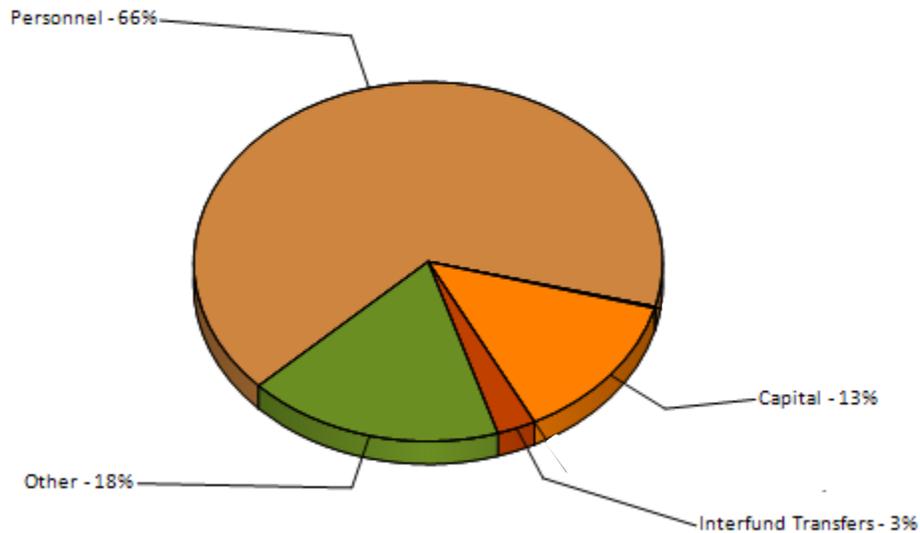
Seattle Center

Budget Snapshot

Department Support	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
General Fund Support	\$12,836,672	\$13,225,250	\$12,879,052	\$13,050,327
Other Funding - Operating	\$23,214,768	\$23,098,842	\$24,477,614	\$24,902,258
Total Operations	\$36,051,440	\$36,324,092	\$37,356,666	\$37,952,585
Other funding - Capital	\$6,032,747	\$7,119,000	\$5,723,000	\$6,020,000
Total Appropriations	\$42,084,187	\$43,443,092	\$43,079,666	\$43,972,585
Full-time Equivalent Total*	241.62	240.66	241.13	241.13

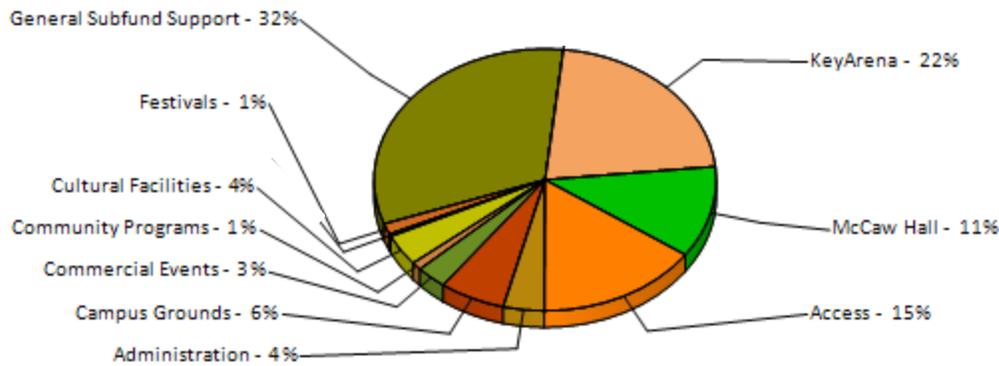
* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

2015 Proposed Budget - Expenditure by Category



Seattle Center

2015 Proposed Budget - Revenue by Category



Budget Overview

Seattle Center is emerging from a period of budgetary retrenchment that began in the Great Recession and was exacerbated by the loss of the Seattle SuperSonics in 2008. In recent years, its focus has been on efficiencies in an attempt to align its operational costs with revenues. However, the local economy continues to improve, and Center has seen revenue increases in a number of areas including KeyArena.

KeyArena event bookings, and the profitability of those bookings, have been increasing since 2010. The venue is also hosting a broader range of events. In 2013 revenue to Seattle Center from Key Arena was about \$8.1 million, 22% of total department revenues and up 24% from 2012. Revenues have also been strong in 2014, and Seattle Center is now able to add staff to support the increase in booking.

Other areas at Seattle Center continue to thrive. McCaw Hall continues to have consistent event bookings and attendance. Its primary users, the Pacific Northwest Ballet and the Seattle Opera, continue to draw large audiences for their productions. The Armory (which was substantially remodeled in 2011-2012) is now fully leased with food vendors and has seen a significant increase in customers.

The 2015 Proposed Budget maintains funding for all other programs at Seattle Center, allowing visitors to continue to have access to a vast array of events and performances.

Seattle Center

Incremental Budget Changes

Seattle Center

	2015		2016	
	Budget	FTE	Budget	FTE
Total 2014 Adopted Budget	\$ 36,324,092	240.66	\$ 36,324,092	240.66
Baseline Changes				
Citywide Adjustments for Standard Cost Changes	\$ 453,583	0.00	\$ 496,620	0.00
Adjustment for One-time Adds or Reductions	-\$ 116,600	-3.40	-\$ 116,600	-3.40
Proposed Changes				
KeyArena Staffing Needs	\$ 595,062	0.00	\$ 830,353	0.00
Restore Support Positions at KeyArena	\$ 106,921	1.50	\$ 106,922	1.50
Convert Contract Position to Permanent	-\$ 13,459	1.00	-\$ 14,401	1.00
Convert Intermittent Staff Hours to Permanent	\$ 6,761	0.87	\$ 6,773	0.87
Allow Service Contract to Expire	-\$ 34,038	0.50	-\$ 104,051	0.50
Paid Sick and Safe Leave	\$ 35,000	0.00	\$ 40,000	0.00
Playground Maintenance	\$ 48,972	0.00	\$ 47,824	0.00
Proposed Technical Changes				
Citywide Training and Travel Reallocation	-\$ 2,505	0.00	-\$ 2,505	0.00
Final Citywide Adjustments for Standard Cost Changes	-\$ 47,123	0.00	\$ 337,558	0.00
Total Incremental Changes	\$ 1,032,574	0.47	\$ 1,628,493	0.47
2015 - 2016 Proposed Budget	\$ 37,356,666	241.13	\$ 37,952,585	241.13

Descriptions of Incremental Budget Changes

Baseline Changes

Citywide Adjustments for Standard Cost Changes - \$453,583

Citywide technical adjustments made in the "Baseline Phase" reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation and unemployment costs. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Seattle Center

Adjustment for One-time Adds or Reductions - (\$116,600)/(3.40) FTE

This item includes budget reductions for one-time additions in the 2014 Adopted Budget, including funding of \$50,000 for the Vera Project and funding of \$87,600 for McCaw Hall reserves. It also includes the restoration of funding for a one-time budget reduction taken in 2014, which stemmed from \$21,000 in cost savings from the three-month shutdown of the International Fountain due to maintenance. Finally, it includes the abrogation of 3.4 FTE of vacant, unfunded positions. The latter change is made to better reflect Seattle Center's actual operational needs.

Proposed Changes

KeyArena Staffing Needs - \$595,062

This change gives Seattle Center increased appropriation authority for the compensation of staff, commensurate with its forecasted event load at KeyArena in 2015 and 2016. KeyArena hosts concerts, professional (Seattle Storm) and amateur (Seattle University men's basketball, Rat City Rollergirls) sporting events, private corporate meetings and special events. This add largely funds an increase in intermittent staff that staffs these events. Staffing events with intermittent workers gives Seattle Center the flexibility to respond to fluctuating demand or the need for specialized skills.

Restore Support Positions at KeyArena - \$106,921/1.50 FTE

This change restores two cuts that were made in 2011 to positions at KeyArena. The venue has had no dedicated administrative support since a full-time position was cut that year, and this change restores that position. This change also restores a half-time event service representative position to the full-time level. To clients, event service representatives are the public face of Seattle Center, and they serve as the operational and technical liaisons with production managers after event contracts have been signed. Both of these changes are due to KeyArena's increased number of events since 2011, a trend Seattle Center forecasts to continue in 2015 and 2016.

Convert Contract Position to Permanent - (\$13,459)/1.00 FTE

Seattle Center Community Programs presents free and affordable events that feature art, entertainment, culture and enrichment. For the past seven years, the development, management, artistic contracting and organizational relationships for many core programs have been fulfilled by a contractor. Because the body of work is stable and ongoing, Seattle Center believes that the work would be more appropriately performed by a City employee. This change converts the contractor into a 1.0 FTE arts program specialist.

Convert Intermittent Staff Hours to Permanent - \$6,761/.87 FTE

This change converts 0.78 FTE of intermittent staff hours into an 0.87 FTE permanent administrative specialist in the Armory's Customer Service Center.

Allow Service Contract to Expire - (\$34,038)/.50 FTE

Effective July 2015, Seattle Center's management agreement will expire with Levy Restaurants, a contractor that it engaged in 2011 to recruit new vendors to the Armory Food Court and manage food-court operations. Levy has recruited new vendors to all available spaces in the food court, and Seattle Center will not renew the contract. When the Levy contract lapses in June 2015, Seattle Center will restore to full time a manager 2 position that was reduced to half time in the 2013 Adopted Budget. Savings from the foregone contract expense are \$75,000 in 2015 and \$150,000 in 2016, and the expense of the position restoration is \$39,000 per year, for a net savings of \$34,000 in 2015 and \$109,000 in 2016.

Seattle Center

Paid Sick and Safe Leave - \$35,000

Seattle's Paid Sick and Safe Time (PSST) ordinance went into effect on September 1, 2012. This ordinance establishes a system of accrual and policies around the use of paid leave from work that employees, including intermittent employees, may take when they or a family member need to be absent from work due to illness or a critical safety issue. Due to its large pool of intermittent employees, Seattle Center has faced increased labor costs since the City implemented PSST, since it must ensure adequate coverage for event support. This change provides for funding for these costs.

Playground Maintenance - \$48,972

This change funds maintenance of the Children At Play playground which will be completed in early 2015. This cost is supported by revenues from Center Art, LLC which operates Chihuly Garden and Glass.

Proposed Technical Changes

Citywide Training and Travel Reallocation - (\$2,505)

This adjustment makes small reductions to training and travel budget appropriations Citywide. The Budget reallocates these funds to a new Centralized Management and Leadership Development program in the Department of Human Resources. More information on the new training program can be found in the Department of Human Resources budget section.

Final Citywide Adjustments for Standard Cost Changes - (\$47,123)

Citywide technical adjustments made in the "Proposed Phase" reflect changes due to inflation, central cost allocation, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments reflect updates to preliminary cost assumptions established in the "Baseline Phase."

Seattle Center

Expenditure Overview

Appropriations	Summit Code	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Access Budget Control Level	SC670	1,204,396	1,104,117	1,137,032	1,146,770
Administration-SC Budget Control Level	SC690	6,879,488	7,105,079	7,435,969	7,511,957
Campus Grounds Budget Control Level	SC600	11,672,036	11,875,465	12,231,618	12,337,402
Commercial Events Budget Control Level	SC640	888,538	928,531	988,854	1,025,729
Community Programs Budget Control Level	SC620	2,049,967	2,093,466	2,150,492	2,171,378
Cultural Facilities Budget Control Level	SC630	205,492	224,737	232,529	234,987
Debt Budget Control Level	SC680	134,850	126,450	126,450	126,450
Festivals Budget Control Level	SC610	1,456,650	1,480,366	1,343,926	1,357,377
Judgment and Claims Budget Control Level	SC710	588,290	702,856	0	0
KeyArena Budget Control Level	SC660	6,500,131	6,528,475	7,439,541	7,692,926
McCaw Hall Budget Control Level	SC650	4,471,602	4,154,550	4,270,255	4,347,609
Department Total		36,051,440	36,324,092	37,356,666	37,952,585
Department Full-time Equivalents Total*		241.62	240.66	241.13	241.13

** FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.*

Seattle Center

Revenue Overview

2015 Estimated Revenues

Summit Code	Source	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
462300	Parking	4,958,512	4,429,017	4,949,642	4,893,301
462800	Monorail	717,830	480,000	900,000	900,000
	Total Access	5,676,342	4,909,017	5,849,642	5,793,301
441960	Seattle Center Fund	0	100,000	45,000	45,000
462900	Administration	9,026	12,000	8,500	8,500
541490	CIP	1,127,682	1,402,522	1,420,456	1,454,184
	Total Administration	1,136,708	1,514,522	1,473,956	1,507,684
462500	Leases - Campus Grounds	1,211,675	1,117,207	1,392,809	1,429,310
462800	Armory Concessions	784,105	953,944	977,466	1,022,152
	Total Campus Grounds	1,995,780	2,071,151	2,370,275	2,451,462
462400	Campus Commercial Events	1,448,469	1,214,723	1,108,914	1,210,471
	Total Commercial Events	1,448,469	1,214,723	1,108,914	1,210,471
439090	Campus Sponsorships	307,347	250,000	285,000	285,000
441960	Seattle Center Productions	122,328	58,400	85,000	85,000
	Total Community Programs	429,675	308,400	370,000	370,000
462500	Leases - Cultural Facilities	1,375,975	1,513,899	1,469,128	1,476,885
	Total Cultural Facilities	1,375,975	1,513,899	1,469,128	1,476,885
462500	McCaw Hall Tenant Use Fees - Debt	67,425	63,225	59,125	62,250
587001	General Fund - McCaw Hall Debt	67,425	63,225	59,125	62,250
	Total Debt	134,850	126,450	118,250	124,500
441960	Festivals	723,536	793,814	517,165	530,749
	Total Festivals	723,536	793,814	517,165	530,749
587001	General Subfund Support	11,623,019	11,885,408	12,248,418	12,416,568
	Total General Subfund Support	11,623,019	11,885,408	12,248,418	12,416,568
587001	Judgment and Claims Allocation	588,291	702,856	0	0
	Total Judgment and Claims Allocation	588,291	702,856	0	0
441710	KeyArena Miscellaneous	394,592	630,040	530,772	616,296
441960	KeyArena Reimbursables	2,781,751	2,254,282	3,040,586	3,186,208
462400	KeyArena Premium Seating	885,418	388,130	874,439	925,009
462400	KeyArena Rent	798,645	1,510,393	1,108,857	1,225,695
462800	KeyArena Concessions	1,064,282	1,261,984	1,051,382	1,172,678
462800	KeyArena Ticketing	2,195,964	1,337,692	1,654,577	1,938,577
	Total KeyArena	8,120,652	7,382,521	8,260,613	9,064,463
441960	McCaw Hall Reimbursables	1,516,009	1,406,111	1,563,677	1,636,976
462400	McCaw Hall Rent	357,017	420,155	397,588	413,358
462500	McCaw Hall Tenant Use Fees	1,287,863	1,288,271	1,344,118	1,351,226

Seattle Center

462800	McCaw Hall Catering & Concessions	284,425	270,000	271,450	285,023
462800	McCaw Hall Miscellaneous	200,469	166,585	173,269	211,896
587001	General Fund - McCaw Hall	557,950	573,759	571,509	571,509
	Total McCaw Hall	4,203,733	4,124,881	4,321,611	4,469,988
	Total Revenues	37,457,030	36,547,642	38,107,972	39,416,071
379100	Use of (Contribution To) Fund Balance	-1,405,590	-223,550	-751,306	-1,463,486
	Total Use of Fund Balance	-1,405,590	-223,550	-751,306	-1,463,486
	Total Resources	36,051,440	36,324,092	37,356,666	37,952,585

Seattle Center

Appropriations By Budget Control Level (BCL) and Program

Access Budget Control Level

The purpose of the Access Budget Control Level is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Access	1,204,396	1,104,117	1,137,032	1,146,770
Total	1,204,396	1,104,117	1,137,032	1,146,770
Full-time Equivalents Total*	11.23	10.27	9.37	9.37

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Administration-SC Budget Control Level

The purpose of the Administration-SC Budget Control Level is to provide the financial, human resource, technology, and business support necessary to provide effective delivery of the Department's services.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Administration-SC	6,879,488	7,105,079	7,435,969	7,511,957
Total	6,879,488	7,105,079	7,435,969	7,511,957
Full-time Equivalents Total*	20.11	20.11	22.11	22.11

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Campus Grounds Budget Control Level

The purpose of the Campus Grounds Budget Control Level is to provide gathering spaces and open-air venues in the City's urban core. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, management of revenues associated with leasing spaces, and food service operations at the Armory.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Campus Grounds	11,672,036	11,875,465	12,231,618	12,337,402
Total	11,672,036	11,875,465	12,231,618	12,337,402
Full-time Equivalents Total*	77.97	77.97	75.84	75.84

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Seattle Center

Commercial Events Budget Control Level

The purpose of the Commercial Events Budget Control Level is to provide the spaces and services needed to accommodate and produce a wide variety of commercial events, both for profit and not for profit, and sponsored and produced by private and community promoters.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Commercial Events	888,538	928,531	988,854	1,025,729
Total	888,538	928,531	988,854	1,025,729
Full-time Equivalents Total*	7.48	7.48	7.48	7.48

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Community Programs Budget Control Level

The purpose of the Community Programs Budget Control Level is to produce free and affordable programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry, creativity, and engagement.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Community Programs	2,049,967	2,093,466	2,150,492	2,171,378
Total	2,049,967	2,093,466	2,150,492	2,171,378
Full-time Equivalents Total*	11.88	11.88	12.88	12.88

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Cultural Facilities Budget Control Level

The purpose of the Cultural Facilities Budget Control Level is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audience.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Cultural Facilities	205,492	224,737	232,529	234,987
Total	205,492	224,737	232,529	234,987
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Seattle Center

Debt Budget Control Level

The purpose of the Debt Budget Control Level is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Debt	134,850	126,450	126,450	126,450
Total	134,850	126,450	126,450	126,450

Festivals Budget Control Level

The purpose of the Festivals Budget Control Level is to provide a place for the community to hold major festival celebrations.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Festivals	1,456,650	1,480,366	1,343,926	1,357,377
Total	1,456,650	1,480,366	1,343,926	1,357,377
Full-time Equivalents Total*	8.72	8.72	8.72	8.72

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Judgment and Claims Budget Control Level

The purpose of the Judgment/Claims Budget Control Level is to pay for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Judgment and Claims	588,290	702,856	0	0
Total	588,290	702,856	0	0

KeyArena Budget Control Level

The purpose of the KeyArena Budget Control Level is to manage and operate the KeyArena. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
KeyArena	6,500,131	6,528,475	7,439,541	7,692,926
Total	6,500,131	6,528,475	7,439,541	7,692,926
Full-time Equivalents Total*	65.99	65.99	66.49	66.49

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.

Seattle Center

McCaw Hall Budget Control Level

The McCaw Hall Budget Control Level includes funds for the operation and maintenance of the McCaw Hall. In cooperation with Seattle Opera and Pacific Northwest Ballet, Seattle Center manages and operates McCaw Hall as the home of the Opera and Ballet. The Seattle International Film Festival also holds its annual festival and many other film screenings in this facility.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
McCaw Hall	4,471,602	4,154,550	4,270,255	4,347,609
Total	4,471,602	4,154,550	4,270,255	4,347,609
Full-time Equivalents Total*	34.98	34.98	34.98	34.98

** FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Human Resources Director actions outside of the budget process may not be detailed here.*

Seattle Center

Seattle Center Fund Table

Seattle Center Fund (11410)

	2013 Actuals	2014 Adopted	2014 Revised	2015 Proposed	2016 Proposed
Beginning Fund Balance	594,979	197,379	2,253,829	2,200,872	2,952,178
Accounting and Technical Adjustments	253,260	0	0	0	0
Plus: Actual and Estimated Revenues	37,457,030	36,547,642	36,681,135	38,107,972	39,416,071
Less: Actual and Budgeted Expenditures	36,051,440	36,324,092	36,734,092	37,356,666	37,952,585
Ending Fund Balance	2,253,829	420,929	2,200,872	2,952,178	4,415,664
McCaw Hall Reserve	1,277,000	917,000	1,277,000	1,189,000	1,189,000
Other Reserves		310,000			
Planning Reserve				427,641	1,409,500
Total Reserves	1,277,000	1,227,000	1,277,000	1,616,641	2,598,500
Ending Unreserved Fund Balance	976,829	-806,071	923,872	1,335,537	1,817,164

Seattle Center

Capital Improvement Program Highlights

Seattle Center's 2015-2020 Capital Improvement Program (CIP) is at the heart of Seattle Center's vision to be the premier urban park. Seattle Center's CIP repairs, renovates, and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and 5,000 events each year. In 2015, Seattle Center continues implementation of the Seattle Center Century 21 Master Plan. Adopted by the City Council in 2008, the Century 21 Master Plan will guide development of the Seattle Center campus over the next 20 years.

The 2015-2020 CIP includes funding for continued renovation of the Armory, including mechanical systems, restrooms, and meeting rooms. Funding is also included for asset-preservation investments in Seattle Center's other two large public-assembly facilities, KeyArena and McCaw Hall, as well as for campus open space and the Seattle Center Monorail.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget. These costs are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects. Funding for Seattle Center's 2015-2020 Adopted CIP comes primarily from the Cumulative Reserve Subfund, property sale proceeds, federal grant funds, and private sources.

More information and background on Seattle Center's CIP can be found in the 2015-2020 Adopted CIP online here: [2015-2020 Adopted CIP](#).

Capital Improvement Program Appropriation

Budget Control Level	2015 Proposed	2016 Proposed
Armory Rehabilitation: S9113		
Cumulative Reserve Subfund - REET I Subaccount (00163)	638,000	833,000
Subtotal	638,000	833,000
Campuswide Improvements and Repairs: S03P01		
Cumulative Reserve Subfund - REET I Subaccount (00163)	1,654,000	1,050,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	30,000	30,000
Subtotal	1,684,000	1,080,000
Facility Infrastructure Renovation and Repair: S03P02		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	100,000
Subtotal	0	100,000
Key Arena: S03P04		
Cumulative Reserve Subfund - REET I Subaccount (00163)	250,000	400,000
Subtotal	250,000	400,000

Seattle Center

McCaw Hall Capital Reserve Fund: S0303

McCaw Hall Capital Reserve	531,000	545,000
Subtotal	531,000	545,000

Monorail Improvements: S9403

Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,654,000	1,474,000
Subtotal	1,654,000	1,474,000

Parking Repairs and Improvements: S0301

Cumulative Reserve Subfund - REET I Subaccount (00163)	456,000	0
Subtotal	456,000	0

Public Gathering Space Improvements: S9902

Cumulative Reserve Subfund - REET I Subaccount (00163)	0	671,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	90,000	90,000
Subtotal	90,000	761,000

Utility Infrastructure: S03P03

Cumulative Reserve Subfund - REET I Subaccount (00163)	420,000	827,000
Subtotal	420,000	827,000

Total Capital Improvement Program Appropriation	5,723,000	6,020,000
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The Seattle Public Library

Marcellus Turner, City Librarian

(206) 386-4636

<http://www.spl.org>

Department Overview

The Seattle Public Library, founded in 1891, includes the Central Library, 26 neighborhood libraries, the Center for the Book, and a robust "virtual library" available on a 24/7 basis through the Library's website. The System-wide Services program, located at the Central Library, develops and manages services available across the city including borrower services, outreach and public information, specialized services for children, teens, and adults as well as immigrant and refugee populations, and public education and programming. The Central and branch libraries provide library services, materials, and programs close to where people live, go to school, and work, and serve as focal points for community engagement and lifelong learning.

The Library is governed by a five-member Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly. The Revised Code of Washington (RCW 27.12.240) and the City Charter (Article XII, Section 5) grant the Board of Trustees "exclusive control of library expenditures for library purposes." The Library Board adopts an annual operation plan in December after the City Council approves the Library's budget appropriation.

The Seattle Public Library had over 6.7 million visits in person in 2013, and over 7 million virtual visits through the Library's catalog and website. As the center of Seattle's information network, the Library provides a vast array of resources and services to the public (2013 usage noted), including:

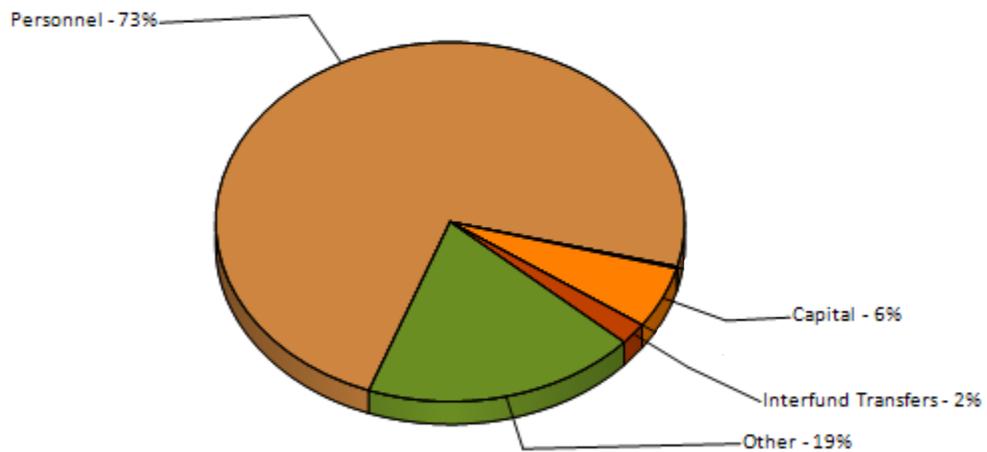
- print and electronic books, media, magazines, newspapers (11.9 million items checked out);
- assisted information services in-person, virtual, and telephone (881,000 responses);
- on-site Internet access and classes (1.4 million patron Internet sessions);
- downloadable media, including e-books, audiobooks, music and video (1.3 million downloads);
- sheet music and small practice rooms;
- electronic databases (452,000 sessions);
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- outreach and accessible services and resources for people with disabilities or special needs;
- more than 8,000 literary and other programs and activities attended by 340,000 children, teens, and adults;
- Homework Help (10,000 students assisted in-person at branches and 18,000 on-line sessions);
- podcasts of public programs (78,000 downloads);
- 23 neighborhood meeting rooms (4,800 meetings by neighborhood groups);
- a large Central Library auditorium and 12 meeting rooms (nearly 516 meetings by community groups with a total of 19,321 participants); and
- Quick Information Center telephone reference service (386-INFO).

The Seattle Public Library

Budget Snapshot

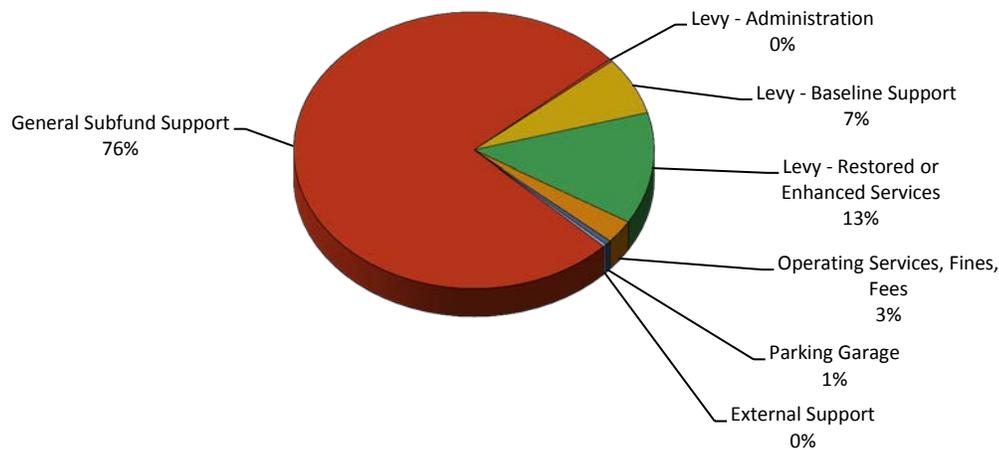
Department Support	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
General Fund Support	\$46,707,019	\$47,999,298	\$50,037,087	\$50,630,853
Other Funding - Operating	\$13,019,740	\$14,900,268	\$15,514,142	\$15,600,189
Total Operations	\$59,726,759	\$62,899,566	\$65,551,229	\$66,231,042
Other funding - Capital	\$420,220	\$4,438,000	\$3,648,000	\$4,258,000
Total Appropriations	\$60,146,979	\$67,337,566	\$69,199,229	\$70,489,042

2015 Proposed Budget - Expenditure by Category



The Seattle Public Library

2015 Proposed Budget - Revenue by Category



Budget Overview

Supporting, maintaining and improving core library services and ensuring the Library can conduct appropriate facility maintenance is a priority for the Mayor, City Council, and Seattle residents. In August 2012, Seattle voters approved a seven-year, \$123 million Library Levy to increase hours, purchase more books and materials, upgrade public computers and online services, and improve building maintenance. Without the approved levy, the Library would have had to delay important maintenance and public technology investments and make reductions to collections and open hours.

Levy funds allow the Library to keep 13 branches open seven days a week and 13 branches six days a week; improve collections and reduce wait times for popular titles; invest in technology and online services improvement; and perform the maintenance necessary to preserve some of the City's most intensively used public facilities.

Levy Capital Improvement Program (CIP) funds are augmented by funds from the Real Estate Excise Tax (REET). In 2015, REET funds support efforts to restructure library spaces to address changes in usage patterns.

The 2015-2016 Proposed Budget implements a budget neutral reorganization to better align operations with system-wide responsibilities. The Proposed Budget also includes an assessment of the Library's main public interface, the Horizon Integrated Library System (ILS), to determine the need to upgrade or implement a new system. The ILS manages key public service functions of the Library including circulation of print and digital materials, virtual services, and holds on materials. Evaluation of the ILS will occur in 2015 with any necessary acquisition, training, and implementation of a new or improved system considered in 2016.

The Seattle Public Library

Incremental Budget Changes

The Seattle Public Library

	2015 Budget	2016 Budget
Total 2014 Adopted Budget	\$ 62,899,561	\$ 62,899,561
Baseline Changes		
Citywide Adjustments for Standard Cost Changes	\$ 1,059,376	\$ 1,077,216
Proposed Changes		
Transfer the Interlibrary Loan Unit to Collection and Access Services	\$ 0	\$ 0
Assess Horizon Integrated Library System	\$ 150,000	\$ 0
Proposed Technical Changes		
Final Citywide Adjustments for Standard Cost Changes	\$ 1,442,292	\$ 2,254,265
Total Incremental Changes	\$ 2,651,668	\$ 3,331,481
2015 - 2016 Proposed Budget	\$ 65,551,229	\$ 66,231,042

Descriptions of Incremental Budget Changes

Baseline Changes

Citywide Adjustments for Standard Cost Changes - \$1,059,376

Citywide technical adjustments made in the "Baseline Phase" reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments reflect initial assumptions about these costs and inflators early in the budget process.

Proposed Changes

Transfer the Interlibrary Loan Unit to Collection and Access Services

As part of the formation of the Downtown Region, the Borrower Services department and the Circulation Services department in Collection and Access Services are in the process of realigning branch, regional, and system-wide responsibilities related to circulation functions. The Interlibrary Loan unit operates as a system-wide service and is more appropriately positioned in the Circulation Services department. This item is budget neutral and transfers 2.0 FTEs between departments.

The Seattle Public Library

Assess Horizon Integrated Library System - \$150,000

As the first phase of a two-year project, the Library will conduct an assessment and evaluation of the existing Integrated Library System (ILS) to determine whether or not to pursue a new system. The Library started using the existing ILS software in 2006 and it is the Library's major interface with the public, providing for the circulation of 12 million print and e-books in 2013. This item allows the Library to dedicate staff to the project as well as hire a consultant in 2015 to help lead the assessment and evaluation phase.

Proposed Technical Changes

Final Citywide Adjustments for Standard Cost Changes - \$1,442,292

Citywide technical adjustments made in the "Proposed Phase" reflect changes due to inflation, central cost allocation, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments reflect updates to preliminary cost assumptions established in the "Baseline Phase."

The Seattle Public Library

Expenditure Overview

Appropriations	Summit Code	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Administrative Services					
Administrative Services Director		569,664	633,765	652,653	654,086
Event Services		316,908	461,576	479,145	484,162
Facilities Maintenance and Materials Distribution Services		6,410,190	0	0	0
Facilities Maintenance Services		0	6,336,670	6,538,276	6,630,509
Finance Services		1,056,000	1,054,893	1,597,187	1,604,547
Safety and Security Services		1,272,245	1,390,101	1,439,642	1,452,935
Total	B1ADM	9,625,006	9,877,005	10,706,903	10,826,239
City Librarian's Office					
City Librarian		438,308	463,475	478,270	481,598
Communications		390,695	282,883	292,840	295,106
Total	B2CTL	829,003	746,358	771,110	776,704
Human Resources	B5HRS	1,169,733	1,069,163	1,120,199	1,130,499
Information Technology	B3CTS	3,926,505	4,196,338	4,464,942	4,403,729
Library Programs and Services					
Collection and Access Services		13,515,769	11,649,141	12,167,277	12,383,667
Library Programs and Services Director		0	791,526	817,015	824,226
Program and Services - Systemwide Services		0	4,841,025	4,820,976	4,840,079
Programs and Services - Central and Branch Operations		30,263,841	28,874,003	29,800,053	30,154,317
Total	B4PUB	43,779,610	46,155,695	47,605,321	48,202,289
Marketing and Online Services	B6MKT	396,903	855,007	882,754	891,582
Department Total		59,726,759	62,899,566	65,551,229	66,231,042

The Seattle Public Library

Revenue Overview

2015 Estimated Revenues

Summit Code	Source	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
542810	Cable Franchise	190,000	190,000	190,000	190,000
	Total External Support	190,000	190,000	190,000	190,000
462400	Space Rentals	142,419	150,000	150,000	150,000
469112	Sale of fixed Assets	45,141	50,000	35,000	35,000
	Total Facility Revenues	187,560	200,000	185,000	185,000
587001	General Subfund Support	46,707,019	47,999,296	50,037,000	50,631,000
	Total General Subfund Support	46,707,019	47,999,296	50,037,000	50,631,000
587104	Library Levy- Administration	93,684	171,113	177,958	185,076
	Total Levy - Administration	93,684	171,113	177,958	185,076
587104	Library Levy General Fund Backfill	4,150,000	4,211,809	4,435,629	4,590,876
	Total Levy - Baseline Support	4,150,000	4,211,809	4,435,629	4,590,876
587104	Library Levy Enhanced Services	6,798,712	8,038,335	8,526,389	8,889,885
	Total Levy - Restored or Enhanced Services	6,798,712	8,038,335	8,526,389	8,889,885
441610	Copy Services	36,650	60,000	60,000	60,000
441610	Pay for Print	170,969	159,000	159,000	159,000
459700	Fines and Fees	1,555,274	1,564,014	1,564,014	1,564,014
462800	Coffee Cart	3,970	3,000	3,000	3,000
469990	Misc. Revenue	9,065	3,000	3,000	3,000
	Total Operating Services, Fines, Fees	1,775,928	1,789,014	1,789,014	1,789,014
462300	Parking Revenue	314,835	300,000	353,000	353,000
	Total Parking Garage	314,835	300,000	353,000	353,000
	Total Revenues	60,217,738	62,899,567	65,693,990	66,813,851
379100	Use of (Contribution to) Fund Balance	-490,979	0	-142,761	-582,809
	Total Library Fund Balance	-490,979	0	-142,761	-582,809
	Total Resources	59,726,759	62,899,567	65,551,229	66,231,042

The Seattle Public Library

Appropriations By Program

Administrative Services

The purpose of the Administrative Services Program is to support the delivery of library services to the public.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Administrative Services Director	569,664	633,765	652,653	654,086
Event Services	316,908	461,576	479,145	484,162
Facilities Maintenance and Materials Distribution Services	6,410,190	0	0	0
Facilities Maintenance Services	0	6,336,670	6,538,276	6,630,509
Finance Services	1,056,000	1,054,893	1,597,187	1,604,547
Safety and Security Services	1,272,245	1,390,101	1,439,642	1,452,935
Total	9,625,006	9,877,005	10,706,903	10,826,239

The following information summarizes the programs in Administrative Services:

Administrative Services Director Program

The purpose of the Administrative Services Director Program is to administer the financial, facilities, event services, and safety and security operations of the Library system so that library services are provided effectively and efficiently.

	2013	2014	2015	2016
Expenditures	Actual	Adopted	Proposed	Proposed
Administrative Services Director	569,664	633,765	652,653	654,086

Event Services Program

The purpose of the Events Services Program is to support Library-hosted as well as private events and programs in order to make Library facilities and meeting rooms more available to the public.

	2013	2014	2015	2016
Expenditures	Actual	Adopted	Proposed	Proposed
Event Services	316,908	461,576	479,145	484,162

Facilities Maintenance and Materials Distribution Services Program

As part of the 2013 Library reorganization, services in this program are now provided by the Facilities and Maintenance Services program; the Materials Distribution unit was transferred to the Collection and Access Services program.

The purpose of the Facilities Maintenance and Materials Distribution Services Program is to manage the Library's materials distribution system and maintain buildings and grounds so that library services are delivered in clean and comfortable environments, and materials are readily available to patrons.

The Seattle Public Library

Expenditures	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Facilities Maintenance and Materials				
Distribution Services	6,410,190	0	0	0

Facilities Maintenance Services Program

The 2013 Library reorganization created this program.

The purpose of the Facilities Maintenance Services Program is to maintain the Library's buildings and grounds so that library services are delivered in clean, well-functioning and comfortable environments.

Expenditures	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Facilities Maintenance Services	0	6,336,670	6,538,276	6,630,509

Finance Services Program

The purpose of the Finance Services Program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so that it is accountable for maximizing its resources in carrying out its mission.

Expenditures	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Finance Services	1,056,000	1,054,893	1,597,187	1,604,547

Safety and Security Services Program

The purpose of the Safety and Security Services Program is to provide safety and security services so that library services are delivered in a safe and secure environment.

Expenditures	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
Safety and Security Services	1,272,245	1,390,101	1,439,642	1,452,935

City Librarian's Office

The purpose of the City Librarian's Office is to provide leadership for the Library in the implementation of policies and strategic directions set by the Library Board of Trustees.

Program Expenditures	2013 Actual	2014 Adopted	2015 Proposed	2016 Proposed
City Librarian	438,308	463,475	478,270	481,598
Communications	390,695	282,883	292,840	295,106
Total	829,003	746,358	771,110	776,704

The Seattle Public Library

The following information summarizes the programs in City Librarian's Office:

City Librarian Program

The purpose of the City Librarian's Office is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's Office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

	2013	2014	2015	2016
Expenditures	Actual	Adopted	Proposed	Proposed
City Librarian	438,308	463,475	478,270	481,598

Communications Program

The purpose of the Communications Program is to ensure that the public and Library staff are fully informed about Library operations, which includes over 8,000 annual public programs. The office contributes to the Library's web site, a 24/7 portal to library services, and provides timely and accurate information through a variety of other methods.

	2013	2014	2015	2016
Expenditures	Actual	Adopted	Proposed	Proposed
Communications	390,695	282,883	292,840	295,106

Human Resources

The purpose of Human Resources is to provide responsive and equitable services, including human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, volunteer services, and staff training services so that the Library maintains a productive and well-supported work force.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Human Resources	1,169,733	1,069,163	1,120,199	1,130,499
Total	1,169,733	1,069,163	1,120,199	1,130,499

Information Technology

The purpose of the Information Technology program is to provide public and staff technology, data processing infrastructure and services.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Information Technology	3,926,505	4,196,338	4,464,942	4,403,729
Total	3,926,505	4,196,338	4,464,942	4,403,729

The Seattle Public Library

Library Programs and Services

The 2013 Library reorganization renamed this program from Library Services to Library Programs and Services and created a new purpose.

The purpose of the Library Programs and Services Division is to provide services, materials, and programs that benefit and are valued by Library patrons. Library Programs and Services provides technical and collection services and materials delivery systems to make Library resources and materials accessible to all patrons.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Collection and Access Services	13,515,769	11,649,141	12,167,277	12,383,667
Library Programs and Services	0	791,526	817,015	824,226
Director				
Program and Services - Systemwide Services	0	4,841,025	4,820,976	4,840,079
Programs and Services - Central and Branch Operations	30,263,841	28,874,003	29,800,053	30,154,317
Total	43,779,610	46,155,695	47,605,321	48,202,289

The following information summarizes the programs in Library Programs and Services:

Collection and Access Services Program

The 2013 Library reorganization renamed this program from Technical and Access Services to Collection and Access Services and changes the purpose of this program. The repurposed program combines Technical and Access Services, Circulation Services and the Materials Distribution unit.

The purpose of the Collection and Access Services Program is to make library books, materials, databases, downloadable materials, and the library catalog available to patrons and to provide a delivery system that makes Library materials locally available.

	2013	2014	2015	2016
Expenditures	Actual	Adopted	Proposed	Proposed
Collection and Access Services	13,515,769	11,649,141	12,167,277	12,383,667

Library Programs and Services Director Program

The 2013 Library Reorganization creates this program.

The purpose of the Library Programs and Services Director Program is to administer public services, programs, and collection development and access.

	2013	2014	2015	2016
Expenditures	Actual	Adopted	Proposed	Proposed
Library Programs and Services Director	0	791,526	817,015	824,226

The Seattle Public Library

Program and Services - Systemwide Services Program

The 2013 Library reorganization created this program.

The purpose of the Library Programs and Services - Systemwide Services Program is to provide system wide services including borrower services, specialized services for children, teens and adults, community engagement, special collections, and public education and programming. This program also provides in-depth information and service coordination to patrons and staff at branches so they have access to more extensive resources than would otherwise be available at a single branch.

	2013	2014	2015	2016
Expenditures	Actual	Adopted	Proposed	Proposed
Program and Services - Systemwide Services	0	4,841,025	4,820,976	4,840,079

Programs and Services - Central and Branch Operations Program

The 2013 Library Reorganization creates this program.

The purpose of the Central and Branch Libraries Program is to provide services, materials, and programs close to where people live and work to support life-long learning, cultural enrichment, recreational reading, and community engagement.

	2013	2014	2015	2016
Expenditures	Actual	Adopted	Proposed	Proposed
Programs and Services - Central and Branch Operations	30,263,841	28,874,003	29,800,053	30,154,317

Marketing and Online Services

The 2013 Library reorganization created this division

The purpose of the Marketing and Online Services Division is to develop the Library's online services and employ innovative strategies for connecting patrons and community organizations to Library services and resources. The division develops marketing tools to enable the Library to reach new users and help current users discover all the new ways the Library can enrich their lives.

	2013	2014	2015	2016
Program Expenditures	Actual	Adopted	Proposed	Proposed
Marketing and Online Services	396,903	855,007	882,754	891,582
Total	396,903	855,007	882,754	891,582

The Seattle Public Library

Library Fund Table

Library Fund (10410)

	2013 Actuals	2014 Adopted	2014 Revised	2015 Proposed	2016 Proposed
Beginning Fund Balance	608,332	585,858	1,119,432	1,170,452	1,313,213
Accounting and Technical Adjustments	20,121	0	0	0	0
Plus: Actual and Estimated Revenues	60,217,738	62,899,567	63,689,713	65,693,990	66,813,851
Less: Actual and Budgeted Expenditures	59,726,759	62,899,566	63,638,693	65,551,229	66,231,042
Ending Fund Balance	1,119,432	585,859	1,170,452	1,313,213	1,896,022
Encumbrances	58,097				
Known Liability	7,644	115,000			
Planning Reserve				189,937	619,720
Total Reserves	65,741	115,000		189,937	619,720
Ending Unreserved Fund Balance	1,053,691	470,859	1,170,452	1,123,276	1,276,302

The Seattle Public Library

Capital Improvement Program Highlights

The Seattle Public Library's facilities include 26 branch libraries and the Central Library, as well as a storage facility and leased shops space. In 2008, the Library completed the final building projects of a system wide capital program, known as "Libraries for All" (LFA). As a result of that \$290.7 million program, which was funded by a combination of public and private sources, Seattle had a new Central Library and four new branch libraries at Delridge, International District/Chinatown, Northgate and South Park. In addition, each of the 22 branch libraries that were in the system as of 1998 was renovated, expanded or replaced. The LFA program increased the amount of physical space that the Library maintains by 80 percent to a total of over 600,000 square feet.

Library buildings are some of the most intensively-used public facilities in Seattle. The Seattle Public Library had more than 6.7 million visits in person in 2013. Even the quietest branch has nearly 70,000 people walk through the door each year. The Library's historic landmark buildings have unique features such as brick facades, slate roofs and other details. It is important to use designs and materials consistent with their landmark status-all factors that increase major maintenance costs. The Central Library poses a different set of challenges. A building of its size, complexity and intensity of use requires significant annual major maintenance to preserve core functionality and continually improve building efficiency. All of these factors were considered in establishing the major maintenance component of the Library Levy.

The 2012 Library Levy allows the Library to sustain LFA improvements with appropriate asset management. This effort is especially critical as all Library buildings will pass the ten year mark from their LFA construction/renovation during the seven year Levy period. In 2015, the Library will use \$3.15 million of Levy, combined with \$500,000 in Real Estate Excise Tax (REET) funding, to maintain and improve facilities across the system. The total 2015 Library CIP is \$3.65 million.

Asset Preservation

The overriding priority of the Library's capital program is extending the useful life of the buildings as long as possible. Major repairs and replacement to roofs, building envelopes, HVAC and other critical building systems, doors, windows, flooring and casework are examples of the asset preservation items that must be funded through the Library's CIP budget. The Library plans to undertake a number of branch asset preservation projects as buildings reach and surpass the ten-year mark, including at the Ballard, Columbia, Fremont, Queen Anne, University, International District, Rainier Beach, and West Seattle branches. At the Central Library, asset preservation projects will address mechanical systems assessment, finishes, casework and restroom refurbishment.

The Library will use REET funding in 2015 to restructure library spaces to address changes in how patrons use the Library. This includes projects in the Northeast, Capitol Hill, Rainier Beach, and West Seattle branches. As Library resources and programming evolve to meet customer interests, there are opportunities to use spaces in innovative ways that provide flexibility, expand learning opportunities and encourage interaction.

Additional Library CIP work in 2015 will improve operational efficiency and sustainability, including mechanical, engineering, plumbing and control system improvements at Central and several branches. Repairs and improvements that enhance the safety of library facilities will be made at Ballard, Columbia, Rainier Beach, West Seattle and Central as well.

Capital Improvement Program Appropriation

Budget Control Level	2015 Proposed	2016 Proposed
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The Seattle Public Library

Library Major Maintenance: B301111

2012 Library Levy Fund (18100)	3,148,000	3,242,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	500,000	1,016,000
Subtotal	3,648,000	4,258,000

Total Capital Improvement Program Appropriation	3,648,000	4,258,000
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The Seattle Public Library