

Finance and Administrative Services

Overview

The Finance and Administrative Services (FAS) Capital Improvement Program (CIP) is the department's blueprint for planning, replacing, maintaining, enhancing, and upgrading FAS-owned and operated general government facilities, owned/leased community-based facilities, and the City's enterprise applications such as the financial management (Summit) and payroll/human resources information (HRIS) technology applications. These assets are used by City departments, and certain non-profit agencies that serve the public, to deliver critical services to Seattle residents.

FAS' proposed capital improvement program includes appropriations for both ongoing maintenance programs and projects with a short duration. The 2014-2019 Proposed CIP shows out-year appropriations for ongoing programs where the need is expected to persist for years based on asset management requirements in the more than 100 buildings owned and managed by FAS. Short-term programs and miscellaneous projects are not shown in out years because funding commitments for these types of improvements are typically made on a biennial basis.

2014-2019 CIP

The 2014 CIP includes approximately \$10.5 million in appropriations for ongoing FAS projects and \$39.1 million in appropriations for short-term projects. Some highlights of ongoing programs include:

- **Americans with Disabilities Act (ADA) – Citywide & FAS** – In 2014 FAS continues to manage the City's efforts to improve accessibility to City facilities consistent with the Americans with Disabilities Act (ADA). In this role, FAS conducted a Citywide prioritization process to allocate \$3.6 million for specific ADA improvements among the four implementing departments: Parks and Recreation, Seattle Center, Seattle Public Library, and FAS.

Based on this process, FAS will make ADA improvements at several buildings with public access, including the Seattle Justice Center, City Hall, Police Facilities and Seattle Municipal Tower in 2014. FAS will also hire a technical consultant to standardize acceptable ranges for departments to use for differences between current conditions at existing facilities and ADA compliant standards.

- **Asset Preservation** – Through the Asset Preservation Program, FAS seeks to preserve and extend the useful life and operational capacity of existing facilities using facility space rent charges paid by City departments. Some examples of projects planned for 2014 include:
 - SMT Weatherization Program;
 - Generator upgrades at shops and yards maintenance facilities;
 - Energy efficient lighting upgrades;
 - HVAC and other building system modifications;
 - East Precinct deck waterproofing and ramp repairs; and,
 - Building performance verifications and modifications in fire and police facilities.
- **Customer Requested Tenant Improvements** – This ongoing program provides a mechanism for City department tenants to fund new construction, improvements, additions and expansions to their space in FAS and utility-owned facilities. Examples include tenant space remodels, security system upgrades and equipment replacement. These FAS appropriations serve as a pass-through to the departments that pay for these projects with their capital and/or operating funds.

- **Maintenance Shops and Yards** – This ongoing program includes multiple projects that preserve, modernize and enhance the operational, functional and physical capacity of FAS-owned maintenance shops and yards. In 2014, FAS will finish maintenance work and energy efficiency improvements to the Airport Way Center – Building A.
- **Garden of Remembrance** – This project funds certain capital costs for the memorial located at Benaroya Hall. This project pays for major maintenance and replaces garden installations, including irrigation equipment, landscaping, electrical/lighting fixtures, and mechanical water features.

Some short-term project highlights include:

- **Critical Infrastructure Upgrades** - In conjunction with the Department of Information Technology's work to develop the next generation data center, FAS completed an infrastructure study to assess the redundant electrical capacity needs of City facilities. The study determined that the Seattle Municipal Tower, the Emergency Operations Center and the West Precinct required electrical upgrades in 2014, as follows:
 - **Seattle Municipal Tower (SMT)** - FAS is replacing a portion of the electrical system in SMT that supplies power to the City's Data Center and other critical loads within the building. This system is at the end of its lifecycle and in need of replacement. This work must be completed before the existing data center moves out of the 26th floor of SMT to allow the building's critical loads to have a continuous power supply.
 - **Emergency Operations Center (EOC) and West Precinct** – FAS is increasing the cooling and electrical capacity at the EOC and installing an alternate power system at the West Precinct. This work is necessary to allow system functionality during regular maintenance on the electrical systems and to ensure continuous operations of these facilities in emergency situations.
- **Energy Efficiency for Municipal Buildings** – This project funds work by the Office of Sustainability and Environment's (OSE) to reduce energy use in City facilities in support of the City's goal to achieve a 20% reduction in building energy use by 2020. OSE will conduct planning work to identify and implement energy reduction opportunities and energy efficient improvement projects. The work is part of a Citywide Resource Conservation Initiative coordinated by OSE to improve the energy efficiency of City facilities.
- **Facility Projects Planning** – This program allows FAS to conduct early planning, feasibility studies, preliminary design and cost estimates in support of several public safety projects to be considered for future funding.
- **Fire Facilities and Emergency Response Levy Program** – The 2003 Fire Facilities and Emergency Response Levy Program (FFERP) is a 9-year \$167 million property tax levy that voters approved in November 2003. FAS uses levy proceeds to:
 - Upgrade or replace fire stations and other fire facilities;
 - Construct a new emergency operations center and fire alarm center;
 - Build new fireboats; and,
 - Renovate the Chief Seattle fireboat.

In 2014, FAS will continue with the construction of 11 neighborhood fire stations and begin or continue design on five additional stations. Completed levy projects, including the construction of the new Emergency Operations Center, Joint Training Facility and several neighborhood fire stations, are no longer shown in the CIP.

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- **Fire Station 5 Relocation and Renovation** – Two multi-year projects are proposed for the Fire Station 5 in 2014. The Fire Station 5 Relocation project relocates the Engine 4 marine crew and the Engine 5 land crew to temporary facilities during the City’s pier restructuring and Seawall construction. The Fire Station 5 Renovation project will seismically upgrade and renovate the station at the downtown waterfront.
- **North Precinct** –This project continues the land acquisition process for a new North Precinct facility for the Seattle Police Department in 2014. In addition, the architecture and engineering design team continues work on the design phase. Conceptual planning considers replacing the existing facility with a new 60,000 square foot facility at a different location.
- **Public Safety Facilities - Police Harbor Patrol Bulkhead and HVAC and East Precinct** – Two projects are funded at the Harbor Patrol Building, and one project is funded at the East Precinct. The Police Harbor Patrol Bulkhead project designs a new bulkhead to replace the existing, failing bulkhead at the Harbor Patrol Building. Design is funded in 2014 and permitting and construction will be completed in 2015. The Harbor Patrol remediation project removes lead paint and asbestos insulation in the facility’s attic. Security and telecommunication upgrades are planned at the new East Precinct parking lot.
- **Summit Upgrade** – This is a multi-year technology project to upgrade the City's financial management system (Summit) in conjunction with FAS’ Citywide Financial Management and Accountability Program (FinMAP). These projects will improve reporting and access to information for decision makers across the City and create simplified regulatory reporting and financial oversight. The project staff added in the 2014 Proposed Budget will work with departments to begin the process of standardizing the accounting practices and use of the Summit system.

Summary of Upcoming Budget Issues and Challenges

The principal CIP budget issues faced by FAS continue to involve the age and condition of many City buildings, expanding tenants’ facility needs, and the age and condition of technology infrastructure in FAS buildings.

- **Asset Preservation**
The FAS Asset Preservation program, created by Ordinance 121642, raises \$4 million in space rent each year for the purpose of building system replacement in the 95 City buildings inside and outside of the downtown core. Given the number and condition of the buildings (more than 50 percent of the portfolio is 40 years or older), FAS directs asset preservation funds toward building systems that are in such poor repair that they risk shutting down a building, and to address serious regulatory compliance or life/safety conditions. This \$4 million funding level, endorsed by Resolution 30812, is lower than that recommended by independent consultants at the beginning of the program in 2005 and deferred major maintenance backlogs continue to grow.
- **Expanding Needs**
FAS facilities are occupied by a wide variety of different City departments, from Police and Fire to the Seattle Department of Transportation, Seattle Public Utilities and private tenants (i.e., Washington State Patrol, private business firms). City departments’ operations grow with increased population and development, more restrictive regulations, new initiatives, and department reorganizations. As departments contract and expand, FAS works to propose facility modernization, space operational maximization, and facility additions or new expansions, as appropriate. Initiatives, such as the Seawall, may cause a department’s space needs to expand, which in turn drives a demand for space, remodeling, etc. The North Precinct police station replacement project is another example of this

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kind of work. In response to workload, staffing has increased substantially, exceeding the capacity of the current building. The seismic upgrade and modernization of the Fire Station 5 is an example of an operational modernization need and an owner building maintenance/regulatory compliance condition.

- **Business Technology Information Technology Systems**

FAS develops, implements and maintains technology that supports most of the City's enterprise business activities, including financial management, budget planning, treasury, payroll, human resource information management, purchasing, licensing, tax management and benefits administration. Several major technology systems require either upgrades or replacement.

Thematic Priorities

FAS' CIP addresses the following priorities:

- 1) **Investments that Create or Enhance Operational Efficiencies/Effectiveness**

FAS is responsible for the operation and maintenance of approximately 3.2 million square feet of building space throughout the city, including the City's police and fire facilities, shops and fleet maintenance facilities, high-rise office space in the civic core, parking garages and some of the City's community-based public service facilities. FAS also maintains Citywide business technology enterprises supporting financial management, budget planning, treasury, payroll, human resource information management, purchasing, and tax management. FAS' capital investments must improve or enhance the operational capacity of these mission-critical systems and facilities.

- 2) **Asset Preservation**

As authorized in Ordinance 121642, FAS has a dedicated \$4 million in annual funding to support replacement of existing building systems, guided by strict policies to ensure the funds are used exclusively to upgrade, and/or replace failing and existing components, such as roofs, windows, structures, electrical capacity, boilers or other systems when they have reached the end of their useful lives. FAS must also maintain the City's enterprise technology systems.

- 3) **Sustainability**

The City has adopted several sustainability policies which guide FAS, as a building owner, to focus on meeting the energy efficiency requirements of the Seattle Energy Code, achieve cost-effective measures to reduce energy use and incorporate other sustainable strategies required by regulations. In the future, FAS will also have to address new sustainability goals, such as "20 by 20" and the "2030 Challenge," by funding projects which are slated to reduce energy use and greenhouse gas emissions to meet sustainability goals.

- 4) **Race and Social Justice Initiative**

FAS integrates the City's social equity contracting requirements into all aspects of the execution of CIP projects.

- 5) **Life/Safety Issues**

Projects intended to ensure continuity of service at facilities that provide emergency or other essential services receive high priority, for example, replacing generators near the end of their useful lives at essential facilities, such as police or fire stations. Projects that respond to potential threats to human life and safety, such as mold/lead abatement and other hazardous conditions in building interiors and structural failures, also receive priority.

- 6) **Federal, State and Local Requirements**

FAS must consider regulatory requirements in assessing capital needs when replacing existing, failing

systems in FAS-managed facilities. One example is the Washington Administrative Code requirement of upgrades to fire alarm panels and installation of fire sprinklers when substantial alteration is made in the course of upgrading or modernizing an existing building. Another example is addressing facility improvements required by the Americans with Disabilities Act, which meet the dual goals of complying with federal requirements and providing equitable access to all.

Project Selection Criteria

Projects to be considered for inclusion in the FAS CIP fall into two categories: projects that create and/or enhance operational effectiveness or asset preservation projects.

Facilities-related projects that **create and/or enhance operational effectiveness** are solicited from FAS' tenant departments on an annual basis and internally vetted for timeliness and appropriateness, and evaluated on their own merit. Executive direction is sought for those projects that increase operational capacity for departments and identify areas of opportunity for the City to consider in the course of planning the City's Capital Improvement Program priorities. Information technology-related projects are developed by FAS staff with input from customers and the Department of Information Technology's Enterprise Applications Board.

Asset preservation - facility projects are compiled from a rolling list of urgent and high-priority building deficiencies, a facilities maintenance backlog list of projects and from an annually updated asset management project list usually comprised of recommendations resulting from building condition assessments, energy audits, performance metrics and other preliminary engineering infrastructure studies. FAS' work-management Unifier Asset Management and Preservation System allows various operational work units to collaborate in one place while scheduling and tracking preventative maintenance activities. The system organizes tasks, such as work-order management, facility maintenance, lease management and maintenance of property information. Energy efficiency and resource conservation elements are considered as a subset when compiling project lists. Elements that extend the useful life of improvements, increase tenant comfort and reduce utility bills are integrated into existing projects where feasible. Resource conservation and energy efficiency projects are ranked based on estimated payback period.

Asset preservation - information technology projects relate to maintaining, upgrading and enhancing software and hardware supporting many of the City's critical enterprise business functions, including financial management, budget planning, treasury, payroll, human resource information management, purchasing, licensing, tax management, constituent relationship management and benefits administration.

FAS relies on the expertise of its technology, maintenance, operations and capital development staff to review and vet facility and technology project lists, keeping these criteria in mind:

- Continuity of essential services;
- Preserving the long-term use of the building/technology;
- Meeting regulatory requirements;
- Responsiveness to life/safety concerns;
- Compatibility and synergy with other planned projects; and
- Capacity to reduce demand for routine maintenance service and generate resulting dollar savings.

Future Projects/What is on the Horizon

FAS staff will continue to work with their tenants as their operational needs expand and change. City facilities and information technology systems must be reliable, well-maintained, and responsive to the

needs of operating departments to ensure public safety and the delivery of critical services to the citizens of Seattle. Challenges include the need to address the City's data center infrastructure, the major maintenance program on the City's 23-year old, 62-story Seattle Municipal Tower, and the continued aging of the City's facilities and information technology systems.

Anticipated Operating Expenses Associated with Capital Facilities Projects

The 2014 Proposed Budget reflects changes in operating and maintenance costs for expanded and new facilities coming on-line in 2014. New and substantially renovated facilities (such as fire stations) are expected to be more efficient per square foot to operate and maintain than similar older facilities, asset preservation projects are generally anticipated to have minimal impact on operating and maintenance costs, although in some instances they may lower or increase operating costs. In the case of fire station projects, projected changes in operating costs capture the impacts on both FAS and the Fire Department's operating budgets.

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Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
ADA Improvements - FAS									BCL/Program Code: A1ADA
ADA Improvements - FAS (A1GM901)	382	67	0	0	0	0	0	0	449
ADA Improvements - FAS (A1ADA01)	0	626	672	0	0	0	0	0	1,298
ADA Improvements - FAS	382	693	672	0	0	0	0	0	1,747
Asset Preservation - Civic Core									BCL/Program Code: A1API
Asset Preservation - Civic Center (A1AP101)	2,481	3,257	750	750	750	750	750	750	10,238
Asset Preservation - Civic Core	2,481	3,257	750	750	750	750	750	750	10,238
Asset Preservation - Public Safety Facilities									BCL/Program Code: A1AP6
Asset Preservation - Public Safety Facilities (A1AP601)	4,595	1,910	600	600	600	600	600	600	10,105
Asset Preservation - Public Safety Facilities	4,595	1,910	600	600	600	600	600	600	10,105
Asset Preservation - Seattle Municipal Tower									BCL/Program Code: A1AP2
Asset Preservation - Seattle Municipal Tower (A1AP201)	15,322	3,580	1,770	1,770	1,770	1,770	1,770	1,770	29,522
Asset Preservation - Seattle Municipal Tower	15,322	3,580	1,770	1,770	1,770	1,770	1,770	1,770	29,522
Asset Preservation - Shops and Yards									BCL/Program Code: A1AP4
Asset Preservation - Shops and Yards (A1AP401)	2,500	1,661	600	600	600	600	600	600	7,760
Asset Preservation - Shops and Yards	2,500	1,661	600	600	600	600	600	600	7,760
Civic Square									BCL/Program Code: A1GM5
Civic Square (A1GM501)	228	1,014	0	0	0	0	0	0	1,242
Civic Square	228	1,014	0	0	0	0	0	0	1,242
FAS Oversight - External Projects									BCL/Program Code: A1EXT
Energy Efficiency for Municipal Buildings (A1EXT02)	0	0	250	0	0	0	0	0	250
Video Mobile Data Terminals (A1EXT01)	0	4,479	0	0	0	0	0	0	4,479
FAS Oversight - External Projects	0	4,479	250	0	0	0	0	0	4,729
Fire Stations - Land Acquisition									BCL/Program Code: A1FL101
Fire Stations - Land Acquisition (A1FL101)	22,321	225	0	800	0	0	0	0	23,346

*Amounts in thousands of dollars

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BCL/Program Name									
Project Title & ID	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
Fire Stations - Land Acquisition	22,321	225	0	800	0	0	0	0	23,346
Garden of Remembrance									BCL/Program Code: A51647
Garden of Remembrance (A11452)	278	24	25	26	27	28	29	0	437
Garden of Remembrance	278	24	25	26	27	28	29	0	437
General Government Facilities - Community-Based									BCL/Program Code: A1GM2
MOB Repairs (A1GM207)	0	312	0	0	0	0	0	0	312
General Government Facilities - Community-Based	0	312	0	0	0	0	0	0	312
General Government Facilities - General									BCL/Program Code: A1GM1
ADA Improvements - Citywide (A1GM902)	0	228	241	0	0	0	0	0	469
Critical Infrastructure Upgrades: Seattle Municipal Tower (A1GM117)	0	0	2,300	0	0	0	0	0	2,300
Customer Requested Tenant Improvement Program (A1GM105)	14,548	13,030	3,500	3,500	3,500	3,500	3,500	3,500	48,577
FAS: Municipal Energy Efficiency Projects (A1GM199)	779	332	0	0	0	0	0	0	1,111
General Government Facilities - General	15,327	13,589	6,041	3,500	3,500	3,500	3,500	3,500	52,457
Information Technology									BCL/Program Code: A1IT
Multi-City Portal Project (A1IT02)	0	6,632	0	0	0	0	0	0	6,632
Seattle License Management System Upgrade (A1IT03)	0	0	0	400	3,000	1,600	0	0	5,000
Summit Upgrade (A1IT01)	0	5,886	13,147	6,218	0	0	0	0	25,251
Information Technology	0	12,518	13,147	6,618	3,000	1,600	0	0	36,883
Maintenance Shops and Yards									BCL/Program Code: A1MSY
Maintenance Shops and Yards (A1MSY01)	0	1,870	2,552	0	0	0	0	0	4,422
Maintenance Shops and Yards	0	1,870	2,552	0	0	0	0	0	4,422
Neighborhood Fire Stations									BCL/Program Code: A1FL1
Fire Station 08 (A1FL108)	1,416	3,099	0	0	0	0	0	0	4,515
Fire Station 09 (A1FL109)	3,217	3,933	0	0	0	0	0	0	7,150

*Amounts in thousands of dollars

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BCL/Program Name									
Project Title & ID	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
Fire Station 11 (A1FL111)	164	2,528	0	0	0	0	0	0	2,692
Fire Station 14 (A1FL114)	8,794	3,822	0	0	0	0	0	0	12,616
Fire Station 18 (A1FL118)	61	4,409	0	2,205	335	0	0	0	7,010
Fire Station 20 (A1FL120)	969	7,721	1,780	0	0	0	0	0	10,471
Fire Station 22 (A1FL122)	0	2,762	0	0	6,709	2,191	0	0	11,662
Fire Station 24 (A1FL124)	259	2,034	0	0	0	0	0	0	2,293
Fire Station 25 (A1FL125)	240	2,219	0	0	0	0	0	0	2,459
Fire Station 26 (A1FL126)	113	2,501	0	480	0	0	0	0	3,095
Fire Station 27 (A1FL127)	604	1,147	0	0	0	0	0	0	1,751
Fire Station 28 (A1FL128)	10,609	1,046	0	0	0	0	0	0	11,655
Fire Station 29 (A1FL129)	13	1,056	0	1,982	545	0	0	0	3,596
Fire Station 32 (A1FL132)	324	8,117	0	3,319	3,300	0	0	0	15,059
Fire Station 34 (A1FL134)	906	1,991	0	0	0	0	0	0	2,897
Fire Station 36 (A1FL136)	297	2,902	0	0	0	0	0	0	3,199
Fire Station 40 (A1FL140)	651	1,297	0	0	0	0	0	0	1,947
Fire Station Emergency Generators (A1FL151)	1,112	653	0	0	0	0	0	0	1,766
Fire Station Improvement Debt Service (A1FL199)	21,655	6,030	1,407	1,685	2,141	2,292	2,292	2,292	39,794
Neighborhood Fire Stations	51,406	59,267	3,187	9,670	13,030	4,483	2,292	2,292	145,627
Preliminary Engineering									A1GM4
Facility Projects Planning (A1GM402)	0	0	750	0	0	0	0	0	750
Preliminary Engineering	0	0	750	0	0	0	0	0	750
Public Safety Facilities - Fire									A1PS2
Fire Station 5 (A1PS205)	0	0	700	1,540	3,360	0	0	0	5,600
Fire Station 5 Relocation (A1PS206)	0	0	2,359	220	242	266	293	0	3,380
Public Safety Facilities - Fire	0	0	3,059	1,760	3,602	266	293	0	8,980
Public Safety Facilities - Police									A1PS1
Critical Infrastructure Upgrades: Emergency Operations Center / West Precinct (A1PS109)	0	0	2,300	0	0	0	0	0	2,300
East Precinct Parking System Upgrades (A1PS106)	0	0	265	0	0	0	0	0	265

*Amounts in thousands of dollars

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Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
North Precinct (A1PS107)	0	5,000	13,250	36,000	34,289	0	0	0	88,539
Police Facilities (A1PS101)	1,636	585	350	620	0	0	0	0	3,191
West Precinct 911 Comm Center (A1PS108)	0	230	0	0	0	0	0	0	230
Public Safety Facilities - Police	1,636	5,815	16,165	36,620	34,289	0	0	0	94,525
Department Total*:	116,475	110,214	49,568	62,714	61,168	13,598	9,834	9,512	433,083

**Amounts in thousands of dollars*

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Fund Summary

Fund Name & Code	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
2002B LTGO Capital Project Fund (34700)	696	0	0	0	0	0	0	0	696
2003 Fire Facilities Fund (34440)	31,220	25,424	1,780	0	0	0	0	0	58,424
2008 Multipurpose LTGO Bond Fund (35200)	10,322	2,523	0	0	0	0	0	0	12,845
2009 Multipurpose LTGO Bond Fund (35300)	411	244	0	0	0	0	0	0	654
2010 Multipurpose LTGO Bond Fund (35400)	1,666	1,151	0	0	0	0	0	0	2,816
2011 Multipurpose LTGO Bond Fund (35500)	582	110	0	0	0	0	0	0	692
2013 Multipurpose LTGO Bond Fund (35700)	0	33,911	2,300	0	0	0	0	0	36,211
2014 Multipurpose LTGO Bond Fund (35800)	0	0	20,738	0	0	0	0	0	20,738
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities (00168)	24,898	10,407	3,720	3,720	3,720	3,720	3,720	3,720	57,625
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount (00163)	31,119	21,125	7,187	1,685	2,141	2,292	2,292	2,292	70,133
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	312	304	25	26	27	28	29	0	751
Federal Vice Enforcement Forfeiture (62480)	0	750	1,850	0	0	0	0	0	2,600
Finance and Administrative Services Fund (50300)	14,548	13,030	11,968	3,720	3,742	3,500	3,500	3,500	57,507
Future Bond Funds (99999)	0	0	0	15,003	13,889	3,791	0	0	32,683
General Subfund (00100)	197	222	0	400	0	0	0	0	819
Municipal Civic Center Fund (34200)	504	1,014	0	0	0	0	0	0	1,518
To Be Determined (TBD)	0	0	0	38,160	37,649	266	293	0	76,368
Department Total*:	116,475	110,214	49,568	62,714	61,168	13,598	9,834	9,512	433,083

**Amounts in thousands of dollars*

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ADA Improvements - Citywide

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2012
Project ID:	A1GM902	End Date:	ONGOING
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project is the appropriation repository for work related to City compliance with the Americans with Disabilities Act (ADA). It also encompasses various centralized ADA program costs, including a database for project tracking, quality assurance, and compliance documentation.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	228	241	0	0	0	0	0	469
Total:	0	228	241	0	0	0	0	0	469
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	228	241	0	0	0	0	0	469
Total*:	0	228	241	0	0	0	0	0	469

**This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.*

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ADA Improvements - FAS

BCL/Program Name:	ADA Improvements - FAS	BCL/Program Code:	A1ADA
Project Type:	Improved Facility	Start Date:	Q1/2011
Project ID:	A1GM901	End Date:	ONGOING
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project is the FAS ADA ongoing program that will address specific ADA improvements and upgrades at various FAS owned and operated facilities. Work will include, but is not limited to, reconfiguration of restrooms, meeting rooms and other spaces, reconfiguration of facility amenities such as drinking fountains, and various public access routes to sites, buildings, and public spaces.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	382	67	0	0	0	0	0	0	449
Total:	382	67	0	0	0	0	0	0	449
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	382	67	0	0	0	0	0	0	449
Total*:	382	67	0	0	0	0	0	0	449

BCL/Program Name:	ADA Improvements - FAS	BCL/Program Code:	A1ADA
Project Type:	Improved Facility	Start Date:	Q1/2011
Project ID:	A1ADA01	End Date:	ONGOING
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project is the FAS ADA ongoing program that will address specific ADA improvements and upgrades at various FAS owned and operated facilities. Work will include, but is not limited to, reconfiguration of restrooms, meeting rooms and other spaces, reconfiguration of facility amenities such as drinking fountains, and various public access routes to sites, buildings, and public spaces.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	626	672	0	0	0	0	0	1,298
Total:	0	626	672	0	0	0	0	0	1,298

**This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.*

2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	626	672	0	0	0	0	0	1,298
Total*:	0	626	672	0	0	0	0	0	1,298

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Asset Preservation - Civic Center

BCL/Program Name:	Asset Preservation - Civic Core	BCL/Program Code:	A1AP1
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2005
Project ID:	A1AP101	End Date:	ONGOING
Location:	Multiple Downtown City facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides for long term preservation and major maintenance to the City's Civic Center facilities: Seattle City Hall and the Justice Center. Typical improvements may include, but are not limited to energy efficiency enhancements through equipment replacement, upgrades to heating, ventilation, air conditioning, and repairs to fire suppression systems. This work ensures the long-term preservation of the operational use of the facilities.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Department Space Allocation Charges	2,481	3,257	750	750	750	750	750	750	10,238
Total:	2,481	3,257	750	750	750	750	750	750	10,238
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	2,481	3,257	750	750	750	750	750	750	10,238
Total*:	2,481	3,257	750	750	750	750	750	750	10,238
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Asset Preservation - Public Safety Facilities

BCL/Program Name:	Asset Preservation - Public Safety Facilities	BCL/Program Code:	A1AP6
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2005
Project ID:	A1AP601	End Date:	ONGOING
Location:	Multiple Public Safety facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This ongoing project provides for long term preservation and major maintenance work at the City's FAS-owned public safety facilities, including the City's fire stations, the Fire Headquarters Building, the City's police precincts, the Harbor Patrol, the Mounted Police facility, the Joint Training Facility, the Emergency Operations and Fire Alarm Center, and the Animal Shelter. Typical improvements may include, but are not limited to roof repairs or replacement, structural assessments and repairs, and equipment replacement. This work ensures the long term preservation and operational use of these facilities.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Department Space Allocation Charges	4,595	1,910	600	600	600	600	600	600	10,105
Total:	4,595	1,910	600	600	600	600	600	600	10,105
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	4,595	1,910	600	600	600	600	600	600	10,105
Total*:	4,595	1,910	600	600	600	600	600	600	10,105
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Asset Preservation - Seattle Municipal Tower

BCL/Program Name:	Asset Preservation - Seattle Municipal Tower	BCL/Program Code:	A1AP2
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2005
Project ID:	A1AP201	End Date:	ONGOING
Location:	700 5th Ave		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides for major maintenance work to the City's FAS-owned Seattle Municipal Tower (SMT). Typical improvements may include, but are not limited to building exterior repairs, equipment replacement, and repairs to the fire suppression systems. This work ensures the long-term preservation and continued operational use of the building.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Department Space Allocation Charges	15,322	3,580	1,770	1,770	1,770	1,770	1,770	1,770	29,522
Total:	15,322	3,580	1,770	1,770	1,770	1,770	1,770	1,770	29,522
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	15,322	3,580	1,770	1,770	1,770	1,770	1,770	1,770	29,522
Total*:	15,322	3,580	1,770	1,770	1,770	1,770	1,770	1,770	29,522
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities		3,080	2,270	1,770	1,770	1,770	1,770	1,770	14,200
Total:		3,080	2,270	1,770	1,770	1,770	1,770	1,770	14,200

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Asset Preservation - Shops and Yards

BCL/Program Name:	Asset Preservation - Shops and Yards	BCL/Program Code:	A1AP4
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2005
Project ID:	A1AP401	End Date:	ONGOING
Location:	Multiple City facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This ongoing project provides for the long-term preservation and major maintenance of the City's FAS-owned shop and yard complexes, including Charles Street, Haller Lake, Airport Way Center, Sunny Jim, and the West Seattle Maintenance Yard. Typical improvements may include, but are not limited to upgrades to heating, ventilation, air conditioning, equipment replacement, and building exterior repairs. This work ensures the long-term operational use of these facilities.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Department Space Allocation Charges	2,500	1,661	600	600	600	600	600	600	7,760
Total:	2,500	1,661	600	600	600	600	600	600	7,760
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Asset Preservation Subaccount - Fleets and Facilities	2,500	1,661	600	600	600	600	600	600	7,760
Total*:	2,500	1,661	600	600	600	600	600	600	7,760
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Civic Square

BCL/Program Name:	Civic Square	BCL/Program Code:	A1GM5
Project Type:	New Facility	Start Date:	Q1/2009
Project ID:	A1GM501	End Date:	TBD
Location:	600 3rd Ave		
Neighborhood Plan:	DUCPG (Downtown Urban Center Planning Group)	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides for the City's project management and consultant costs associated with the City's involvement in the redevelopment of the former Public Safety Building site between James and Cherry Streets and Third and Fourth Avenues, the final project completing the Civic Center Master Plan. The City has contracted to sell the site to Triad Development, which will develop a mixed use complex including office, retail, and residential space as well as public and private parking and a "common" area that will be a public amenity.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Interdepartmental Transfer	228	1,014	0	0	0	0	0	0	1,242
Total:	228	1,014	0	0	0	0	0	0	1,242
Fund Appropriations/Allocations									
Municipal Civic Center Fund	228	1,014	0	0	0	0	0	0	1,242
Total*:	228	1,014	0	0	0	0	0	0	1,242
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Municipal Civic Center Fund		10	10	10	10	50	150	774	1,014
Total:		10	10	10	10	50	150	774	1,014

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Critical Infrastructure Upgrades: Emergency Operations Center / West Precinct

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1PS109	End Date:	Q2/2015
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project increases the existing electrical and cooling capacities of the West Precinct data center, provides a separate electrical system at the West Precinct to power and cool the data center during planned power outages, and provides a separate electrical system to power the 48-volt electrical system at the Emergency Operations Center during planned power outages.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
General Obligation Bonds	0	0	2,300	0	0	0	0	0	2,300
Total:	0	0	2,300	0	0	0	0	0	2,300
Fund Appropriations/Allocations									
2013 Multipurpose LTGO Bond Fund	0	0	2,300	0	0	0	0	0	2,300
Total*:	0	0	2,300	0	0	0	0	0	2,300

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Critical Infrastructure Upgrades: Seattle Municipal Tower

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	
Project ID:	A1GM117	End Date:	
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project installs a new uninterruptible power supply (UPS) for the Seattle Municipal Tower building. Work includes but is not limited to build-out of a new UPS room; installation of the new UPS, distribution panels, transformers, conduit, and wire.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
General Obligation Bonds	0	0	2,300	0	0	0	0	0	2,300
Total:	0	0	2,300	0	0	0	0	0	2,300
Fund Appropriations/Allocations									
2014 Multipurpose LTGO Bond Fund	0	0	2,300	0	0	0	0	0	2,300
Total*:	0	0	2,300	0	0	0	0	0	2,300

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Customer Requested Tenant Improvement Program

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2006
Project ID:	A1GM105	End Date:	ONGOING
Location:	City owned and leased facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This ongoing project provides for pass-through budget authority to perform customer-requested tenant improvement work within, but not limited to, facilities that FAS owns and/or manages. FAS has exclusive responsibility to manage all tenant improvement work within Department-owned/managed facilities; all contracts are held and paid by FAS. Typical improvements may include, but are not limited to tenant space remodels, security system upgrades, and equipment replacement.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Interdepartmental Transfer	14,548	13,030	3,500	3,500	3,500	3,500	3,500	3,500	48,577
Total:	14,548	13,030	3,500	3,500	3,500	3,500	3,500	3,500	48,577
Fund Appropriations/Allocations									
Finance and Administrative Services Fund	14,548	13,030	3,500	3,500	3,500	3,500	3,500	3,500	48,577
Total*:	14,548	13,030	3,500	3,500	3,500	3,500	3,500	3,500	48,577
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Finance and Administrative Services Fund		2,000	5,500	8,215	8,215	3,366	3,366	3,367	34,030
Total:		2,000	5,500	8,215	8,215	3,366	3,366	3,367	34,030

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

East Precinct Parking System Upgrades

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	Improved Facility	Start Date:	Q2/2014
Project ID:	A1PS106	End Date:	Q1/2016
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project provides for the installation of data/infrastructure improvements for police communications and security equipment at the East Precinct and supports uninterrupted police radio and cell phone coverage and enhanced garage security.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	265	0	0	0	0	0	265
Total:	0	0	265	0	0	0	0	0	265
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	265	0	0	0	0	0	265
Total*:	0	0	265	0	0	0	0	0	265

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Energy Efficiency for Municipal Buildings

BCL/Program Name:	FAS Oversight - External Projects	BCL/Program Code:	A1EXT
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1EXT02	End Date:	Q4/2014
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project funds the Office of Sustainability and Environment actions across City facilities to support the City's goal to achieve a 20% reduction in building energy use City-wide by 2020. OSE will conduct planning work to identify and implement energy reduction opportunities and energy efficient improvement projects. The work is part of a Citywide Resource Conservation Initiative coordinated by OSE to improve the energy efficiency of City facilities.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	250	0	0	0	0	0	250
Total:	0	0	250	0	0	0	0	0	250
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	250	0	0	0	0	0	250
Total*:	0	0	250	0	0	0	0	0	250

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Facility Projects Planning

BCL/Program Name:	Preliminary Engineering	BCL/Program Code:	A1GM4
Project Type:	New Investment	Start Date:	Q1/2014
Project ID:	A1GM402	End Date:	ONGOING
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This on-going project funds architectural and engineering services including conceptual planning, design alternative development, and preliminary cost estimating for FAS capital projects and emergent Executive capital initiatives. Typical preliminary design and engineering work includes, but is not limited to, pre-design and analysis of project alternatives, cost estimates, test to fit studies, preliminary schedule development, engineering studies and code compliance, site development planning and conceptual design and financial analysis of capital improvements options in conjunction with FAS and CIP priorities, programs, and initiatives.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	750	0	0	0	0	0	750
Total:	0	0	750	0	0	0	0	0	750
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	750	0	0	0	0	0	750
Total*:	0	0	750	0	0	0	0	0	750

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

FAS: Municipal Energy Efficiency Projects

BCL/Program Name:	General Government Facilities - General	BCL/Program Code:	A1GM1
Project Type:	Improved Facility	Start Date:	Q1/2011
Project ID:	A1GM199	End Date:	Q4/2014
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project provides for investment in more energy efficient building systems and other facility efficiency improvements. By making these investments the City expects future savings in utility and labor costs, and significant progress toward carbon neutrality. This program is intended to fund facility retrofit projects identified by energy audits conducted in 2010 (funded by the City's Energy Efficiency and Conservation Block Grant), and similar projects identified by the department. Depending on project demand and available funding, additional resources may be added in the future. Projects include but are not limited to review of the energy efficiency of a building and upgrades and/or replacement of mechanical equipment and distribution systems, electrical equipment and distribution systems, building envelopes (walls, windows, and roofs), lighting systems, plumbing equipment and distribution systems, and building controls systems.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
General Obligation Bonds	197	222	0	0	0	0	0	0	419
General Obligation Bonds	582	110	0	0	0	0	0	0	692
Total:	779	332	0	0	0	0	0	0	1,111

Fund Appropriations/Allocations									
General Subfund	197	222	0	0	0	0	0	0	419
2011 Multipurpose LTGO Bond Fund	582	110	0	0	0	0	0	0	692
Total*:	779	332	0	0	0	0	0	0	1,111

Spending Plan by Fund									
General Subfund		222	0	0	0	0	0	0	222
2011 Multipurpose LTGO Bond Fund		0	110	0	0	0	0	0	110
Total:		222	110	0	0	0	0	0	332

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 08

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q3/2010
Project ID:	A1FL108	End Date:	Q1/2015
Location:	110 Lee St		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Magnolia/Queen Anne	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 08 and makes minor functional improvements to the facility. The project also provides temporary quarters for firefighters while the fire station is under construction. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Queen Anne community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	64	463	0	0	0	0	0	0	527
Seattle Voter-Approved Levy	846	1,701	0	0	0	0	0	0	2,546
General Obligation Bonds	435	68	0	0	0	0	0	0	502
General Obligation Bonds	0	20	0	0	0	0	0	0	20
General Obligation Bonds	72	334	0	0	0	0	0	0	406
General Obligation Bonds	0	513	0	0	0	0	0	0	513
Total:	1,416	3,099	0	0	0	0	0	0	4,515
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	64	463	0	0	0	0	0	0	527
2003 Fire Facilities Fund	846	1,701	0	0	0	0	0	0	2,546
2008 Multipurpose LTGO Bond Fund	435	68	0	0	0	0	0	0	502
2009 Multipurpose LTGO Bond Fund	0	20	0	0	0	0	0	0	20
2010 Multipurpose LTGO Bond Fund	72	334	0	0	0	0	0	0	406
2013 Multipurpose LTGO Bond Fund	0	513	0	0	0	0	0	0	513
Total*:	1,416	3,099	0	0	0	0	0	0	4,515
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	110	353	0	0	0	0	0	463
2003 Fire Facilities Fund	1,701	0	0	0	0	0	0	1,701
2008 Multipurpose LTGO Bond Fund	68	0	0	0	0	0	0	68
2009 Multipurpose LTGO Bond Fund	20	0	0	0	0	0	0	20
2010 Multipurpose LTGO Bond Fund	334	0	0	0	0	0	0	334
2013 Multipurpose LTGO Bond Fund	513	0	0	0	0	0	0	513
Total:	2,746	353	0	0	0	0	0	3,099

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 09

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q1/2008
Project ID:	A1FL109	End Date:	Q4/2014
Location:	3829 Linden Ave N		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Lake Union	Urban Village:	Fremont

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 9 at its existing site. It also provides temporary quarters for firefighters while the fire station is under construction. At 50 years of age, the station building has reached the end of its useful life, and cannot feasibly be renovated to provide the space necessary to support modern firefighting equipment and emergency functions. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Fremont community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	8	7	0	0	0	0	0	0	15
Seattle Voter-Approved Levy	1,688	2,508	0	0	0	0	0	0	4,196
General Obligation Bonds	897	888	0	0	0	0	0	0	1,785
General Obligation Bonds	132	13	0	0	0	0	0	0	145
General Obligation Bonds	493	415	0	0	0	0	0	0	907
General Obligation Bonds	0	102	0	0	0	0	0	0	102
Total:	3,217	3,933	0	0	0	0	0	0	7,150
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	8	7	0	0	0	0	0	0	15
2003 Fire Facilities Fund	1,688	2,508	0	0	0	0	0	0	4,196
2008 Multipurpose LTGO Bond Fund	897	888	0	0	0	0	0	0	1,785
2009 Multipurpose LTGO Bond Fund	132	13	0	0	0	0	0	0	145
2010 Multipurpose LTGO Bond Fund	493	415	0	0	0	0	0	0	907
2013 Multipurpose LTGO Bond Fund	0	102	0	0	0	0	0	0	102
Total*:	3,217	3,933	0	0	0	0	0	0	7,150
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	7	0	0	0	0	0	0	7
2003 Fire Facilities Fund	2,293	215	0	0	0	0	0	2,508
2008 Multipurpose LTGO Bond Fund	888	0	0	0	0	0	0	888
2009 Multipurpose LTGO Bond Fund	13	0	0	0	0	0	0	13
2010 Multipurpose LTGO Bond Fund	415	0	0	0	0	0	0	415
2013 Multipurpose LTGO Bond Fund	102	0	0	0	0	0	0	102
Total:	3,718	215	0	0	0	0	0	3,933

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 11

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q4/2010
Project ID:	A1FL111	End Date:	Q4/2015
Location:	1514 SW Holden St		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Delridge	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 11 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Highland Park community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	40	372	0	0	0	0	0	0	412
Seattle Voter-Approved Levy	87	2,153	0	0	0	0	0	0	2,240
General Obligation Bonds	3	0	0	0	0	0	0	0	3
General Obligation Bonds	10	2	0	0	0	0	0	0	12
General Obligation Bonds	24	2	0	0	0	0	0	0	25
Total:	164	2,528	0	0	0	0	0	0	2,692
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	40	372	0	0	0	0	0	0	412
2003 Fire Facilities Fund	87	2,153	0	0	0	0	0	0	2,240
2008 Multipurpose LTGO Bond Fund	3	0	0	0	0	0	0	0	3
2009 Multipurpose LTGO Bond Fund	10	2	0	0	0	0	0	0	12
2010 Multipurpose LTGO Bond Fund	24	2	0	0	0	0	0	0	25
Total*:	164	2,528	0	0	0	0	0	0	2,692
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	43	110	219	0	0	0	0	372
2003 Fire Facilities Fund	326	1,827	0	0	0	0	0	2,153
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2009 Multipurpose LTGO Bond Fund	2	0	0	0	0	0	0	2
2010 Multipurpose LTGO Bond Fund	2	0	0	0	0	0	0	2
Total:	372	1,937	219	0	0	0	0	2,528

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 14

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q1/2007
Project ID:	A1FL114	End Date:	Q2/2014
Location:	3224 4th Ave S		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Greater Duwamish	Urban Village:	Duwamish

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides for a major renovation and expansion of Fire Station 14, which is a historic landmark. It also provides temporary quarters for firefighters while the fire station is under construction. The improved building will be seismically safe and accommodate modern emergency equipment and functions. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the SoDo District.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	902	14	0	0	0	0	0	0	916
Seattle Voter-Approved Levy	7,180	939	0	0	0	0	0	0	8,119
General Obligation Bonds	548	7	0	0	0	0	0	0	555
General Obligation Bonds	106	161	0	0	0	0	0	0	268
General Obligation Bonds	57	0	0	0	0	0	0	0	57
General Obligation Bonds	0	2,701	0	0	0	0	0	0	2,701
Total:	8,794	3,822	0	0	0	0	0	0	12,616
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	902	14	0	0	0	0	0	0	916
2003 Fire Facilities Fund	7,180	939	0	0	0	0	0	0	8,119
2008 Multipurpose LTGO Bond Fund	548	7	0	0	0	0	0	0	555
2009 Multipurpose LTGO Bond Fund	106	161	0	0	0	0	0	0	268
2010 Multipurpose LTGO Bond Fund	57	0	0	0	0	0	0	0	57
2013 Multipurpose LTGO Bond Fund	0	2,701	0	0	0	0	0	0	2,701
Total*:	8,794	3,822	0	0	0	0	0	0	12,616
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	14	0	0	0	0	0	0	14
2003 Fire Facilities Fund	916	23	0	0	0	0	0	939
2008 Multipurpose LTGO Bond Fund	7	0	0	0	0	0	0	7
2009 Multipurpose LTGO Bond Fund	161	0	0	0	0	0	0	161
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	2,701	0	0	0	0	0	0	2,701
Total:	3,800	23	0	0	0	0	0	3,822

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 18

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2012
Project ID:	A1FL118	End Date:	Q4/2016
Location:	1521 NW Market St		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Ballard	Urban Village:	Ballard

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 18 and makes functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Ballard community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	17	698	0	0	0	0	0	0	715
Seattle Voter-Approved Levy	31	2,332	0	0	0	0	0	0	2,362
General Obligation Bonds	14	31	0	0	0	0	0	0	45
General Obligation Bonds	0	1,348	0	0	0	0	0	0	1,348
General Obligation Bonds	0	0	0	2,205	335	0	0	0	2,539
Total:	61	4,409	0	2,205	335	0	0	0	7,010
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	17	698	0	0	0	0	0	0	715
2003 Fire Facilities Fund	31	2,332	0	0	0	0	0	0	2,362
2010 Multipurpose LTGO Bond Fund	14	31	0	0	0	0	0	0	45
2013 Multipurpose LTGO Bond Fund	0	1,348	0	0	0	0	0	0	1,348
Future Bond Funds	0	0	0	2,205	335	0	0	0	2,539
Total*:	61	4,409	0	2,205	335	0	0	0	7,010
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	698	0	0	0	0	698
2003 Fire Facilities Fund		186	727	1,420	0	0	0	0	2,332
2010 Multipurpose LTGO Bond Fund		31	0	0	0	0	0	0	31
2013 Multipurpose LTGO Bond Fund		140	1,208	0	0	0	0	0	1,348
Future Bond Funds		0	0	2,204	335	0	0	0	2,539
Total:		356	1,935	4,322	335	0	0	0	6,948

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 20

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q3/2010
Project ID:	A1FL120	End Date:	Q4/2015
Location:	2800 15th AVE W		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:	Magnolia/Queen Anne	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 20 in the Interbay area. The existing Fire Station 20 is seismically vulnerable, and cannot feasibly be renovated to support the full range of modern emergency equipment. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Interbay and West Queen Anne communities.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	147	749	0	0	0	0	0	0	896
Seattle Voter-Approved Levy	57	2,361	1,780	0	0	0	0	0	4,199
General Obligation Bonds	37	802	0	0	0	0	0	0	840
General Obligation Bonds	727	24	0	0	0	0	0	0	751
General Obligation Bonds	0	3,785	0	0	0	0	0	0	3,785
Total:	969	7,721	1,780	0	0	0	0	0	10,471
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	147	749	0	0	0	0	0	0	896
2003 Fire Facilities Fund	57	2,361	1,780	0	0	0	0	0	4,199
2008 Multipurpose LTGO Bond Fund	37	802	0	0	0	0	0	0	840
2010 Multipurpose LTGO Bond Fund	727	24	0	0	0	0	0	0	751
2013 Multipurpose LTGO Bond Fund	0	3,785	0	0	0	0	0	0	3,785
Total*:	969	7,721	1,780	0	0	0	0	0	10,471
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	23	461	265	0	0	0	0	749
2003 Fire Facilities Fund	1,067	3,075	0	0	0	0	0	4,142
2008 Multipurpose LTGO Bond Fund	2	800	0	0	0	0	0	802
2010 Multipurpose LTGO Bond Fund	24	0	0	0	0	0	0	24
2013 Multipurpose LTGO Bond Fund	2,020	1,764	0	0	0	0	0	3,785
Total:	3,137	6,100	265	0	0	0	0	9,501

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 22

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q4/2013
Project ID:	A1FL122	End Date:	Q3/2018
Location:	901 E Roanoke St		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	East District	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 22. The existing Fire Station 22 is seismically vulnerable, and cannot feasibly be renovated to support modern emergency equipment. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Roanoke community. This project is on hold pending a decision about replacement of SR520, so no budget or schedule is shown.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	160	0	0	0	0	0	0	160
Seattle Voter-Approved Levy	0	2,402	0	0	0	0	0	0	2,402
General Obligation Bonds	0	200	0	0	0	0	0	0	200
General Obligation Bonds	0	0	0	0	6,709	2,191	0	0	8,900
Total:	0	2,762	0	0	6,709	2,191	0	0	11,662
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	160	0	0	0	0	0	0	160
2003 Fire Facilities Fund	0	2,402	0	0	0	0	0	0	2,402
2013 Multipurpose LTGO Bond Fund	0	200	0	0	0	0	0	0	200
Future Bond Funds	0	0	0	0	6,709	2,191	0	0	8,900
Total*:	0	2,762	0	0	6,709	2,191	0	0	11,662
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	160	0	0	0	0	160
2003 Fire Facilities Fund		78	688	1,636	0	0	0	0	2,402
2013 Multipurpose LTGO Bond Fund		8	192	0	0	0	0	0	200
Future Bond Funds		0	0	0	6,709	2,191	0	0	8,900
Total:		86	880	1,796	6,709	2,191	0	0	11,662

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 24

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q2/2011
Project ID:	A1FL124	End Date:	Q3/2015
Location:	401 N 130th St		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Northwest	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 24 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Bitter Lake community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	1	912	0	0	0	0	0	0	913
Seattle Voter-Approved Levy	81	534	0	0	0	0	0	0	615
General Obligation Bonds	177	4	0	0	0	0	0	0	181
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	0	584	0	0	0	0	0	0	584
Total:	259	2,034	0	0	0	0	0	0	2,293

Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1	912	0	0	0	0	0	0	913
2003 Fire Facilities Fund	81	534	0	0	0	0	0	0	615
2008 Multipurpose LTGO Bond Fund	177	4	0	0	0	0	0	0	181
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	0	584	0	0	0	0	0	0	584
Total*:	259	2,034	0	0	0	0	0	0	2,293

O & M Costs (Savings)			0	0	0	0	0	0	0
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Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	320	547	45	0	0	0	0	0	912
2003 Fire Facilities Fund	282	252	0	0	0	0	0	0	534
2008 Multipurpose LTGO Bond Fund	4	0	0	0	0	0	0	0	4
2013 Multipurpose LTGO Bond Fund	584	0	0	0	0	0	0	0	584
Total:	1,190	799	45	0	0	0	0	0	2,034

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 25

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q2/2010
Project ID:	A1FL125	End Date:	Q2/2015
Location:	1300 E Pine St		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	East District	Urban Village:	Pike/Pine

This project, part of the 2003 Fire Facilities and emergency Response Levy, provides a seismic and safety upgrade for Fire Station 25 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Capitol Hill community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	170	0	0	0	0	0	0	170
Seattle Voter-Approved Levy	98	2,044	0	0	0	0	0	0	2,143
General Obligation Bonds	142	4	0	0	0	0	0	0	146
General Obligation Bonds	0	0	0	0	0	0	0	0	0
Total:	240	2,219	0	0	0	0	0	0	2,459
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	170	0	0	0	0	0	0	170
2003 Fire Facilities Fund	98	2,044	0	0	0	0	0	0	2,143
2008 Multipurpose LTGO Bond Fund	142	4	0	0	0	0	0	0	146
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
Total*:	240	2,219	0	0	0	0	0	0	2,459
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		170	0	0	0	0	0	0	170
2003 Fire Facilities Fund		1,231	768	45	0	0	0	0	2,044
2008 Multipurpose LTGO Bond Fund		4	0	0	0	0	0	0	4
2010 Multipurpose LTGO Bond Fund		0	0	0	0	0	0	0	0
Total:		1,406	768	45	0	0	0	0	2,219

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 26

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q2/2011
Project ID:	A1FL126	End Date:	Q2/2016
Location:	800 S Cloverdale St		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Greater Duwamish	Urban Village:	South Park

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 26 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the South Park community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	1,120	0	0	0	0	0	0	1,120
Seattle Voter-Approved Levy	27	503	0	0	0	0	0	0	530
General Obligation Bonds	87	38	0	0	0	0	0	0	125
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	0	840	0	0	0	0	0	0	840
General Obligation Bonds	0	0	0	480	0	0	0	0	480
Total:	113	2,501	0	480	0	0	0	0	3,095
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	1,120	0	0	0	0	0	0	1,120
2003 Fire Facilities Fund	27	503	0	0	0	0	0	0	530
2008 Multipurpose LTGO Bond Fund	87	38	0	0	0	0	0	0	125
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	0	840	0	0	0	0	0	0	840
Future Bond Funds	0	0	0	480	0	0	0	0	480
Total*:	113	2,501	0	480	0	0	0	0	3,095
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	128	569	422	0	0	0	0	1,120
2003 Fire Facilities Fund	223	280	0	0	0	0	0	503
2008 Multipurpose LTGO Bond Fund	38	0	0	0	0	0	0	38
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	107	733	0	0	0	0	0	840
Future Bond Funds	0	0	480	0	0	0	0	480
Total:	497	1,582	902	0	0	0	0	2,981

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 27

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q2/2010
Project ID:	A1FL127	End Date:	Q4/2014
Location:	1000 S Myrtle St		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Greater Duwamish	Urban Village:	Duwamish

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 27 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Georgetown community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	10	0	0	0	0	0	0	10
Seattle Voter-Approved Levy	213	616	0	0	0	0	0	0	829
General Obligation Bonds	392	270	0	0	0	0	0	0	662
General Obligation Bonds	0	200	0	0	0	0	0	0	200
General Obligation Bonds	0	50	0	0	0	0	0	0	50
Total:	604	1,147	0	0	0	0	0	0	1,751
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	10	0	0	0	0	0	0	10
2003 Fire Facilities Fund	213	616	0	0	0	0	0	0	829
2008 Multipurpose LTGO Bond Fund	392	270	0	0	0	0	0	0	662
2010 Multipurpose LTGO Bond Fund	0	200	0	0	0	0	0	0	200
2013 Multipurpose LTGO Bond Fund	0	50	0	0	0	0	0	0	50
Total*:	604	1,147	0	0	0	0	0	0	1,751
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	10	0	0	0	0	0	0	10
2003 Fire Facilities Fund	436	180	0	0	0	0	0	616
2008 Multipurpose LTGO Bond Fund	270	0	0	0	0	0	0	270
2010 Multipurpose LTGO Bond Fund	200	0	0	0	0	0	0	200
2013 Multipurpose LTGO Bond Fund	50	0	0	0	0	0	0	50
Total:	967	180	0	0	0	0	0	1,147

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 28

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q4/2009
Project ID:	A1FL128	End Date:	Q4/2016
Location:	5968 Rainier Ave S		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Southeast	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 28 and associated facilities on its existing site. The existing building is not seismically sound and is too small to support modern firefighting operations. The project ensures that firefighters will not be hurt in an earthquake and can continue to provide high-quality, modern emergency services to the Rainier Valley community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	911	0	0	0	0	0	0	0	911
Seattle Voter-Approved Levy	5,035	1,046	0	0	0	0	0	0	6,081
General Obligation Bonds	4,664	0	0	0	0	0	0	0	4,664
Total:	10,609	1,046	0	0	0	0	0	0	11,655
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	911	0	0	0	0	0	0	0	911
2003 Fire Facilities Fund	5,035	1,046	0	0	0	0	0	0	6,081
2008 Multipurpose LTGO Bond Fund	4,664	0	0	0	0	0	0	0	4,664
Total*:	10,609	1,046	0	0	0	0	0	0	11,655
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	0	0	0	0	0	0	0
2003 Fire Facilities Fund		104	135	807	0	0	0	0	1,046
2008 Multipurpose LTGO Bond Fund		0	0	0	0	0	0	0	0
Total:		104	135	807	0	0	0	0	1,046

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 29

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q2/2012
Project ID:	A1FL129	End Date:	Q1/2017
Location:	2139 Ferry Ave SW		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Southwest	Urban Village:	Not in an Urban Village

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, provides a seismic and safety upgrade for Fire Station 29 and makes minor functional improvements to the facility. It also provides temporary quarters for firefighters while the fire station is under construction. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Admiral District community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	0	0	0	0	0	0	0
Seattle Voter-Approved Levy	0	621	0	0	0	0	0	0	621
General Obligation Bonds	6	0	0	0	0	0	0	0	6
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	6	0	0	0	0	0	0	0	6
General Obligation Bonds	0	435	0	0	0	0	0	0	435
General Obligation Bonds	0	0	0	1,982	545	0	0	0	2,527
Total:	13	1,056	0	1,982	545	0	0	0	3,596
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0	0
2003 Fire Facilities Fund	0	621	0	0	0	0	0	0	621
2008 Multipurpose LTGO Bond Fund	6	0	0	0	0	0	0	0	6
2009 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	6	0	0	0	0	0	0	0	6
2013 Multipurpose LTGO Bond Fund	0	435	0	0	0	0	0	0	435
Future Bond Funds	0	0	0	1,982	545	0	0	0	2,527
Total*:	13	1,056	0	1,982	545	0	0	0	3,596
O & M Costs (Savings)			0	0	0	0	0	0	0

**This detail is for information only. Funds are appropriated in the budget at the Budget Control Level. Amounts are in thousands of dollars.*

2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0
2003 Fire Facilities Fund	157	120	344	0	0	0	0	621
2008 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2009 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	69	366	0	0	0	0	0	435
Future Bond Funds	0	0	1,982	545	0	0	0	2,527
2014 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
Total:	225	487	2,326	545	0	0	0	3,583

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 32

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q4/2010
Project ID:	A1FL132	End Date:	Q3/2017
Location:	3715 SW Alaska St		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Southwest	Urban Village:	West Seattle Junction

This project, part of the 2003 Fire Facilities and Emergency Response Levy Program, rebuilds Fire Station 32 in a three story structure at its existing site. It also provides temporary quarters for firefighters while the fire station is under construction. The existing Fire Station 32 is seismically vulnerable, and cannot feasibly be renovated to provide the space necessary to support modern firefighting equipment and emergency functions. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the West Seattle community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	49	4,833	0	0	0	0	0	0	4,883
Seattle Voter-Approved Levy	275	2,035	0	0	0	0	0	0	2,310
Property Sales and Interest Earnings-2	0	1,248	0	0	0	0	0	0	1,248
General Obligation Bonds	0	0	0	3,319	3,300	0	0	0	6,619
Total:	324	8,117	0	3,319	3,300	0	0	0	15,059
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	49	4,833	0	0	0	0	0	0	4,883
2003 Fire Facilities Fund	275	3,283	0	0	0	0	0	0	3,558
Future Bond Funds	0	0	0	3,319	3,300	0	0	0	6,619
Total*:	324	8,117	0	3,319	3,300	0	0	0	15,059
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		59	0	4,775	0	0	0	0	4,833
2003 Fire Facilities Fund		424	744	2,115	0	0	0	0	3,283
Future Bond Funds		0	0	3,319	3,300	0	0	0	6,619
Total:		482	744	10,209	3,300	0	0	0	14,736

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 34

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2011
Project ID:	A1FL134	End Date:	Q4/2014
Location:	633 32nd Ave E	Neighborhood Plan Matrix:	N/A
Neighborhood Plan:	Not in a Neighborhood Plan	Urban Village:	Not in an Urban Village
Neighborhood District:	East District		

This project, part of the 2003 Fire Facilities and Emergency Response Levy, provides a seismic and safety upgrade for Fire Station 34 and makes minor functional improvements to the facility. It also provides temporary quarters for firefighters while the fire station is under construction. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Madison Park community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	108	89	0	0	0	0	0	0	197
Seattle Voter-Approved Levy	530	109	0	0	0	0	0	0	639
General Obligation Bonds	242	161	0	0	0	0	0	0	403
General Obligation Bonds	26	0	0	0	0	0	0	0	26
General Obligation Bonds	0	1,632	0	0	0	0	0	0	1,632
Total:	906	1,991	0	0	0	0	0	0	2,897
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	108	89	0	0	0	0	0	0	197
2003 Fire Facilities Fund	530	109	0	0	0	0	0	0	639
2008 Multipurpose LTGO Bond Fund	242	161	0	0	0	0	0	0	403
2010 Multipurpose LTGO Bond Fund	26	0	0	0	0	0	0	0	26
2013 Multipurpose LTGO Bond Fund	0	1,632	0	0	0	0	0	0	1,632
Total*:	906	1,991	0	0	0	0	0	0	2,897
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	89	0	0	0	0	0	0	89
2003 Fire Facilities Fund	109	0	0	0	0	0	0	109
2008 Multipurpose LTGO Bond Fund	161	0	0	0	0	0	0	161
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	1,347	285	0	0	0	0	0	1,632
Total:	1,706	285	0	0	0	0	0	1,991

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 36

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q4/2010
Project ID:	A1FL136	End Date:	Q1/2016
Location:	3600 23rd Ave SW		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Delridge	Urban Village:	Duwamish

This project, part of the 2003 Fire Facilities and Emergency Response Levy, provides a seismic and safety upgrade for Fire Station 36 and makes minor functional improvements to the facility. It also provides temporary quarters for firefighters while the fire station is under construction. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Delridge community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	965	0	0	0	0	0	0	965
Seattle Voter-Approved Levy	79	1,771	0	0	0	0	0	0	1,850
General Obligation Bonds	218	33	0	0	0	0	0	0	251
General Obligation Bonds	0	0	0	0	0	0	0	0	0
General Obligation Bonds	0	134	0	0	0	0	0	0	134
Total:	297	2,902	0	0	0	0	0	0	3,199
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	965	0	0	0	0	0	0	965
2003 Fire Facilities Fund	79	1,771	0	0	0	0	0	0	1,850
2008 Multipurpose LTGO Bond Fund	218	33	0	0	0	0	0	0	251
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	0	134	0	0	0	0	0	0	134
Total*:	297	2,902	0	0	0	0	0	0	3,199
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	21	620	325	0	0	0	0	965
2003 Fire Facilities Fund	771	900	99	0	0	0	0	1,771
2008 Multipurpose LTGO Bond Fund	33	0	0	0	0	0	0	33
2010 Multipurpose LTGO Bond Fund	0	0	0	0	0	0	0	0
2013 Multipurpose LTGO Bond Fund	134	0	0	0	0	0	0	134
Total:	958	1,520	424	0	0	0	0	2,902

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 40

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Rehabilitation or Restoration	Start Date:	Q2/2010
Project ID:	A1FL140	End Date:	Q3/2014
Location:	9401 35th Ave NE	Neighborhood Plan Matrix:	N/A
Neighborhood Plan:	Not in a Neighborhood Plan	Urban Village:	Not in an Urban Village
Neighborhood District:	Northeast		

This project, part of the 2003 Fire Facilities and Emergency Response Levy, provides a seismic and safety upgrade for Fire Station 40 and makes minor functional improvements to the facility. The project protects firefighters in the event of an earthquake and allows them to provide high-quality emergency services to the Wedgwood community.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	100	240	0	0	0	0	0	0	340
Seattle Voter-Approved Levy	141	501	0	0	0	0	0	0	642
General Obligation Bonds	0	22	0	0	0	0	0	0	22
General Obligation Bonds	163	47	0	0	0	0	0	0	210
General Obligation Bonds	247	145	0	0	0	0	0	0	392
General Obligation Bonds	0	340	0	0	0	0	0	0	340
Total:	651	1,297	0	0	0	0	0	0	1,947
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	100	240	0	0	0	0	0	0	340
2003 Fire Facilities Fund	141	501	0	0	0	0	0	0	642
2008 Multipurpose LTGO Bond Fund	0	22	0	0	0	0	0	0	22
2009 Multipurpose LTGO Bond Fund	163	47	0	0	0	0	0	0	210
2010 Multipurpose LTGO Bond Fund	247	145	0	0	0	0	0	0	392
2013 Multipurpose LTGO Bond Fund	0	340	0	0	0	0	0	0	340
Total*:	651	1,297	0	0	0	0	0	0	1,947
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	183	57	0	0	0	0	0	240
2003 Fire Facilities Fund	501	0	0	0	0	0	0	501
2008 Multipurpose LTGO Bond Fund	22	0	0	0	0	0	0	22
2009 Multipurpose LTGO Bond Fund	47	0	0	0	0	0	0	47
2010 Multipurpose LTGO Bond Fund	145	0	0	0	0	0	0	145
2013 Multipurpose LTGO Bond Fund	340	0	0	0	0	0	0	340
Total:	1,240	57	0	0	0	0	0	1,297

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 5

BCL/Program Name:	Public Safety Facilities - Fire	BCL/Program Code:	A1PS2
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1PS205	End Date:	Q4/2017
Location:	925 Alaskan WAY		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Southeast	Urban Village:	North Rainier

This project, located on the downtown Seattle waterfront, provides a seismic and safety upgrade for Fire Station 5 and makes minor functional improvements to the facility. The project protects fire fighters in the event of an earthquake and allows them to provide high-quality marine and land-based emergency service.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	0	700	0	0	0	0	0	700
To be determined	0	0	0	1,540	3,360	0	0	0	4,900
Total:	0	0	700	1,540	3,360	0	0	0	5,600

Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	700	0	0	0	0	0	700
Total*:	0	0	700	0	0	0	0	0	700

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	600	100	0	0	0	0	0	700
To Be Determined	0	0	1,300	3,000	600	0	0	0	4,900
Total:	0	600	1,400	3,000	600	0	0	0	5,600

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station 5 Relocation

BCL/Program Name:	Public Safety Facilities - Fire	BCL/Program Code:	A1PS2
Project Type:	Improved Facility	Start Date:	Q1/2014
Project ID:	A1PS206	End Date:	Q1/2019
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project provides for the coordination and costs associated with the relocations made necessary by the City's pier restructuring, seawall construction, viaduct demolition, and waterfront reconstruction projects. These projects will result in the relocation of both land and marine crews to temporary locations.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Interdepartmental Transfer	0	0	2,359	220	242	0	0	0	2,821
To be determined	0	0	0	0	0	266	293	0	559
Total:	0	0	2,359	220	242	266	293	0	3,380
Fund Appropriations/Allocations									
Finance and Administrative Services Fund	0	0	2,359	220	242	0	0	0	2,821
Total*:	0	0	2,359	220	242	0	0	0	2,821

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station Emergency Generators

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q3/2007
Project ID:	A1FL151	End Date:	Q4/2014
Location:	Multiple Fire Station locations		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This project provides funding for emergency generators at fire stations including Fire Station 8 (Queen Anne), Fire Station 11 (Highland Park), Fire Station 24 (Bitter Lake), Fire Station 34 (Madison Park), Fire Station 36 (Delridge), and Fire Station 40 (Wedgwood). The project installs generators for these fire stations in advance of the 2003 Fire Facilities and Emergency Response Levy seismic retrofit projects scheduled for these stations, where feasible, in order to improve disaster preparedness.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	1,112	653	0	0	0	0	0	0	1,766
Total:	1,112	653	0	0	0	0	0	0	1,766
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,112	653	0	0	0	0	0	0	1,766
Total*:	1,112	653	0	0	0	0	0	0	1,766
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		391	262	0	0	0	0	0	653
Total:		391	262	0	0	0	0	0	653

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Station Improvement Debt Service

BCL/Program Name:	Neighborhood Fire Stations	BCL/Program Code:	A1FL1
Project Type:	Improved Facility	Start Date:	Q1/2008
Project ID:	A1FL199	End Date:	ONGOING
Location:	City-wide		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Not in a Neighborhood District	Urban Village:	Not in an Urban Village

This project provides for the payment of debt service on bonds issued to cover a portion of the costs associated with the 2003 Fire Facilities and Emergency Response Levy and associated asset preservation expenses.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	21,655	6,030	1,407	1,685	2,141	2,292	2,292	2,292	39,794
Total:	21,655	6,030	1,407	1,685	2,141	2,292	2,292	2,292	39,794
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	21,655	6,030	1,407	1,685	2,141	2,292	2,292	2,292	39,794
Total*:	21,655	6,030	1,407	1,685	2,141	2,292	2,292	2,292	39,794
O & M Costs (Savings)			0	0	0	0	0	0	0
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		6,030	1,407	1,685	2,141	2,292	2,292	2,292	18,139
Total:		6,030	1,407	1,685	2,141	2,292	2,292	2,292	18,139

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Fire Stations - Land Acquisition

BCL/Program Name:	Fire Stations - Land Acquisition	BCL/Program Code:	A1FL101
Project Type:	New Facility	Start Date:	Q1/2004
Project ID:	A1FL101	End Date:	Q4/2014
Location:	City-wide		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	In more than one District	Urban Village:	Not in an Urban Village

This project funds costs associated with land purchases necessary for the neighborhood fire station projects included in the 2003 Fire Facilities and Emergency Response Levy program.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	4,294	0	0	0	0	0	0	0	4,294
Property Sales and Interest Earnings-2	4	0	0	0	0	0	0	0	4
Seattle Voter-Approved Levy	14,852	0	0	0	0	0	0	0	14,852
General Obligation Bonds	696	0	0	0	0	0	0	0	696
General Obligation Bonds	2,475	225	0	0	0	0	0	0	2,700
General Obligation Bonds	0	0	0	800	0	0	0	0	800
Total:	22,321	225	0	800	0	0	0	0	23,346
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	4,294	0	0	0	0	0	0	0	4,294
Cumulative Reserve Subfund - Unrestricted Subaccount	4	0	0	0	0	0	0	0	4
2003 Fire Facilities Fund	14,852	0	0	0	0	0	0	0	14,852
2002B LTGO Capital Project Fund	696	0	0	0	0	0	0	0	696
2008 Multipurpose LTGO Bond Fund	2,475	225	0	0	0	0	0	0	2,700
Future Bond Funds	0	0	0	800	0	0	0	0	800
Total*:	22,321	225	0	800	0	0	0	0	23,346
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	0	0	0	0	0	0	0
Cumulative Reserve Subfund - Unrestricted Subaccount	0	0	0	0	0	0	0	0
2003 Fire Facilities Fund	0	0	0	0	0	0	0	0
2002B LTGO Capital Project Fund	0	0	0	0	0	0	0	0
2008 Multipurpose LTGO Bond Fund	25	200	0	0	0	0	0	225
Future Bond Funds	0	0	800	0	0	0	0	800
Total:	25	200	800	0	0	0	0	1,025

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Garden of Remembrance

BCL/Program Name:	Garden of Remembrance	BCL/Program Code:	A51647
Project Type:	Rehabilitation or Restoration	Start Date:	ONGOING
Project ID:	A11452	End Date:	ONGOING
Location:	1301 3rd Ave		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This ongoing project provides an annual contribution (including increases for inflation) to a capital renewal fund for the Garden of Remembrance, located next to Benaroya Hall, per an agreement with Benaroya Hall Music Center (BHMC), a private, non-profit affiliate of the Seattle Symphony. This project pays for major maintenance and replaces garden installations including, but not limited to, irrigation equipment, landscaping, electrical/lighting fixtures, and mechanical water features. The project is managed by the BHMC and is displayed within FAS's CIP for informational purposes only.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Property Sales and Interest Earnings-2	278	24	25	26	27	28	29	0	437
Total:	278	24	25	26	27	28	29	0	437
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Unrestricted Subaccount	278	24	25	26	27	28	29	0	437
Total*:	278	24	25	26	27	28	29	0	437
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Maintenance Shops and Yards

BCL/Program Name:	Maintenance Shops and Yards	BCL/Program Code:	A1MSY
Project Type:	Rehabilitation or Restoration	Start Date:	Q1/2013
Project ID:	A1MSY01	End Date:	ONGOING
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This program provides funding for multiple capital projects that preserve, improve or enhance the operational capacity of existing FAS-owned and operated facilities. Projects in FAS facilities include, but are not limited to: replacements/enhancements, facility modernizations, renovations or additions, studies and assessments, and regulatory code compliance upgrades. In 2014 three major projects are funded for various FAS Maintenance Shops and Yards facilities.

		LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources										
Real Estate Excise Tax I	0	1,370	2,552	0	0	0	0	0	0	3,922
Miscellaneous Grants or Donations	0	500	0	0	0	0	0	0	0	500
Total:	0	1,870	2,552	0	0	0	0	0	0	4,422
Fund Appropriations/Allocations										
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	1,870	2,552	0	0	0	0	0	0	4,422
Total*:	0	1,870	2,552	0	0	0	0	0	0	4,422
Spending Plan by Fund										
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		1,370	3,052	0	0	0	0	0	0	4,422
Total:		1,370	3,052	0	0	0	0	0	0	4,422

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

MOB Repairs

BCL/Program Name:	General Government Facilities - Community-Based	BCL/Program Code:	A1GM2
Project Type:	Improved Facility	Start Date:	Q1/2013
Project ID:	A1GM207	End Date:	ONGOING
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project provides critical, non-roof repairs at five of the City's Mutual and Offsetting Benefit (MOB) buildings. Work includes but is not limited to HVAC replacement and upgrades, electrical system replacement and upgrades, and plumbing replacement and upgrades.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	0	312	0	0	0	0	0	0	312
Total:	0	312	0	0	0	0	0	0	312
Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	0	312	0	0	0	0	0	0	312
Total*:	0	312	0	0	0	0	0	0	312
Spending Plan by Fund									
Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount		0	312	0	0	0	0	0	312
Total:		0	312	0	0	0	0	0	312

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2014 - 2019 Proposed Capital Improvement Program

Finance and Administrative Services

Multi-City Portal Project

BCL/Program Name:	Information Technology	BCL/Program Code:	A1IT
Project Type:	New Investment	Start Date:	Q1/2013
Project ID:	A1IT02	End Date:	Q4/2014
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

Implement a multi-city business and occupation license and tax filing portal to allow all businesses operating in multiple cities to register for a business license, file business taxes, and make tax payments for multiple cities in one online location.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
General Obligation Bonds	0	6,632	0	0	0	0	0	0	6,632
Total:	0	6,632	0	0	0	0	0	0	6,632
Fund Appropriations/Allocations									
2013 Multipurpose LTGO Bond Fund	0	6,632	0	0	0	0	0	0	6,632
Total*:	0	6,632	0	0	0	0	0	0	6,632
O & M Costs (Savings)			0	0	0	0	0	0	0

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Finance and Administrative Services

North Precinct

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	New Facility	Start Date:	Q1/2013
Project ID:	A1PS107	End Date:	Q1/2020
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project funds the construction of a new North Precinct facility from which the Seattle Police Department will serve the north end of the city. Work includes but is not limited to, locating an appropriate site, operational programming, building and site design, and construction.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
To be determined	0	0	0	36,000	34,289	0	0	0	70,289
General Obligation Bonds	0	4,250	0	0	0	0	0	0	4,250
General Obligation Bonds	0	0	11,400	0	0	0	0	0	11,400
Miscellaneous Revenues	0	750	1,850	0	0	0	0	0	2,600
Total:	0	5,000	13,250	36,000	34,289	0	0	0	88,539
Fund Appropriations/Allocations									
2013 Multipurpose LTGO Bond Fund	0	4,250	0	0	0	0	0	0	4,250
2014 Multipurpose LTGO Bond Fund	0	0	11,400	0	0	0	0	0	11,400
Federal Vice Enforcement Forfeiture	0	750	1,850	0	0	0	0	0	2,600
Total*:	0	5,000	13,250	0	0	0	0	0	18,250

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Finance and Administrative Services

Police Facilities

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	Rehabilitation or Restoration	Start Date:	Q3/2005
Project ID:	A1PS101	End Date:	ONGOING
Location:	Various Police facilities		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Not in a Neighborhood District	Urban Village:	Not in an Urban Village

This ongoing project preserves or extends the useful life or operational capacity and provides for improvements to FAS-owned Police facilities including, but not limited to, the East Precinct, the North Precinct, the Mounted Patrol Facility, the Harbor Patrol Facility, and the K-9 Facility. Typical work may include, but is not limited to upgrades to heating, ventilation, air conditioning upgrades, equipment replacement, siting, pre-design, test-to-fit analyses, and structural assessments and repairs. These improvements support police service by extending the operational life of old police facilities, complying with regulatory requirements, or addressing capacity problems.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Real Estate Excise Tax I	1,330	535	350	0	0	0	0	0	2,215
Property Sales and Interest Earnings-2	30	50	0	0	0	0	0	0	80
Property Sales and General Obligation Bonds	276	0	0	0	0	0	0	0	276
To be determined	0	0	0	620	0	0	0	0	620
Total:	1,636	585	350	620	0	0	0	0	3,191

Fund Appropriations/Allocations

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	1,330	535	350	0	0	0	0	0	2,215
Cumulative Reserve Subfund - Unrestricted Subaccount	30	50	0	0	0	0	0	0	80
Municipal Civic Center Fund	276	0	0	0	0	0	0	0	276
Total*:	1,636	585	350	0	0	0	0	0	2,571

O & M Costs (Savings) 0

Spending Plan by Fund

Cumulative Reserve Subfund - Real Estate Excise Tax I Subaccount	10	875	0	0	0	0	0	0	885
Cumulative Reserve Subfund - Unrestricted Subaccount	0	50	0	0	0	0	0	0	50
Municipal Civic Center Fund	0	0	0	0	0	0	0	0	0
To Be Determined	0	0	620	0	0	0	0	0	620
Total:	10	925	620	0	0	0	0	0	1,555

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Finance and Administrative Services

Seattle License Management System Upgrade

BCL/Program Name:	Information Technology	BCL/Program Code:	A1IT
Project Type:	New Investment	Start Date:	Q1/2015
Project ID:	A1IT03	End Date:	Q4/2017
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

The Seattle License Information System (SLIM) manages the issuance and renewal of business licenses and the collection of revenue from fees and taxes. SLIM is now outdated and can no longer adequately meet the needs of expanding business license, tax collection, and enforcement processes and needs to be upgraded. Recommendations for a SLIM replacement will be considered as the Multi-City Business License and Tax Portal project is implemented.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
General Subfund	0	0	0	400	0	0	0	0	400
General Obligation Bonds	0	0	0	0	3,000	1,600	0	0	4,600
Total:	0	0	0	400	3,000	1,600	0	0	5,000
Fund Appropriations/Allocations									
General Subfund	0	0	0	400	0	0	0	0	400
Future Bond Funds	0	0	0	0	3,000	1,600	0	0	4,600
Total*:	0	0	0	400	3,000	1,600	0	0	5,000

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Finance and Administrative Services

Summit Upgrade

BCL/Program Name:	Information Technology	BCL/Program Code:	A1IT
Project Type:	New Investment	Start Date:	Q3/2013
Project ID:	A1IT01	End Date:	Q4/2015
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

Summit is the City's financial management system, used to manage Citywide general ledger, accounts payable, purchasing, asset management, labor distribution, accounts receivable, billing, project costing, and budgeting. Vendor support for the City's current version expired on December 31, 2011. Upgrading to the most current version offered by the vendor ensures vendor support through 2021.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	0	0	6,109	0	0	0	0	0	6,109
General Obligation Bonds	0	5,886	0	0	0	0	0	0	5,886
General Obligation Bonds	0	0	0	6,218	0	0	0	0	6,218
General Obligation Bonds	0	0	7,038	0	0	0	0	0	7,038
Total:	0	5,886	13,147	6,218	0	0	0	0	25,251
Fund Appropriations/Allocations									
Finance and Administrative Services Fund	0	0	6,109	0	0	0	0	0	6,109
2013 Multipurpose LTGO Bond Fund	0	5,886	0	0	0	0	0	0	5,886
Future Bond Funds	0	0	0	6,218	0	0	0	0	6,218
2014 Multipurpose LTGO Bond Fund	0	0	7,038	0	0	0	0	0	7,038
Total*:	0	5,886	13,147	6,218	0	0	0	0	25,251

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Finance and Administrative Services

Video Mobile Data Terminals

BCL/Program Name:	FAS Oversight - External Projects	BCL/Program Code:	A1EXT
Project Type:	New Investment	Start Date:	Q1/2013
Project ID:	A1EXT01	End Date:	ONGOING
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project funds the replacement of video mobile data terminals (VMDT) for the Seattle Police Department. This project is a placeholder that allows bond funding to be used for equipment purchases and related costs. The bond terms are expected to be short in duration in keeping with City financial policies.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
General Obligation Bonds	0	4,479	0	0	0	0	0	0	4,479
Total:	0	4,479	0	0	0	0	0	0	4,479
Fund Appropriations/Allocations									
2013 Multipurpose LTGO Bond Fund	0	4,479	0	0	0	0	0	0	4,479
Total*:	0	4,479	0	0	0	0	0	0	4,479

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Finance and Administrative Services

West Precinct 911 Comm Center

BCL/Program Name:	Public Safety Facilities - Police	BCL/Program Code:	A1PS1
Project Type:	Improved Facility	Start Date:	Q1/2013
Project ID:	A1PS108	End Date:	Q4/2014
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project replaces the access control system at the West Precinct. Work includes but is not limited to removal of the existing access controls, system, line and low voltage electrical work, drywall repair and patching, installation of new access controls.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Miscellaneous Revenues	0	230	0	0	0	0	0	0	230
Total:	0	230	0	0	0	0	0	0	230

Fund Appropriations/Allocations									
Cumulative Reserve Subfund - Unrestricted Subaccount	0	230	0	0	0	0	0	0	230
Total*:	0	230	0	0	0	0	0	0	230

Spending Plan by Fund									
Cumulative Reserve Subfund - Unrestricted Subaccount		150	80	0	0	0	0	0	230
Total:		150	80	0	0	0	0	0	230

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Information Technology

Overview

The Department of Information Technology (DoIT) builds, manages, and maintains City government information technology infrastructure including radio, data, communications, and computer networks. DoIT also manages the Seattle Channel, the City's central data center, and the development of computer application projects on behalf of the City. The central data center houses most of the City's computer servers and computing architecture. DoIT's Capital Improvement Program (CIP) provides new technology investments, and also upgrades, maintains, and improves the City's existing technology networks and systems.

2014-2019 CIP

DoIT's 2014-2019 Proposed CIP includes \$37.5 million in appropriation for 2014 with funding coming from a number of sources including rates/allocations to City departments and external partners, Cable Franchise Fees, collected reserve funds, bonds, and grants. The Proposed CIP continues the project to replace the existing data center with the Next Generation Data Center project and also includes two new projects, the Information Technology Security Program and Technology Management Tools as described in greater detail below.

Next Generation Data Center

In 2012, the City identified an electrical system problem in the Seattle Municipal Tower (SMT) that directly impacted the City's primary data center and other information technology infrastructure housed in the SMT. City staff repaired the system and determined that to avoid similar problems in the future the City needed a new approach to data system management. The City hired an engineering consultant in 2012 to develop preliminary options and costs for an upgraded system of data centers. The City set a three-year timeline for the project with initial funding provided in 2013.

The project Steering Committee, which includes senior executives from DoIT, Finance and Administrative Services, City Budget Office, Seattle Police Department, Seattle City Light and Seattle Public Utilities, approved the following strategy for the new Data Center:

- Use two locations to maximize options for data recovery in the event of an emergency, with a new primary facility within the greater Puget Sound area and a smaller secondary facility in a location outside the Puget Sound region;
- Locate the Data Center in an existing facility already outfitted for that purpose rather than building a new facility. This option has lower upfront costs and a faster move-in timeframe;
- Acquire up to 6,000 square feet at the primary facility, with an additional 4,000 square feet maximum at the secondary location; and
- Adopt guiding principles for how departments will share network services, storage, management services and physical space in the new data center.

In 2014, the City will develop a detailed design addressing the technology, facility, governance, services and relocation process. In addition, DoIT will begin buying equipment, testing, and piloting and final location selection. Preliminary cost estimates for the new Data Center range from \$27 million to \$39 million depending on which choices are made to meet the City's needs. In 2014, the \$2.6 million of project costs are paid with available fund balance in the DoIT operating fund and future costs will be included in the allocated rates to departments. DoIT expects to complete the project in 2015. While the City's goal is to incorporate all systems into the new Data Center, there are a number of critical systems that are housed outside the City's main data center. DoIT is working with other departments to create a

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plan to either move these systems into the new data center or upgrade the systems to increase resiliency and business continuity.

Information Technology (IT) Security Program: Recognizing the importance of data security, DoIT is consolidating and centralizing security related projects that were previously spread across different programs and projects. Consolidating the IT security projects will allow costs to be more easily tracked.

Technology Management Tools: This project upgrades the City's out-dated help desk ticket system and change management system that tracks network problems. This upgrade will replace two systems with one system to allow DoIT to track problems in the City's information technology environment more efficiently. DoIT recommends making this change in 2014, rather than the original 2015 plan to better coincide with the implementation of the Next Generation Data Center project and leverage other changes that will need to be made at the same time. DoIT will use available fund balance to cover the 2014 project costs.

The remainder of the DoIT 2014-2019 Proposed CIP focuses on routine maintenance, replacement and upgrades for existing system. The 2014 projects include:

- Additional fiber optic cable link installation;
- Planning, repair, replacement, and modification of software, hardware, and electronics in the City's data and communications infrastructure;
- Equipment replacement and upgrades in the 800 MHz radio network program;
- Computing services architecture environment software and hardware replacement and upgrades; and,
- Replacement of Seattle Channel equipment.

Summary of Upcoming Budget Issues and Challenges

DoIT's CIP has grown steadily over the past twelve years and projects have been completed successfully and within time and budget. Upcoming challenges for the CIP include:

- The City's growing dependency on IT requires an increasing commitment to fund the associated support and replacement costs. In addition, the continued rapid rate of change in technology presents a major challenge for the City. User demands (both internal staff and constituents) around technology continue to grow as available functionality expands.
- To achieve more efficiency and reduce costs as a City, future technology decisions by departments need to take into consideration how best to combine projects, approaches and efficiencies across the City.
- The City needs to develop a Citywide strategy for IT systems in the event of a disaster. The increasing reliance of City staff on technology systems creates an increasing vulnerability in the event of a disaster. Critical City functions cannot be performed without access to technology systems and the data stored within them.

Thematic Priorities

In addition to supporting Mayoral and Council goals for the City, DoIT has several thematic priorities which drive its work and consequently its operating and CIP budgets. These are:

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- ***Ensure reliable maintenance and operation of the technology tools and systems supporting City departments' staff, missions, and services.*** The reliable and continued operation of these systems is critical to the ability of City employees in all departments to perform their work. As such, a majority of DoIT's CIP supports "Asset Preservation": keeping these tools and systems continuously operational.
- ***Keep City technology and data safe, secure and compliant.*** The increasing reliance of the City's operations on computer technology has been paralleled by both similar growth in the threats and risks to those systems as well as a growth in the laws and regulations associated with electronic data and systems. As a result, there is a steady increase in the need for investments related to security and/or compliance with state and federal regulations, laws and requirements.
- ***Use Technology to make City government more accessible, accountable and transparent.*** With the rapid growth in the internet and the associated tech-savvy nature of the population, there is an increasing expectation that the City's information and processes will be readily available via technology.
- ***Improve Efficiency and Effectiveness.*** From its earliest stages, the City has invested in technology to improve the efficiency and effectiveness of its staff in doing their jobs, and this continues to be a key driver for our investments. In addition, some technology investments can result in monetary savings and/or the ability to stretch limited resources further (e.g., virtualization of servers).
- ***Investments and Foundations for the Future.*** A key part of DoIT's mission is to perform strategic planning for the City within the technology sector and to ensure that the City's technology investments move in sync with what is happening in the broader industry and world. This includes planning for and investing in key technology trends and emerging technologies as appropriate.

Project Selection Criteria

DoIT uses a multi-step process to identify and prioritize projects for inclusion in their CIP.

STEP 1: Identification of Technology Needs and Opportunities

In this step, needs and opportunities for technology investments are identified. Information is drawn from a number of sources, including:

- The Citywide Enterprise Technology Multi-Year Strategic Plan
- Citywide Technology Roadmaps (updated annually)
- Customer Requirements/Requests
- Asset Replacement Schedules
- Coordination with partners (regional efforts, vendor partners, etc.)
- Special studies including the 2012 IT Efficiencies Study

This step includes development of initial cost estimates & other resource requirements, potential timing, and dependencies.

STEP 2: Identification of CIP and Non-Discretionary Projects

In this step, items identified in Step 1 are filtered to determine if they are (1) CIP appropriate or not and (2) discretionary or not. Criteria for determining if they are CIP appropriate or not include:

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- Overall dollar value
- Timeframe of implementation (e.g., multi-year project)
- Lifespan of investment
- Investment in/preservation of long-term infrastructure

Projects which are determined to be non-CIP in nature are moved for consideration and ranking with other department operating requests as part of the normal budget cycle.

Criteria for determining if they are non-discretionary include:

- Legally mandated (e.g., debt service, federal or state law/regulation changes, court orders, etc.)
- Urgent security or risk mitigation needs (e.g., major system failure, major security breach)
- Reimbursable services to others (e.g., DoIT manages a regional fiber consortium where the partners contract with DoIT to get work done).

Projects which are determined to be non-discretionary are automatically included in the CIP and budget proposal. Discretionary Projects proceed to Step 3.

STEP 3: Prioritization of CIP Appropriate Discretionary Projects:

The projects remaining after Step 2 are then screened to determine if they are a match for DoIT's normal maintenance/upgrade/replacement programs within the CIP. These projects tend to be smaller in scale (<\$250,000), "like for like" replacements (e.g., old equipment replaced by new equipment with little to no functionality change) etc. These projects are rated by program managers based on criteria tailored to each program and implemented as annual funding allows.

Larger capital projects which are best implemented on a stand-alone basis due to the size and complexity of the project are evaluated and ranked separately based on the following criteria:

- Asset Preservation/Replacement/Maintenance
- Product Lifecycles
- Legal Requirements/Mandates
- Security/Risk Mitigation
- Reimbursable from other sources (other depts. or outside entities, grants, reserves)
- Leveraging Opportunities
- Dependencies (on other Products, Equipment, etc.; also on staff/resource availability/long-term supportability)
- Internal Customer Demands (including capacity) – including Mayoral/Council Priority
- External Customer Demands – Citizens, businesses, etc.
- External Drivers (vendor changes, regional commitments, etc.)
- Efficiency/Effectiveness Improvements/Resource Savings/ROI
- Key Future Trend/Forward-Looking/Pro-active

The final result is a list of prioritized large capital projects which are included in DoIT's proposed budget for inclusion in the CIP.

Future Projects

DoIT has identified a number of initiatives and issues which are on the horizon and will need to be addressed at some future point, but are not currently funded.

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- **Infrastructure Replacement and Upgrades:** DoIT's CIP contains sufficient funding to cover routine replacement of lesser value items which occur every year (e.g., switches, mid-range servers, etc.). However, it is not funded sufficiently to cover some larger value, more intermittent, replacements that will be necessary.
- **Long-term Major Upgrades to Regional Radio System:** The City is part of the countywide public safety radio system. The King County system is interconnected to comparable radio systems in Pierce and Snohomish Counties. The current technology platform is approaching phased obsolescence and will need to be replaced or upgraded by 2017. A three-county committee of elected and appointed officials explored options for collaboration, including regional funding strategies, but eventually determined that each county needed to act independently, on its own time frame, to complete its own replacement or upgrade project. Currently, the plan is to include a levy for replacement of the King County radio system in the fall of 2014.
- **Software and Systems Replacement and Upgrades:** The CIP includes funding in 2014 for the replacement of the City's Email Archiving System. However, in addition to this funding to replace existing functionality, additional features for file and video archiving may be required in the future. DoIT's CIP does not currently include funds for that effort.
- **Future growth in capacity due to customer demands and usage:** The CIP includes funding to replace existing capacity, but it does not include funds to cover the routine growth in capacity. Increased City usage of technology combined with external legal retention requirements effectively ensures a continued growth in certain areas, such as data storage, of the IT infrastructure.

Anticipated Operating Expenses Associated with Capital Funds

Operating expenses associated with DoIT's CIP projects are built into DoIT's operating budget. During the implementation phase of the Next Generation Data Center Project, DoIT will be operating both the existing data center facilities and the new facility simultaneously for an extended period. This will result in significantly increased operating costs for both 2014 and 2015. The 2014 operating costs are included in DoIT's 2014 Proposed Budget.

Department of Information Technology

Project Summary

BCL/Program Name									
Project Title & ID	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
Finance and Administration									D1100
Electronic Records Management System (D102TC008)	0	150	3,000	0	0	0	0	0	3,150
Next Generation Data Center (D102TC007)	0	2,625	20,998	17,721	0	0	0	0	41,344
Technology Management Tools (D102TC015)	0	0	150	2,718	408	428	445	459	4,608
Finance and Administration	0	2,775	24,148	20,439	408	428	445	459	49,102
Office of Electronic Communications									D4400
Seattle Channel Maintenance and Upgrade (D404EC001)	859	291	293	364	366	369	382	394	3,318
Office of Electronic Communications	859	291	293	364	366	369	382	394	3,318
Technology Infrastructure									D3300
800 MHz Radio Network Program (D3RNRS)	10,954	4,461	2,055	572	586	609	629	650	20,516
Alternate Data Center (D301AR001)	580	589	0	0	65	195	720	0	2,149
Computing Services Architecture (D300CSARC)	3,903	2,631	2,986	2,224	2,176	2,263	2,338	3,633	22,154
Data and Telephone Infrastructure (COMMINFRA)	15,438	2,841	2,352	2,952	3,100	2,680	2,768	2,781	34,912
Enterprise Computing (D301CS001)	3,300	0	2,170	1,175	526	547	565	2,643	10,926
Fiber-Optic Communication Installation and Maintenance (FIBER)	20,429	5,230	3,431	3,589	3,765	3,915	4,044	4,178	48,581
Technology Infrastructure	54,604	15,752	12,994	10,512	10,218	10,209	11,064	13,885	139,238
Technology Leadership and Governance									D2200
IT Security (D202TC001)	0	0	100	0	0	0	0	0	100
Technology Leadership and Governance	0	0	100	0	0	0	0	0	100
Department Total*:	55,463	18,818	37,535	31,315	10,992	11,006	11,891	14,738	191,758

*Amounts in thousands of dollars

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Fund Summary

Fund Name & Code	LTD Actuals	2013	2014	2015	2016	2017	2018	2019	Total
Information Technology Fund (50410)	55,463	18,818	37,535	31,315	10,992	11,006	11,891	14,738	191,758
Department Total*:	55,463	18,818	37,535	31,315	10,992	11,006	11,891	14,738	191,758

**Amounts in thousands of dollars*

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800 MHz Radio Network Program

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2002
Project ID:	D3RNRS	End Date:	ONGOING
Location:	700 5th Ave / Various		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project funds the upgrades and replacement of software and hardware for the City of Seattle's portion of the King County Regional 800 MHz radio system. The 800 MHz radio system provides the communication infrastructure required for public safety operations such as 911, Medic One, Fire and Police.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	10,954	4,461	2,055	572	586	609	629	650	20,516
Total:	10,954	4,461	2,055	572	586	609	629	650	20,516
Fund Appropriations/Allocations									
Information Technology Fund	10,954	4,461	2,055	572	586	609	629	650	20,516
Total*:	10,954	4,461	2,055	572	586	609	629	650	20,516
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Department of Information Technology

Alternate Data Center

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2008
Project ID:	D301AR001	End Date:	ONGOING
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project supports enhancements to and expansion of the City's Alternate Data Center (ADC), including the expansion from a cold site (facility and communications) to a warm site (some recovery equipment ready for immediate use) through the addition of hardware such as servers and storage and has the capability to restore certain software applications.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	580	589	0	0	65	195	720	0	2,149
Total:	580	589	0	0	65	195	720	0	2,149
Fund Appropriations/Allocations									
Information Technology Fund	580	589	0	0	65	195	720	0	2,149
Total*:	580	589	0	0	65	195	720	0	2,149
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Department of Information Technology

Computing Services Architecture

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2008
Project ID:	D300CSARC	End Date:	ONGOING
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project funds the regular replacement of server, data storage equipment and data center facilities operated on behalf of City departments by DoIT's computing services group. Timely replacement of this equipment provides stable infrastructure for the City. Equipment is replaced when it reaches the end of its useful life, which is typically no more than 5 years per industry standards.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
To be determined	0	0	0	0	0	0	0	1,218	1,218
Internal Service Fees and Allocations, Outside Funding Partners	3,903	2,631	1,986	2,224	2,176	2,263	2,338	2,415	19,936
2014 Multipurpose LTGO Bond Fund	0	0	1,000	0	0	0	0	0	1,000
Total:	3,903	2,631	2,986	2,224	2,176	2,263	2,338	3,633	22,154
Fund Appropriations/Allocations									
Information Technology Fund	3,903	2,631	2,986	2,224	2,176	2,263	2,338	3,633	22,154
Total*:	3,903	2,631	2,986	2,224	2,176	2,263	2,338	3,633	22,154
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Department of Information Technology

Data and Telephone Infrastructure

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2004
Project ID:	COMMINFRA	End Date:	ONGOING
Location:	700 5th Ave/Various		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides funds to maintain, replace, and upgrade software and major hardware for the City's data and telephone switching systems. Updated technology and mandated manufacturer requirements often require changes to software and hardware. The selected projects focus on preventing unscheduled service disruption and system failures and also work to minimize the City's overall costs, increase reliability, and provide features that improve end-user productivity.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
To be determined	0	0	0	0	563	0	0	0	563
General Obligation Bonds	1,400	0	0	0	0	0	0	0	1,400
Internal Service Fees and Allocations, Outside Funding Partners	14,038	2,841	2,352	2,952	2,537	2,680	2,768	2,781	32,949
Total:	15,438	2,841	2,352	2,952	3,100	2,680	2,768	2,781	34,912
Fund Appropriations/Allocations									
Information Technology Fund	15,438	2,841	2,352	2,952	3,100	2,680	2,768	2,781	34,912
Total*:	15,438	2,841	2,352	2,952	3,100	2,680	2,768	2,781	34,912
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Department of Information Technology

Electronic Records Management System

BCL/Program Name:	Finance and Administration	BCL/Program Code:	D1100
Project Type:	New Investment	Start Date:	Q1/2013
Project ID:	D102TC008	End Date:	Q4/2014
Location:			
Neighborhood Plan:	Not in Neighborhood Plan	Neighborhood Plan Matrix:	
Neighborhood District:		Urban Village:	

This project is a multi-year initiative to address a citywide need for an electronic records management system that will manage the retention of electronic records in all formats, provide efficient search and delivery tools for responding to business needs, public records requests and other legal matters, and allow direct online access to records of wide public interest. The project will begin with the the replacement of the City's current email archiving system and be followed by additional phases expanding electronic records management capabilities.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	0	150	0	0	0	0	0	0	150
2014 Multipurpose LTGO Bond Fund	0	0	3,000	0	0	0	0	0	3,000
Total:	0	150	3,000	0	0	0	0	0	3,150
Fund Appropriations/Allocations									
Information Technology Fund	0	150	3,000	0	0	0	0	0	3,150
Total*:	0	150	3,000	0	0	0	0	0	3,150

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2014 - 2019 Proposed Capital Improvement Program

Department of Information Technology

Enterprise Computing

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2009
Project ID:	D301CS001	End Date:	ONGOING
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides for expansion and replacement of the City's enterprise class server, enterprise class storage, and mid-range class storage. The enterprise class server environment runs critical application software for finance and accounting, personnel, customer service and billing, and municipal court systems.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
To be determined	0	0	0	1,175	526	547	565	2,643	5,456
General Obligation Bonds	2,900	0	0	0	0	0	0	0	2,900
Internal Service Fees and Allocations, Outside Funding Partners	400	0	0	0	0	0	0	0	400
2014 Multipurpose LTGO Bond Fund	0	0	2,170	0	0	0	0	0	2,170
Total:	3,300	0	2,170	1,175	526	547	565	2,643	10,926
Fund Appropriations/Allocations									
Information Technology Fund	3,300	0	2,170	1,175	526	547	565	2,643	10,926
Total*:	3,300	0	2,170	1,175	526	547	565	2,643	10,926
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Department of Information Technology

Fiber-Optic Communication Installation and Maintenance

BCL/Program Name:	Technology Infrastructure	BCL/Program Code:	D3300
Project Type:	New Investment	Start Date:	Q1/2004
Project ID:	FIBER	End Date:	ONGOING
Location:	Various Locations		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	In more than one District	Urban Village:	In more than one Urban Village

This project provides for the installation and maintenance of a high-speed fiber-optic communication network for the City and its external fiber partners. The fiber network includes sites such as libraries, public schools, fire and police stations, community centers, and other City facilities. The use of fiber optics in communications increases the volume of transmission - the amount of data and video, the use of two-way radios for public safety, and the number of telephone calls - that can be conveyed. A fiber-optic network also allows for interconnectivity in the event of an emergency to other agencies and executives at the federal, state and local levels, increases the efficiency of City staff, and provides residents greater access to the City and external agencies that contribute to the network.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	20,429	5,230	3,431	3,589	3,765	3,915	4,044	4,178	48,581
Total:	20,429	5,230	3,431	3,589	3,765	3,915	4,044	4,178	48,581
Fund Appropriations/Allocations									
Information Technology Fund	20,429	5,230	3,431	3,589	3,765	3,915	4,044	4,178	48,581
Total*:	20,429	5,230	3,431	3,589	3,765	3,915	4,044	4,178	48,581
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Department of Information Technology

IT Security

BCL/Program Name:	Technology Leadership and Governance	BCL/Program Code:	D2200
Project Type:	New Investment	Start Date:	Q1/2014
Project ID:	D202TC001	End Date:	ONGOING
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides funds to acquire, maintain, replace, and upgrade software and hardware for the City's IT security systems. Timely replacement and up to date maintenance is critical to ensuring the security of the City's IT systems and that data contained within them.

This program consolidates and centralizes IT Security related projects, which to date have been funded across many different parts of DoIT's organization. As those projects have grown in quantity and complexity that decentralization has become increasingly problematic. Consolidating these efforts into a single CIP will allow DoIT to more effectively and efficiently manage the expenditures and programs in this critical area and to do a better job of planning for future needs.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Cable Franchise Fees	0	0	100	0	0	0	0	0	100
Total:	0	0	100	0	0	0	0	0	100
Fund Appropriations/Allocations									
Information Technology Fund	0	0	100	0	0	0	0	0	100
Total*:	0	0	100	0	0	0	0	0	100
Spending Plan by Fund									
Information Technology Fund		0	272	121	267	236	244	331	1,471
Total:		0	272	121	267	236	244	331	1,471

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2014 - 2019 Proposed Capital Improvement Program

Department of Information Technology

Next Generation Data Center

BCL/Program Name:	Finance and Administration	BCL/Program Code:	D1100
Project Type:	New Investment	Start Date:	Q1/2013
Project ID:	D102TC007	End Date:	Q4/2015
Location:	700 5th Ave / Various		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides a multi-year plan to collect requirements, assess options, and develop and implement a plan to upgrade/replace the City's data center environments. The City's main data center facility is over ten years old and would require significant capital investments to address existing issues and would still not meet current standards for mission critical systems. The project will replace aging data center facility systems with more efficient environments that provide the increased resilience, maintainability, and disaster recover/business continuity to the City's information technology systems.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
To be determined	0	0	0	14,188	0	0	0	0	14,188
Internal Service Fees and Allocations, Outside Funding Partners	0	0	1,700	3,533	0	0	0	0	5,233
2013 Multipurpose LTGO Bond Fund	0	2,625	0	0	0	0	0	0	2,625
2014 Multipurpose LTGO Bond Fund	0	0	19,298	0	0	0	0	0	19,298
Total:	0	2,625	20,998	17,721	0	0	0	0	41,344
Fund Appropriations/Allocations									
Information Technology Fund	0	2,625	20,998	17,721	0	0	0	0	41,344
Total*:	0	2,625	20,998	17,721	0	0	0	0	41,344

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2014 - 2019 Proposed Capital Improvement Program

Department of Information Technology

Seattle Channel Maintenance and Upgrade

BCL/Program Name:	Office of Electronic Communications	BCL/Program Code:	D4400
Project Type:	New Investment	Start Date:	Q1/2009
Project ID:	D404EC001	End Date:	ONGOING
Location:	600 4th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides funds to maintain, replace, and upgrade the cablecasting and production systems for the Seattle Channel. This includes replacement of the channel's remaining analog equipment with digital ready gear and the on-going replacement of equipment that has reached the end of its useful life. The current replacement cycle will provide a new routing system, graphics generators, web interface equipment, studio control components, and equipment for coverage of council meetings. This plan will provide the Seattle Channel with an all digital, HD-ready infrastructure.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	859	291	293	364	366	369	382	394	3,318
Total:	859	291	293	364	366	369	382	394	3,318
Fund Appropriations/Allocations									
Information Technology Fund	859	291	293	364	366	369	382	394	3,318
Total*:	859	291	293	364	366	369	382	394	3,318
O & M Costs (Savings)			0	0	0	0	0	0	0

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2014 - 2019 Proposed Capital Improvement Program

Department of Information Technology

Technology Management Tools

BCL/Program Name:	Finance and Administration	BCL/Program Code:	D1100
Project Type:	New Investment	Start Date:	Q1/2014
Project ID:	D102TC015	End Date:	ONGOING
Location:	700 5th AVE		
Neighborhood Plan:	Not in a Neighborhood Plan	Neighborhood Plan Matrix:	N/A
Neighborhood District:	Downtown	Urban Village:	Commercial Core

This project provides funds to acquire, maintain, replace, and upgrade software tools to manage the City's technology systems.

Initially, this project will acquire and implement a modern IT Service Management Tools Suite which will provide a wide range of integrated tools including incident and change management, release and deployment management, license management, asset management, request management, workflow management, service catalog of services offered, service desk management, and end user self-service. The initial phase will focus on replacing the City's existing and obsolete Incident management and Change Management Systems. Future phases will focus on acquiring and implementing additional tools for the suite. Ongoing maintenance and eventual replacement/upgrades for these tools will be funded in this program in the future.

	LTD Actuals	2013 Rev	2014	2015	2016	2017	2018	2019	Total
Revenue Sources									
Internal Service Fees and Allocations, Outside Funding Partners	0	0	150	2,718	408	428	445	459	4,608
Total:	0	0	150	2,718	408	428	445	459	4,608
Fund Appropriations/Allocations									
Information Technology Fund	0	0	150	2,718	408	428	445	459	4,608
Total*:	0	0	150	2,718	408	428	445	459	4,608

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2014 - 2019 Proposed Capital Improvement Program