

2008 Parks Levy

Department Overview

In November 2008, Seattle voters approved the 2008 Parks and Green Spaces Levy (2008 Parks Levy), a \$145.5 million, six-year Levy lid lift for park and recreation purposes. A 16-member Citizen Oversight Committee reviews expenditures, advises on allocations for upcoming budget years, makes recommendations on Opportunity Fund expenditures, and performs other duties.

The 2008 Parks Levy Fund chapter of the budget is an administrative tool to summarize the approved uses of the Levy. Proceeds from the 2008 Parks Levy are used mainly to support property acquisition, as well as capital expansion, development, and renovation of Department of Parks and Recreation (Parks) facilities. In addition, the Levy funds three projects in the Seattle Department of Transportation Capital Improvement Program (CIP), including the West Duwamish Trail Development, Burke Gilman Trail Extension, and the Lake to Bay Trail (Potlatch) Development, which is part of the Thomas Street Pedestrian Overpass project. This single budget control level appropriates the Levy-funded SDOT trail projects. Parks' appropriations for the 2008 Parks Levy are more specifically described in the 2014-2019 Proposed CIP document.

The annual cost to property owners for this Levy is approximately \$0.20 per \$1,000 assessed value. Parks manages the 2008 Parks Levy Fund and the majority of the levy funded projects. With these levy resources, the City will acquire new neighborhood park and green spaces; develop new and existing parks, playgrounds, trails, boulevards, playfields, and cultural facilities; and perform environmental restoration at various Parks properties. The 2008 Parks Levy also includes a development opportunity fund for citizen-initiated projects called the Opportunity Fund.

The 2008 Parks Levy is structured to fund the following major functions:

Park and Green Space Acquisition: The 2008 Parks Levy provides \$36 million for neighborhood park and green space acquisitions. To date, \$17 million has been appropriated for property acquisitions. The department has implemented a policy to land bank all newly acquired green space until funding for park development is available.

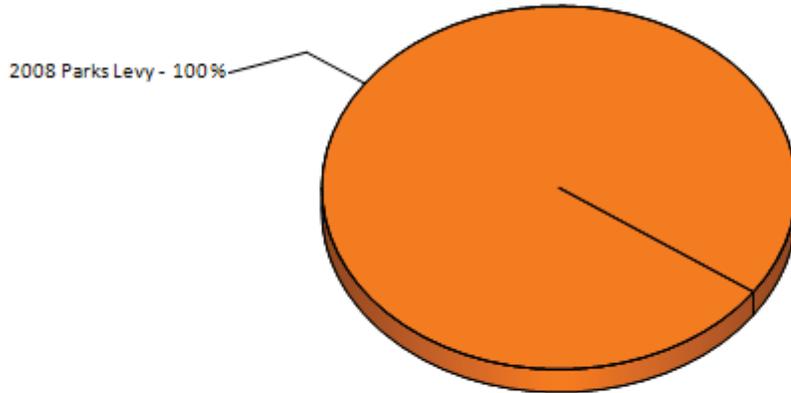
Park Development Projects: The levy provides \$87 million for 62 named development projects, three of which are trail projects managed by the Seattle Department of Transportation. To date, \$67 million have been appropriated for development projects. Funds from this category were reallocated to the Opportunity Fund for various projects. Approximately \$3.4 million of savings were reallocated from this category to fund two more playfield renovations in 2011; and \$9.8 million of inflation contingency funds were reallocated to fund 17 major maintenance projects in 2012.

Environmental Projects: The 2008 Parks Levy provides \$8 million for environmental projects, including forest and stream restoration, community garden and P-Patch development, and expanded shoreline access. To date, Parks has appropriated \$7.1 million for environmental projects.

Opportunity Fund: The levy provides \$15 million for citizen-initiated park projects to be recommended by the Levy Oversight Committee. In 2011, the Oversight Committee recommended funding two acquisitions and 13 development projects. In 2013, the Oversight Committee recommended funding three acquisition projects, and 11 development projects. \$15 million have been appropriated for the Opportunity Fund projects.

2008 Parks Levy

2014 Proposed Budget - Revenue by Category



Budget Overview

The 2008 Parks Levy requires the Parks Levy Oversight Committee to make recommendations on the allocation of Levy dollars. Their input helped shape development of the 2014-2019 Proposed CIP, which includes the individual levy projects funded in 2014.

The 2014-2019 Proposed CIP appropriates approximately \$7.9 million from the Levy in 2014, including two development projects. Of this amount, \$425,000 is appropriated in the Environmental Category based on the Levy Oversight Committee's April 23, 2012 recommendation to allocate the Environmental Category's inflation contingency to the Urban Forestry and Green Seattle Partnership projects.

The Seattle Department of Transportation (SDOT) manages the three trail development projects identified in the Levy including Belltown/Queen Anne Connections, Lake Union Ship Canal, and Mountains to Sound Greenway. Before SDOT can spend Levy dollars, the funds must be appropriated to SDOT. As a result, the 2008 Parks Levy budget includes a single Budget Control Level (BCL) for this purpose. The three trail projects were fully funded in 2010; one was completed in 2012 and the others will be completed in 2014.

The following tables describe anticipated revenues and appropriations to the 2008 Parks Levy Fund for 2014. As is typical with many capital programs, appropriations for the individual projects are made upfront and resulting expenditures span several years after the budget authority is approved. This front-loaded pattern of appropriations creates the temporary appearance of a large negative fund balance in the early years of the Levy period. However, the Fund's cash balance is projected to remain positive throughout the life of the Levy. Fund balance estimates are computed using values for anticipated capital expenditures, rather than budgeted capital expenditures.

2008 Parks Levy

2008 Parks Levy Fund Table

2008 Parks Levy Fund

	2012 Actuals	2013 Adopted	2013 Revised	2014 Endorsed	2014 Proposed
Beginning Fund Balance	23,450,000	28,119,052	48,794,551	53,319,052	42,404,551
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenues	26,536,351	25,200,000	25,200,000	25,200,000	25,200,000
Less: Actual and Budgeted Expenditures	1,191,800	0	27,730,000	0	0
Less: Capital Improvements	17,651,217	3,860,000	3,860,000	6,596,000	7,931,000
Ending Fund Balance	31,143,334	49,459,052	42,404,551	71,923,052	59,673,551
Parks Continuing Appr	32,593,411	11,813,441	20,947,116	8,221,441	15,420,116
SDOT Continuing Appr	4,859,591	759,591	759,591	20,591	20,591
Total Reserves	37,453,002	12,573,032	21,706,707	8,242,032	15,440,707
Ending Unreserved Fund Balance	-6,309,668	36,886,020	20,697,844	63,681,020	44,232,844

Office of Arts and Culture

Randy Engstrom, Director

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<http://www.seattle.gov/arts/>

Department Overview

The mission of the Office of Arts and Culture (Arts) is to support the value of arts and culture in communities throughout Seattle. Arts promotes Seattle as a cultural destination and invests in Seattle's arts and cultural sector to ensure the City has a wide range of high-quality programs, exhibits and public art. Arts includes five programs: Cultural Partnerships; Community Development and Outreach; the Langston Hughes Performing Arts Institute; Public Art; and Administrative Services. These programs are supported by two funding sources: the Arts Account, which is primarily funded through an allocation of 75% of the City's admission tax revenues, and the Municipal Arts Fund (MAF), which is supported by the 1% for Arts contributions.

The Cultural Partnerships program invests in cultural organizations, youth arts programs, individual artists and community groups to increase residents' access to arts and culture, and to promote a healthy cultural sector in the city. The Cultural Partnerships program offers technical assistance and provides grants to arts and cultural organizations throughout the city.

The Community Development and Outreach program works to ensure greater community access to arts and culture through annual forums and award programs by showcasing community arts exhibits and performances at City Hall, and by developing communication materials to promote Seattle as a "creative capital."

The Langston Hughes Performing Arts Institute (LHPAI) provides for the operation of LHPAI, a cultural performing arts institute that presents classes, performing arts academies, programs and events, and whose goals are to provide quality cultural programs with educational components that meet the needs of the community.

The Public Art program integrates artists and the ideas of artists in the design of City facilities; manages the City's portable artworks collection; and incorporates art in public spaces throughout Seattle. This program is funded through the 1% for Art program, which by ordinance requires eligible City capital projects to contribute one percent of their budgets to the Municipal Arts Fund for the commission, purchase and installation of public artworks.

The Administrative Services program provides executive management and support services for the office; supports the Seattle Arts Commission, a 16-member advisory board, which advises the office, the Mayor and the City Council on arts programs and policy; and promotes the role of the arts in economic development, arts education for young people and cultural tourism.

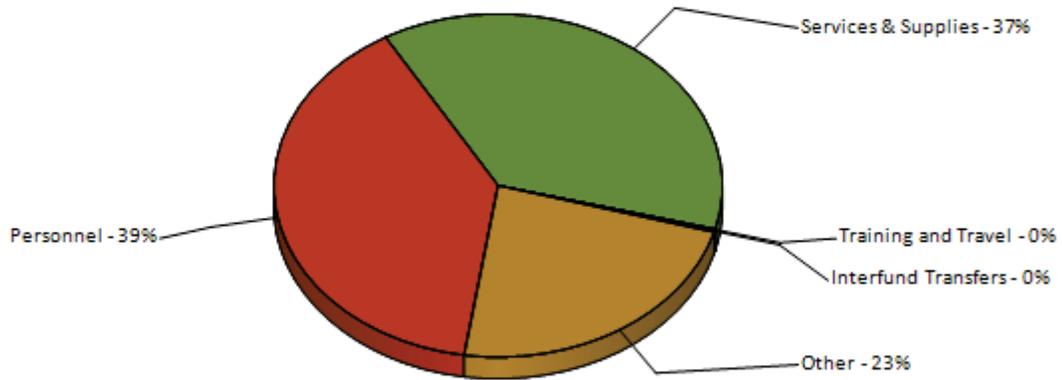
Office of Arts and Culture

Budget Snapshot

Department Support	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Other Funding - Operating	\$7,431,242	\$7,145,328	\$7,243,761	\$8,354,057
Total Operations	\$7,431,242	\$7,145,328	\$7,243,761	\$8,354,057
Total Appropriations	\$7,431,242	\$7,145,328	\$7,243,761	\$8,354,057
Full-time Equivalent Total*	19.85	28.09	28.09	30.84

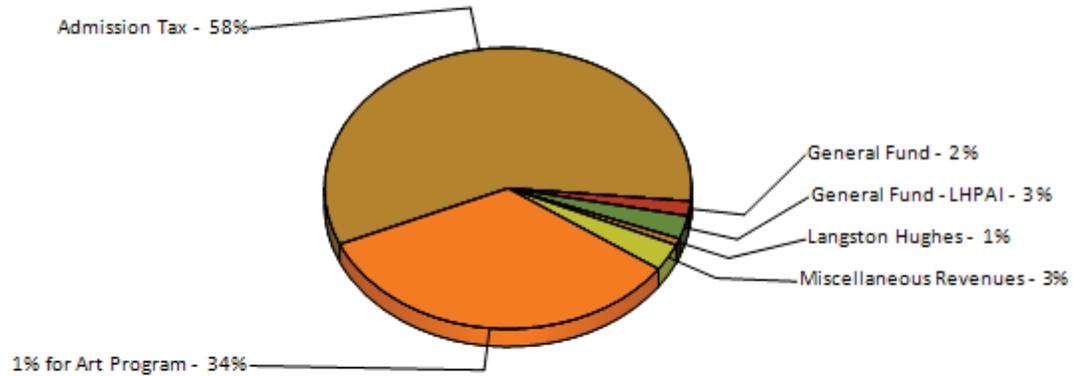
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2014 Proposed Budget - Expenditure by Category



Office of Arts and Culture

2014 Proposed Budget - Revenue by Category



Budget Overview

The 2014 Proposed Budget incorporates higher than expected Admission Tax revenues, in part due to two new attractions in Seattle - the Big Wheel on the downtown waterfront and the Chihuly Glass Museum at Seattle Center. The additional revenues allow Arts to build on existing programs and to restore budget reductions made in previous years. The additional resources will:

- Fund an expansion of the arts education work being carried out in partnership with the Seattle Public School district
- Increase cultural facilities program staffing and award levels
- Restore administrative and accounting support that was reduced in previous budgets

In addition to the Admission Tax support for the cultural facilities program, the General Fund will support historic theater improvements for the Egyptian and Moore theaters in 2014. These landmark theaters have significant maintenance and repair issues and this funding will help preserve the facilities and allow for continued public access in future years. The City will also fund additional landmark facility improvements for Washington Hall through the Department of Neighborhoods.

The 2014 Proposed Budget funds all other existing Arts Account grant programs - Civic Partners, Youth Arts, City Artists, smART ventures, and Neighborhood and Community Arts - at 2013 levels.

The 2014 Proposed Budget also adds consultant funding for a temporary transition team leader to work with the Langston Hughes Performing Arts Institute (LHPAI). In 2013, Arts convened a stakeholder group to develop recommendations for maintaining and enhancing existing programming, and establishing a long-term mechanism

Office of Arts and Culture

for financial support and stability. This one-time funding responds to the group's recommendations, which include transitioning the operations of LHPAI to a non-profit agency over the next several years, and bringing on a transition team leader to help guide the change.

The 2014 Proposed Budget also updates the Municipal Arts Fund to reflect the revenues the fund is forecast to collect from departments for their 1% Public Art eligible capital projects.

Incremental Budget Changes

Office of Arts and Culture

	2014 Budget	FTE
Total 2014 Endorsed Budget	\$ 7,243,761	28.09
Proposed Changes		
Increase Funding for Arts Education	\$ 149,571	1.00
Increase Cultural Space Investment	\$ 145,221	0.50
Increase Administrative Support	\$ 108,551	1.25
Temporary Transition Team Leader for Langston Hughes (LHPAI)	\$ 70,000	0.00
Historic Theater Improvements	\$ 155,000	0.00
Proposed Technical Changes		
Citywide Adjustments for Standard Cost Changes	-\$ 63,547	0.00
Align Public Art Expenditures with Revenues	\$ 500,000	0.00
Technical Adjustments	\$ 45,500	0.00
Total Incremental Changes	\$ 1,110,296	2.75
2014 Proposed Budget	\$ 8,354,057	30.84

Descriptions of Incremental Budget Changes

Proposed Changes

Increase Funding for Arts Education - \$149,571/1.00 FTE

Currently, access to arts education in Seattle Public Schools varies widely from school to school. In order to improve access to arts education, this funding will:

Office of Arts and Culture

- Help implement the Seattle Public Schools K-12 Arts Plan (\$40,000);
- Track the changes that are implemented and measure their impacts on student performance and behavior (\$20,000); and
- Create a position to link community arts organization with schools (\$90,000).

Increase Cultural Space Investment - \$145,221/.50 FTE

This change increases the part-time cultural space liaison to full-time, and adds \$100,000 to the cultural facilities awards, bringing the total amount of award funding to \$250,000. The increase in staff time will enable Arts to:

- Work with the Department of Planning and Development to develop policy tools that would allow for the preservation and development of affordable spaces for arts and culture; and
- Implement an online space-finder resource to connect arts users with space providers.

Increase Administrative Support - \$108,551/1.25 FTE

Arts has seen a 40% reduction (2.5 FTEs) in its administrative and accounting staff over the past four years as a result of budget challenges. At the same time, Arts has added or expanded its mix of programs, including LHPAI, Arts Education and Cultural Facilities programs, resulting in increased demands on administrative staff. This increase restores a 1.0 administrative specialist and a 0.25 accounting position, and provides a small amount of funding for program interns to support department operations.

Temporary Transition Team Leader for Langston Hughes (LHPAI) - \$70,000

This increase funds a consultant to serve as a transition team leader to facilitate the shift of LHPAI from a city-operated organization to an independently operated non-profit. The team leader is expected to be on board for 12 to 18 months.

Historic Theater Improvements - \$155,000

This one-time funding supports capital improvements for two historic Seattle theaters: the Moore Theater will receive \$80,000; and the Egyptian Theater will receive \$75,000. This funding will help maintain and preserve these landmark facilities and allow for continued public access in future years.

Proposed Technical Changes

Citywide Adjustments for Standard Cost Changes - (\$63,547)

Citywide technical adjustments reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation and unemployment costs. These adjustments typically reflect updates to preliminary cost assumptions established in the 2014 Endorsed Budget.

Align Public Art Expenditures with Revenues - \$500,000

Both the Seattle Department of Transportation and Seattle Public Utilities have significant increases in capital project activity, and subsequently, their 1% for Art contribution. This expenditure increase tracks closely with increased Municipal Arts Fund revenues, and provides appropriation authority to develop the artwork related to new CIP projects.

Technical Adjustments - \$45,500

These adjustments align the Langston Hughes Performing Arts Institute budget with actual operating costs. Utility

Office of Arts and Culture

charges and Department of Information Technology costs were higher than anticipated when LHPAI was originally transferred from the Department of Parks and Recreation (Parks). The Parks budget includes a corresponding reduction making this change budget neutral.

Expenditure Overview

Appropriations	Summit Code	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Arts Account Budget Control					
Administrative Services		409,133	400,683	411,913	587,579
Community Development and Outreach		2,502,448	518,398	534,369	524,770
Cultural Partnerships		1,721,308	3,030,729	3,005,137	3,440,764
Langston Hughes Performing Arts Institute		0	745,698	778,669	809,180
Total	VA140	4,632,889	4,695,507	4,730,088	5,362,293
Municipal Arts Fund Budget Control Level	2VMAO	2,798,353	2,449,820	2,513,673	2,991,764
Department Total		7,431,242	7,145,328	7,243,761	8,354,057

Department Full-time Equivalents Total*	19.85	28.09	28.09	30.84
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* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Revenue Overview

2014 Estimated Revenues

Summit Code	Source	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
587001	Interfund Transfers	4,967,327	4,398,229	4,439,449	5,300,702
	Total Admission Tax	4,967,327	4,398,229	4,439,449	5,300,702
587001	Interfund Transfers	0	0	0	155,000
	Total General Fund	0	0	0	155,000
587001	Interfund Transfers	0	295,000	200,000	245,500
587001	Interfund Transfers - 3rd Qtr Supplemental	0	0	0	0
	Total General Fund - LHPAI	0	295,000	200,000	245,500
587001	Interfund Transfers	0	70,880	70,880	70,880
	Total Langston Hughes	0	70,880	70,880	70,880
461110	Interest Earnings (inc adjust for 2012 Interest)	15,546	15,000	20,000	20,000
469990	Interfund Transfers - 1st Qtr	0	0	0	0

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Supplemental					
469990	Miscellaneous Revenues	0	0	0	0
441990	Public Art Management Fees	200,633	186,000	186,000	186,000
461110	Interest Earnings (inc adjust for 2012 Interest)	67,482	70,000	70,000	70,000
469990	Miscellaneous Revenues	10,000	9,000	9,000	9,000
Total Miscellaneous Revenues		293,661	280,000	285,000	285,000
541190	Interfund Transfers (1% for Art)	2,215,374	2,149,466	1,754,622	3,085,893
Total 1% for Art Program		2,215,374	2,149,466	1,754,622	3,085,893
Total Revenues		7,476,362	7,193,575	6,749,951	9,142,975
379100	Use of (Contribution To) Fund Balance	-350,149	-83,602	0	-429,788
379100	Use of (Contribution To) Fund Balance	304,864	35,354	0	-359,130
Total Use of Fund Balance		-45,285	-48,248	0	-788,918
Total Resources		7,431,077	7,145,327	6,749,951	8,354,057

Appropriations By Budget Control Level (BCL) and Program

Arts Account Budget Control Level

The purpose of the Arts Account Budget Control Level (BCL) is to invest in Seattle's arts and cultural community to keep artists living and working in Seattle, to build community through arts and cultural events, and to increase arts opportunities for youth. The BCL appropriates the Office's admission tax set-aside, which is 75 percent of the city's total Admission Tax revenues.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Administrative Services	409,133	400,683	411,913	587,579
Community Development and Outreach	2,502,448	518,398	534,369	524,770
Cultural Partnerships	1,721,308	3,030,729	3,005,137	3,440,764
Langston Hughes Performing Arts Institute	0	745,698	778,669	809,180
Total	4,632,889	4,695,507	4,730,088	5,362,293
Full-time Equivalents Total*	9.75	17.34	17.34	20.09

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Office of Arts and Culture

The following information summarizes the programs in Arts Account Budget Control Level:

Administrative Services Program

The purpose of the Administrative Services Program is to provide executive management and support services to the Office and to support the Seattle Arts Commission, a 16-member advisory board that advises the Office, the Mayor, and the City Council on arts programs and policy.

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Administrative Services	409,133	400,683	411,913	587,579
Full-time Equivalents Total	3.50	3.50	3.50	4.75

Community Development and Outreach Program

The purpose of the Community Development and Outreach Program is to promote arts and culture through arts award programs, cultural events, City Hall exhibits and performances, and communication materials that recognize Seattle as a "creative capital."

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Community Development and Outreach	2,502,448	518,398	534,369	524,770
Full-time Equivalents Total	2.50	2.50	2.50	2.50

Cultural Partnerships Program

The purpose of the Cultural Partnerships Program is to invest in arts and culture. The program increases Seattle residents' access to arts and cultural opportunities, provides arts opportunities for youth, and enhances the economic vitality of Seattle's arts and cultural community by investing in arts organizations and emerging artists.

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Cultural Partnerships	1,721,308	3,030,729	3,005,137	3,440,764
Full-time Equivalents Total	3.75	4.25	4.25	5.75

Langston Hughes Performing Arts Institute Program

The Langston Hughes Performing Arts Institute (LHPAI) provides for the operation of LHPAI, a cultural performing arts institute that presents classes, performing arts academies, programs and events, and whose goals are to provide quality cultural programs with educational components that meet the needs of the community.

	2012	2013	2014	2014
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Langston Hughes Performing Arts Institute	0	745,698	778,669	809,180
Full-time Equivalents Total	0.00	7.09	7.09	7.09

Office of Arts and Culture

Municipal Arts Fund Budget Control Level

The purpose of the Municipal Arts Fund Budget Control Level (BCL) is to fund the Public Art program, which develops art pieces and programs for City facilities and maintains the City's existing art collection. The BCL appropriates revenues from the Municipal Arts Fund (MAF). Most of the revenues come from the City's One Percent for Art program, a program that invests one percent of eligible capital funds in public art.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Municipal Arts Fund	2,798,353	2,449,820	2,513,673	2,991,764
Total	2,798,353	2,449,820	2,513,673	2,991,764
Full-time Equivalents Total*	10.10	10.75	10.75	10.75

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Office of Arts and Culture

Arts and Culture Fund Table

Arts Account (00140)

	2012 Actuals	2013 Adopted	2013 Revised	2014 Endorsed	2014 Proposed
Beginning Fund Balance	537,090	172,098	887,074	255,700	12,814
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenues	4,982,873	4,779,109	4,889,109	4,730,329	5,792,082
Less: Actual and Budgeted Expenditures	4,632,889	4,695,507	5,763,369	4,730,088	5,362,293
Ending Fund Balance	887,074	255,700	12,814	255,941	442,603
Operating Reserve	170,000	255,700	0	255,941	442,000
Total Reserves	170,000	255,700	0	255,941	442,000
Ending Unreserved Fund Balance	717,074	0	12,814	0	603

Municipal Arts Fund (62600)

	2012 Actuals	2013 Adopted	2013 Revised	2014 Endorsed	2014 Proposed
Beginning Fund Balance	6,879,857	5,758,085	6,574,993	5,722,731	4,525,276
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenues	2,493,489	2,414,466	2,414,466	2,019,622	3,350,893
Less: Actual and Budgeted Expenditures	2,798,353	2,449,820	4,464,183	2,513,673	2,991,764
Ending Fund Balance	6,574,993	5,722,731	4,525,276	5,228,680	4,884,405
Ending Unreserved Fund Balance	6,574,993	5,722,731	4,525,276	5,228,680	4,884,405

Department of Parks and Recreation

Christopher Williams, Acting Superintendent

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<http://www.seattle.gov/parks/>

Department Overview

The Department of Parks and Recreation (Parks) works with all residents to be good stewards of the environment, and to provide safe, welcoming opportunities to play, learn, contemplate, and build community. Parks manages a 6,200-acre park system comprised of 430 developed parks, featuring 185 athletic fields, 130 children's play areas, 11 off-leash areas, nine swimming beaches, 18 fishing piers, four golf courses, and 25 miles of boulevards. Other facilities include 151 outdoor tennis courts, 26 community centers, eight indoor and two outdoor swimming pools, 22 wading pools, eight spray features, 17 miles of paved trails, and more. The Woodland Park Zoological Society operates the zoo with City financial support and the Seattle Aquarium Society operates the City-owned Seattle Aquarium. Hundreds of thousands of residents and visitors use Parks and Recreation facilities to pursue their passions from soccer to pottery, kite flying to golf, swimming to community celebrations, or to sit in quiet reflection.

Department employees work hard to develop partnerships with park neighbors, volunteer groups, non-profit agencies, local businesses, and the Seattle School District to effectively respond to increasing requests for use of Seattle's park and recreation facilities. Perhaps the most significant partnership is with the Associated Recreation Council (ARC) which provides childcare and recreation programs at Parks-owned facilities, including community centers and small craft centers. ARC, a non-profit organization, also supports and manages the recreation advisory councils. These advisory councils are made up of volunteer community members who advise Parks' staff on recreation programming at community centers and other facilities. This collaborative relationship with ARC enables the department to offer quality childcare and a wide range of recreation programs to the public.

Parks' funding is a combination of tax dollars from the City's General Fund and revenue from a variety of other sources. The 2014 Proposed Budget for Parks is \$136 million, \$89 million of which - or 66% - comes from the General Fund. The remaining \$46 million comes from user fees, rental charges, and payments from capital funds for the time staff spend working on capital projects. Funding for new parks facilities has historically come from voter-approved levies, grants, and City real estate excise tax revenue. In 2008, Seattle voters approved the 2008 Parks and Green Spaces Levy, a six-year levy which provides \$145.5 million for improving and expanding the City's parks and green spaces.

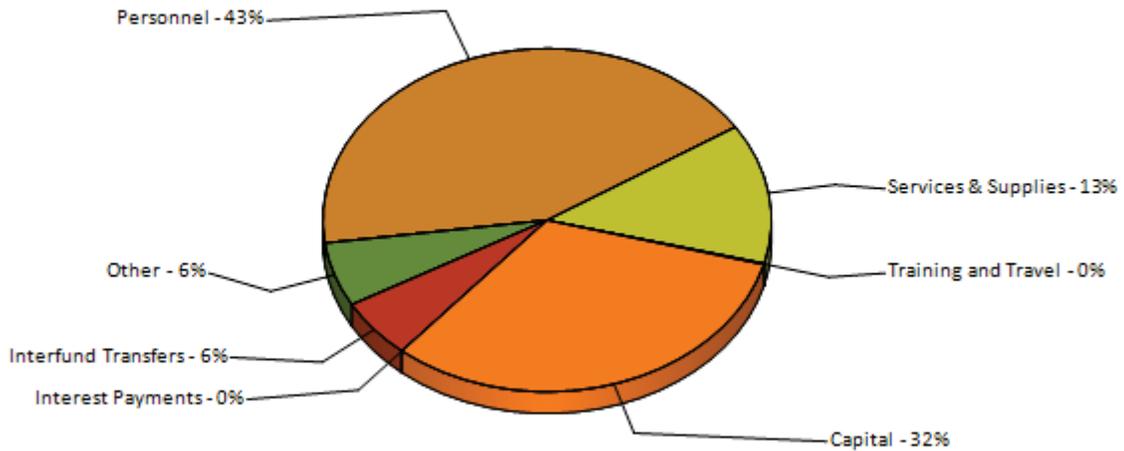
Department of Parks and Recreation

Budget Snapshot

Department Support	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
General Fund Support	\$80,553,584	\$85,229,625	\$90,654,696	\$89,013,949
Other Funding - Operating	\$40,354,566	\$42,475,188	\$44,182,884	\$46,359,168
Total Operations	\$120,908,150	\$127,704,813	\$134,837,580	\$135,373,117
Other funding - Capital	\$49,707,870	\$39,147,000	\$25,861,000	\$37,026,000
Total Appropriations	\$170,616,020	\$166,851,813	\$160,698,580	\$172,399,117
Full-time Equivalent Total*	863.09	854.07	853.57	877.45

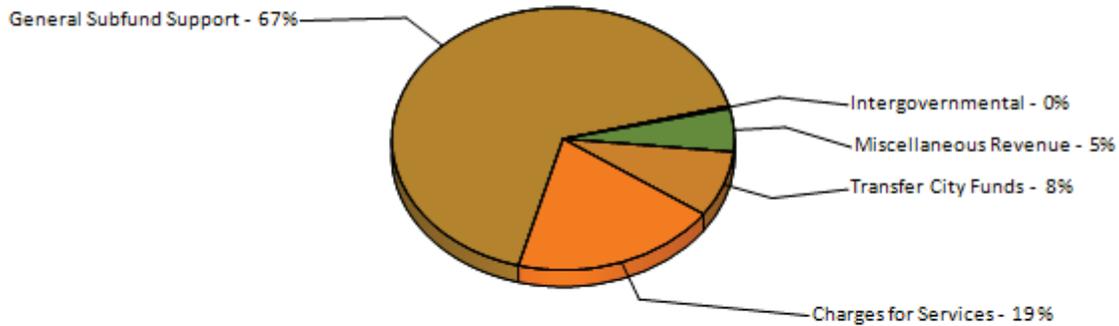
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2014 Proposed Budget - Expenditure by Category



Department of Parks and Recreation

2014 Proposed Budget - Revenue by Category



Budget Overview

While Seattle is recovering from the Great Recession, the Department of Parks and Recreation (Parks) will continue to find maintenance efficiencies and take advantage of new revenue opportunities to maintain direct service for the public. In developing its budget for 2014, Parks sought to maintain current programming service levels, protect access to facilities, enhance security in downtown parks, and maintain its assets.

The 2014 Proposed Budget maintains funding for all City-funded swimming pools and wading pool operations, maintains community center hours at 2013 levels, improves security at Parks facilities, and supports efforts to enhance park user safety and satisfaction with downtown parks. Funds are also provided to maintain support services for the Seattle Conservation Corps and staff support is provided to enhance the efforts of the Green Seattle Partnership.

Additional Park Rangers to Improve Safety

The 2014 Proposed Budget includes funds to make permanent the addition of two new park rangers who were added during the summer of 2013. Park rangers provide a wide variety of services in city center parks including enforcing the Parks Code of Conduct and providing interpretative and historical information about each park. In addition, rangers work closely with local outreach services to connect to vulnerable park users with appropriate services ranging from mental health counseling to housing. Rangers also work closely with the Seattle Police Department (SPD) and Metropolitan Improvement District Ambassadors to enforce park use policies as well as state and local laws.

These additional rangers patrol the downtown parks and Cal Anderson Park. At Cal Anderson Park, the rangers work to keep athletic fields open for all scheduled users and enforce the park code. In the downtown parks, the rangers work to reduce inappropriate behavior and respond to complaints from local businesses and neighbors.

Department of Parks and Recreation

SPD will provide additional and on-going support to the rangers in 2014 to improve officer response times and overall safety and security in city center parks.

Parks Facilities Security Upgrade

Currently, most Parks buildings are secured with traditional locks and keys. The 2014 Proposed Capital Improvement Program provides \$1.5 million to install electronic keycard access systems in all Parks facilities and the 2014 Proposed Operating Budget provides funds to manage and maintain the system. The new electronic keycard system will allow Parks staff to lockdown facilities in the case of emergencies and control access to facilities on an individual basis, improving safety for Parks' patrons and staff.

Conservation Corps

Parks provides employment opportunities to a diverse community of homeless individuals through the Seattle Conservation Corps (SCC). Participants assist with parks restoration and maintenance projects, teaching them job skills. In addition to employment opportunities, SCC participants also receive housing assistance, case management, and necessary mental health and chemical dependency counseling. Parks uses a combination of City, state and federal funds to support the program. The 2014 Proposed Budget includes additional General Fund support to replace lost federal grant dollars that provided support services to SCC participants.

Maintaining Community Center Hours

Parks operates 26 community centers throughout Seattle and uses a geographically based operating model to ensure city-wide access to community centers. Under the model, the City is divided into five sectors and the community centers within those sectors are divided into three different operating level tiers. Tier 1 centers typically offer 70 hours a week of community access, tier 2a centers offer 45 hours a week of community access and tier 2b sites offer 25 hours per week of community access. Each geographic region has one Tier 1 site and an array of Tier 2a and 2b sites.

The Magnolia and International District/Chinatown community centers are classified as 2b sites; however, both centers are open 35 hours per week. Additional funds were provided in 2012 to keep both centers open for 35 hours per week, and the 2013 Adopted Budget included one-time funds for International District/Chinatown Community Center to remain open 35 hours per week. The City Council also directed to keep the Magnolia Community Center open 35 hours per week but did not provide funding.

The 2014 Proposed Budget provides on-going funding to keep both the International District/Chinatown and Magnolia community centers open 35 hours per week. The Magnolia Community Center is one of the most heavily used 2b sites, and the International District/Chinatown Community Center serves a unique population that has few other recreational opportunities.

Leveraging Alternative Revenue Sources

Parks will use a combination of one-time and on-going sources of new revenue to replace \$868,000 of General Fund support in the 2014 Proposed Budget.

Parks is currently negotiating the terms of a 10-year lease with Sprint Telecom for the use of a portion of the Burke-Gilman Trail for fiber optic connections maintenance. The 2014 Proposed Budget includes an estimated \$250,000 in new revenue to Parks on annual basis.

Parks will also charge one-time fees of \$550,000 to King County's drainage and wastewater utility for the use of Smith Cove Park and Lowman Beach during the construction of combined sewer overflow facilities in 2014. The 2014 Proposed Budget also includes a modest single-day use boat launch fee increase from \$10 to \$12 to bring Parks' single-day use fees up to the regional average. Parks conducted a regional survey and found the average single-day boat launch fee to be \$12. This fee increase will generate an additional \$33,000. Parks is not increasing

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annual boat launch fees under this proposal. Finally, the 2014 Proposed Budget also assumes revenue growth from concession permits and allowing food trucks to operate in 14 more parks for a total of \$30,000 in new revenue per year.

Use of Fund Balance

Parks has a tradition of efficiently managing costs and has accumulated additional fund balance beyond its \$500,000 fund balance target over the past few years. Parks has strategically used these reserves over the past four years to help balance its budget, thereby reducing the need for scarce General Fund resources. The 2014 Endorsed Budget assumed the use of \$765,000 of the Parks Fund balance in 2014. However, actual ending fund balance for 2012 was significantly higher than what had been assumed in the 2014 Endorsed Budget. As a result, 2014 Proposed Budget assumes the use of an additional \$1.2 million of fund balance in 2014 (for a total of \$2 million) and the use of \$950,000 in fund balance in 2015.

Incremental Budget Changes

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	2014	
	Budget	FTE
Total 2014 Endorsed Budget	\$ 134,837,580	853.57
Baseline Changes		
Magnuson Park Building 11 Debt Service	\$ 624,000	0.00
Langston Hughes Transfer	-\$ 50,000	0.00
Proposed Changes		
Maintain Expanded Park Ranger Program	\$ 188,373	0.00
Manage and Maintain New Facilities Access Control System	\$ 95,227	1.00
Maintain Hours at International District/Chinatown and Magnolia Community Centers	\$ 110,270	1.00
Increase Staff Support for the Green Seattle Partnership	\$ 165,177	1.50
Out-Of-School Time Program Funding	\$ 154,982	0.00
Maintain Conservation Corps Funding Levels	\$ 0	0.00
Increase Mounger Pool Staff Support	\$ 19,824	0.25
Add Lead Tennis Instructor at Amy Yee Tennis Center	\$ 7,052	0.00
ADA Compliance Coordination	\$ 129,638	1.00
Add Community Center Floater Positions	\$ 0	1.50
Lake Union Park Working Group	\$ 10,000	0.00
Be Active Together Pilot Project	\$ 150,000	0.00
Eliminate Unfunded Gardener Position at Volunteer Park Conservatory	\$ 0	-1.00
Add Magnuson Park Maintenance Staffing	\$ 144,000	1.50

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Combined Sewer Outflow Permit Revenue	\$ 0	0.00
Sprint Telecom Lease Agreement Revenue	\$ 0	0.00
Food Truck Permits, Contract and Concessions Revenue	\$ 0	0.00
Increase Single Use Boat Launch Fee	\$ 0	0.00
Use of Fund Balance	\$ 0	0.00
 Proposed Technical Changes		
Technical Adjustments	-\$ 720,916	17.13
Seattle Public Utilities Maintenance Contract	\$ 18,879	0.00
Youth Violence Prevention -- Align Revenue and Expenditures	\$ 369,530	0.00
Magnuson Park Debt Service Payments	-\$ 210,301	0.00
Citywide Adjustments for Standard Cost Changes	-\$ 670,342	0.00
Youth Violence Prevention Program Seattle Police Outreach Expenses	\$ 23,500	0.00
Smartphone Conversions	-\$ 23,356	0.00
Major Maintenance Management Staff Support	\$ 0	0.00
 Total Incremental Changes	 \$ 535,537	 23.88
 2014 Proposed Budget	 \$ 135,373,117	 877.45

Descriptions of Incremental Budget Changes

Baseline Changes

Magnuson Park Building 11 Debt Service - \$624,000

Parks will receive additional appropriation authority to support debt service payments associated with upgrades to Magnuson Park's Building 11. Parks will use a combination of Parks Fund Balance and rental revenues to fund this payment.

Langston Hughes Transfer - (\$50,000)

The Langston Hughes Performing Arts Centers was transferred from Parks to the Office of Arts and Culture (OAC) in the 2013 Adopted Budget. Utility charges and Department of Information Technology costs were higher than anticipated when LHPAI was originally transferred Parks. The Parks budget includes a corresponding reduction making this change budget neutral.

Proposed Changes

Maintain Expanded Park Ranger Program - \$188,373

Parks added two full-time park ranger positions to the existing Park Rangers program in August of 2013 to respond to increased instances of disorderly conduct and criminal activity in Seattle city center parks and Cal

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Anderson Park. Park rangers provide a visible presence to assist park users and deter illegal activity. This change is necessary to maintain park ranger staffing levels year-round so downtown parks can remain safe and enjoyable for Seattle residents and visitors. The addition of the two park rangers brings the total number of park rangers to 10. The Executive included the additional position authority in the second 2013 quarterly supplemental budget proposal.

Manage and Maintain New Facilities Access Control System - \$95,227/1.00 FTE

This item provides staffing to manage and maintain a new department-wide security system. Parks will hire a management systems analyst assistant to issue employee keycards, grant and revoke facility access permissions and manage a new emergency notification system. \$65,000 in additional, on-going funds will be required in 2015 to service and maintain the electronic locks after the warranty period ends. The 2014 Proposed Capital Improvement Program includes \$1.5 million to purchase and install electronic keycard locks in all Parks operated facilities. This new system will improve safety for Parks' patrons and staff.

Maintain Hours at International District/Chinatown and Magnolia Community Centers - \$110,270/1.00 FTE

Parks received one-time contingency funds in 2012 to augment the hours at select community centers as it implemented the new community center service hour model. Parks used these funds in 2012 to increase the operating hours from 25 to 35 hours of service per week at the Magnolia and International District/Chinatown community centers.

The Mayor's budget proposals for 2013 and 2014 included funds to keep both centers open for 35 hours a week in both 2013 and 2014. However, the Council amended the Mayor's proposal in the 2013 Adopted and 2014 Endorsed Budget to only maintain 35 hours of service at the International District/Chinatown Community Center for 2013, and eliminated funding to maintain 35 hours of service at the Magnolia Community Center for both 2013 and 2014. Council also eliminated funding to maintain 35 hours of service at the International District/Chinatown Community center in the 2014 Endorsed Budget.

This funding allows both centers to remain open 35 hours per week in 2014. The funding also supports an increase in the recreation center coordination and recreation attendant positions from 0.5 FTE to 0.75 FTE at both centers, consistent with current staffing.

Increase Staff Support for the Green Seattle Partnership - \$165,177/1.50 FTE

This change increases Parks staff support for the Green Seattle Partnership by increasing one half-time planning and development specialist to full time and adding a new full-time plant ecologist. The Green Seattle Partnership has restored 1,000 acres of urban forest land over the past eight years. Urban forest land restoration requires a high level of maintenance for at least four years after the initial replanting. As a result of the program's success, the Green Seattle Partnership has outgrown its current staffing support of two full-time plant ecologists. This increase in staff support will provide additional oversight of land currently in restoration, ensure timely contract management, improve budget monitoring and increase oversight and outreach efforts.

Out-Of-School Time Program Funding - \$154,982

Seattle Public Schools and Parks partner to provide the Out-Of-School Time program to middle school students across Seattle. The Out of School Time program leverages volunteer support to provide academic, enrichment and recreation opportunities during after-school hours. The program will now include Eckstein Middle School, Aki Kurosi Middle School and Washington Middle School supported with grant funding from the 2011 Families and Education Levy. This change also transfers 2.0 FTE aquatic biologist 3 positions from the Aquarium BLC to the Recreation Facilities BCL for the Out-of-School Time program. These positions were reclassified in 2013 to change them to recreational program specialists.

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Maintain Conservation Corps Funding Levels

This change adds \$180,000 in General Fund support to the Conservation Corps to replace a loss of \$180,000 in federal HUD/McKinney grant funds that the Conservation Corps has received annually since 1986. The Conservation Corps provides employment opportunities and support services to over 100 homeless Seattle residents each year. This General Fund support will allow the program to continue to offer current levels of case management, job development, mental health counseling and other support services. These support services are essential for participants to successfully complete the program.

Increase Mounger Pool Staff Support - \$19,824/.25 FTE

This change increases the 0.5 FTE aquatic center coordinator position at Mounger Pool to 0.75 FTE. This additional staffing capacity is necessary to conduct pre-season planning and marketing activities. The increased marketing will generate an additional \$20,000 in pool admissions revenue, sufficient to cover the expense of increasing the position.

Add Lead Tennis Instructor at Amy Yee Tennis Center - \$7,052

This change creates a new half-time lead tennis instructor at the Amy Yee Tennis Center. This new position will ensure the professional administration of the center's programs, lessons and court use. Funding for this position comes from eliminating an existing .50 FTE regular tennis instructor and making up the salary difference with increased center-generated revenue.

ADA Compliance Coordination - \$129,638/1.00 FTE

Parks' on-going efforts to comply with the Americans with Disabilities Act (ADA) require better coordination between project design, engineering and construction. This change adds an ADA senior capital projects coordinator to focus on potential ADA compliance issues during the initial stages of project funding, design and construction, as well as overseeing ADA improvements to existing Parks facilities.

Add Community Center Floater Positions/1.50 FTE

This change uses existing funding to increase two half-time maintenance laborer positions to full time, and increases one half-time recreation attendant position to full time. Existing funds are currently used to hire temporary labor to do this work. However, Parks has had difficulty retaining temporary workers due to temporary labor policies. These new full-time positions will float between community centers to provide consistent customer service and facility support.

Lake Union Park Working Group - \$10,000

The Museum of History and Industry's ground lease with the City states that Parks will cover expenses associated with managing the Working Group at Lake Union Park. The Center for Wooden Boats leads the Working Group and organizes and staffs twice-a-month meetings and coordinates special onsite projects for the Working Group. These funds will be used to support The Center for Wooden Boats management of the Working Group.

Be Active Together Pilot Project - \$150,000

This item provides one-time funding for the Be Active Together pilot project. The goal of the project is to better connect High Point and Yesler Terrace residents with culturally appropriate opportunities to engage in physical activity. A large number of immigrants and refugees live in these communities and experience unique barriers when seeking public recreation opportunities. Targeted outreach and engagement will connect these communities to existing Parks resources and organize the communities so they can create their own recreational activities. Parks will use these funds to contract with a community based organization that is familiar with these neighborhoods and has experience and an established track record conducting this type of work.

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Eliminate Unfunded Gardener Position at Volunteer Park Conservatory/(1.00) FTE

The 2013 Adopted Budget included a vacant and unfunded gardener position at the Volunteer Park Conservatory so that Parks could fill the position if the Conservatory admissions fee revenue exceeded 2013 forecasts enough to support funding the position. While Conservatory admissions fee revenues are on pace to meet the 2013 forecast, it is unlikely the revenue will be sufficient to fill the position. This change eliminates this vacant and unfunded position.

Add Magnuson Park Maintenance Staffing - \$144,000/1.50 FTE

This adjustment provides appropriation authority to cover new on-going administrative and maintenance costs associated with reopening Building 30 and Building 11 at Magnuson Park. These expenses are backed by rental revenues generated by the reopened and renovated facilities.

Combined Sewer Outflow Permit Revenue

The Seattle Municipal Code authorizes Parks to charge a one-time fee to any agency that temporarily uses park land while constructing utility facilities. This one-time revenue is realized from the fees charged to King County's drainage and wastewater utility for the use of Smith Cove Park (\$212,000) and Lowman Beach (\$343,000) during the construction of Combined Sewer Overflow facilities. This adjustment swaps Parks Fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

Sprint Telecom Lease Agreement Revenue

Parks is currently negotiating the terms of a 10-year lease with Sprint Telecom for the use of a portion of the Burke Gilman Trail for fiber optic connections maintenance. This change estimates that the terms of the lease will include \$250,000 in new annual revenue to Parks. This adjustment swaps Parks Fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

Food Truck Permits, Contract and Concessions Revenue

This revenue increase is based on a projection that revenue from current concessions agreements and other contracts will increase by \$21,000. In addition, Parks will grant food truck permits in 14 additional parks, generating an estimated \$9,000 in additional annual revenue. This adjustment swaps Parks Fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

Increase Single Use Boat Launch Fee

This proposal increases the single use daily boat launch fee from \$10 to \$12. The fees were last increased in 2011, and the new \$12 fee will match the Puget Sound region's current average fee of \$12. Annual boat launch permit fees are not increased under this proposal. This fee increase will raise an additional \$30,000 each year. This adjustment swaps Parks Fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

Use of Fund Balance

The 2014 Endorsed Budget called for Parks to use \$765,000 of fund balance in 2014. Parks ended 2012 with higher than anticipated fund balance and will use an additional \$1.2 million to offset General Fund support in 2014. Parks six-year financial plan also assumes that Parks will use \$950,000 of fund balance in 2015 to offset General Fund support. This adjustment swaps Parks Fund revenues with General Fund, so the change is reflected on the revenue side of the budget.

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Proposed Technical Changes

Technical Adjustments - (\$720,916)/17.13 FTE

Technical adjustments in the 2014 Proposed Budget include departmental and city-wide non-programmatic adjustments that do not represent fundamental changes in Parks' service delivery. Parks adjusts revenue and expense budgets between or within Budget Control Levels (BCLs) to better reflect actual spending patterns. The technical adjustments also include transferring lines of business to different BCLs to more accurately represent where program dollars are being spent.

These technical adjustments include:

- Adjustments to staffing at the Volunteer Park Conservatory to fix an error that occurred in a previous budget;
- A revenue transfer from the Events Scheduling Office to the Natural Resources Unit to better track revenue generated from private events held at the Volunteer Park Conservatory;
- A transfer of appropriation authority from the Environmental Learning Centers BCL to the Facilities Maintenance BCL to correct a previous budget error;
- A supply budget transfer from the Dexter Building supply budget to the Human Resources Unit to correct a previous budget error; and
- A position increase to make permanent a half-time management systems analyst that is currently filled with temporary labor.

Seattle Public Utilities Maintenance Contract - \$18,879

This technical change provides budget authority to maintain Washington Park per an ongoing agreement with Seattle Public Utilities.

Youth Violence Prevention -- Align Revenue and Expenditures - \$369,530

Parks provides Youth Violence Prevention services at 10 community centers and Seattle Public Schools. This programming is funded with funds from the 2011 Families and Education Levy. This technical adjustment reflects a change in accounting practices and is budget neutral. Prior to 2012, these costs were treated as a negative expenditure in the Parks budget. The means that instead of budgeting the revenues and expenses, as is the current practice, Parks expenditures were reduced by an amount equal to the costs to Parks for providing the program. With this change, the Parks budget will now include the expenses and revenues for youth violence prevention services.

Magnuson Park Debt Service Payments - (\$210,301)

During the 2014 baseline process, \$624,000 in appropriation authority was added for debt service payments associated with Magnuson Park's Building 11. This adjustment reduces the baseline adjustment for Building 11 debt service by \$77,893 to reflect the new estimated payment amount of \$546,000. This adjustment also reduces appropriation authority by \$132,408 to reflect lower than anticipated debt service payments for Magnuson Park's Building 30 for a net reduction of \$210,301.

Citywide Adjustments for Standard Cost Changes - (\$670,342)

Citywide technical adjustments reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments typically reflect updates to preliminary cost assumptions established in the 2014 Endorsed Budget.

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Youth Violence Prevention Program Seattle Police Outreach Expenses - \$23,500

Parks contracts with the Seattle Police Department to provide 2,350 hours of officer time dedicated to Teen Late Night programs. The average hourly rate for each office has increased from \$65 to \$75. This increase is necessary to maintain current police officer service levels for Teen Late Night programs.

Smartphone Conversions - (\$23,356)

The city-wide termination of Blackberry Telephone services requires all departments to convert current Blackberry to new smartphones or cellphones in 2014.

Major Maintenance Management Staff Support

This change increases a 0.5 FTE maintenance manager position to 0.75 FTE and decreases a full-time senior management systems analyst position to 0.75 FTE for zero net change in overall staffing levels. Capital budget funded major maintenance activity has increased since 2012 and as a result, Parks needs more staffing capacity to manage major maintenance projects. The full-time senior management systems analyst position is currently vacant. Parks plans to use 0.25 FTE of the vacant senior management systems analyst position to support the Capital Improvement Program monitoring system and the use remaining .50 FTE to support the asset management system.

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Expenditure Overview

Appropriations	Summit Code	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Environmental Learning and Programs Budget Control Level	K430A	3,235,524	1,544,716	1,648,180	1,483,728
Facility and Structure Maintenance Budget Control Level	K320A	13,074,971	14,642,971	15,200,448	15,368,537
Finance and Administration Budget Control Level	K390A	7,592,468	7,975,440	8,247,209	8,454,548
Golf Budget Control Level	K400A	9,156,912	9,561,340	11,173,584	10,237,755
Judgment and Claims Budget Control Level	K380A	1,143,424	545,903	652,212	652,212
Natural Resources Management Budget Control Level	K430B	6,460,463	6,967,564	7,170,301	7,323,232
Park Cleaning, Landscaping, and Restoration Budget Control Level	K320B	25,940,369	29,317,459	30,537,538	30,796,853
Planning, Development, and Acquisition Budget Control Level	K370C	5,937,691	5,992,858	6,193,819	6,194,913
Policy Direction and Leadership Budget Control Level	K390B	5,061,275	6,375,235	6,944,151	7,576,510
Recreation Facilities and Programs Budget Control Level	K310D	22,425,409	22,376,671	23,290,127	23,924,736
Seattle Aquarium Budget Control Level	K350A	3,291,385	3,340,125	3,460,178	3,227,980
Seattle Conservation Corps Budget Control Level	K320C	3,313,809	3,941,751	4,051,180	4,025,199
Swimming, Boating, and Aquatics Budget Control Level	K310C	7,670,568	8,457,299	9,448,624	9,286,885
Woodland Park Zoo Budget Control Level	K350B	6,603,882	6,665,481	6,820,029	6,820,029
Department Total		120,908,150	127,704,813	134,837,580	135,373,117
Department Full-time Equivalents Total*		863.09	854.07	853.57	877.45

** FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

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Revenue Overview

2014 Estimated Revenues

Summit Code	Source	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
441710	Sales of Merchandise	73,580	24,884	24,884	24,884
441990	Miscellaneous Charges and Fees	282,346	259,026	259,026	259,026
443870	Resource Recover Revenues	6,276,952	5,384,744	5,510,919	5,990,952
447300	Recreational Activity Fees	9,727,992	9,640,472	11,850,470	10,265,471
447350	Recreation Shared Revenues - ARC	439,548	831,365	831,365	831,365
447450	Recreation admission fees	1,959,355	2,171,378	2,171,378	2,198,254
447500	Exhibit Admission Fees	29,458	378,972	378,972	378,972
447550	Athletic Facility Fees	2,668,292	2,667,363	2,668,337	2,668,337
447600	Program Fees	2,852,539	2,721,026	2,721,752	2,721,752
462300	Parking Fees	21,377	104,792	104,792	104,792
469990	Miscellaneous Revenue	129,846	133,365	127,852	125,248
543970	Charges to Other City Departments	1,573,931	311,091	312,047	330,926
569990	Miscellaneous Revenue	1,173,554	75,470	75,470	75,740
	Total Charges for Services	27,208,770	24,703,948	27,037,264	25,975,719
587001	General Subfund Support	80,553,584	85,229,624	90,654,695	89,013,949
	Total General Subfund Support	80,553,584	85,229,624	90,654,695	89,013,949
433010	Federal Grants	3,061	0	0	0
434010	State Grants	1,508	0	0	0
439090	Private Contributions	290,772	452,400	452,400	452,400
	Total Intergovernmental	295,341	452,400	452,400	452,400
462400	ST Space Facilities Rentals	4,372,870	4,000,062	4,712,138	4,958,000
462500	LT Space/Facilities Leases	580,523	554,741	554,741	698,741
462800	Concession Proceeds	38,310	80,000	80,000	80,000
462900	Rents and Use Charges	435,973	378,979	378,979	412,233
469100	Salvage Sales	75,926	0	0	0
469400	Judgments & Settlements	32,963	0	0	0
469970	Telephone Commission Revenue	267	1,300	1,300	1,300
499999	Miscellaneous Revenue	0	0	0	0
562500	Interfund Building/Other Space Rental	0	0	0	72,000
562900	Interfund Other Rent and Use	0	0	0	883,170
	Total Miscellaneous Revenue	5,536,832	5,015,082	5,727,158	7,105,444
587900	Transfer from Donations Fund	0	0	0	0
587900	Transfer from Emergency Subfund	0	0	0	0
587900	Transfers from CRS & Parks Levy	8,639,968	10,601,758	10,201,062	10,861,498
	Total Transfer City Funds	8,639,968	10,601,758	10,201,062	10,861,498

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Total Revenues		122,234,495	126,002,812	134,072,579	133,409,010
379100	Use of (contribution to) Fund Balance	-1,326,045	1,702,000	765,000	1,964,107
Total Use of Fund Balance		-1,326,045	1,702,000	765,000	1,964,107
Total Resources		120,908,150	127,704,812	134,837,579	135,373,117

Department of Parks and Recreation

Appropriations By Budget Control Level (BCL) and Program

Environmental Learning and Programs Budget Control Level

The purpose of the Environmental Learning and Programs Budget Control Level is to deliver and manage environmental stewardship programs and the City's environmental education centers at Discovery Park, Carkeek Park, Seward Park, and Camp Long. The programs are designed to encourage Seattle residents to take actions that respect the rights of all living things and environments, and to contribute to healthy and livable communities.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Environmental Learning and Programs	3,235,524	1,544,716	1,648,180	1,483,728
Total	3,235,524	1,544,716	1,648,180	1,483,728
Full-time Equivalents Total*	32.19	14.77	14.77	14.77

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Facility and Structure Maintenance Budget Control Level

The purpose of the Facility and Structure Maintenance Budget Control Level is to repair and maintain park buildings and infrastructure so that park users can have safe, structurally sound, and attractive parks and recreational facilities.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Facility and Structure Maintenance	13,074,971	14,642,971	15,200,448	15,368,537
Total	13,074,971	14,642,971	15,200,448	15,368,537
Full-time Equivalents Total*	108.24	110.56	110.56	115.56

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Finance and Administration Budget Control Level

The purpose of the Finance and Administration Budget Control Level is to provide the financial, technological, and business development support for the Department.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Finance and Administration	7,592,468	7,975,440	8,247,209	8,454,548
Total	7,592,468	7,975,440	8,247,209	8,454,548
Full-time Equivalents Total*	52.50	43.00	43.00	43.00

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

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Golf Budget Control Level

The purpose of the Golf Budget Control Level is to manage the City's four golf courses at Jackson, Jefferson, West Seattle, and Interbay to provide top-quality public golf courses that maximize earned revenues.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Golf	9,156,912	9,561,340	11,173,584	10,237,755
Total	9,156,912	9,561,340	11,173,584	10,237,755
Full-time Equivalents Total*	25.00	24.00	24.00	24.00

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Judgment and Claims Budget Control Level

The Judgment and Claims Budget Control Level pays for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City. Premiums are based on average percentage of Judgment/Claims expenses incurred by the Department over the previous five years.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Judgment and Claims	1,143,424	545,903	652,212	652,212
Total	1,143,424	545,903	652,212	652,212

Natural Resources Management Budget Control Level

The purpose of the Natural Resources Management Budget Control Level is to provide centralized management for the living assets of the Department of Parks and Recreation. Direct management responsibilities include greenhouses, nurseries, the Volunteer Park Conservatory, landscape and urban forest restoration programs, sport field turf management, water conservation programs, pesticide reduction and wildlife management, and heavy equipment support for departmental operations and capital projects.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Natural Resources Management	6,460,463	6,967,564	7,170,301	7,323,232
Total	6,460,463	6,967,564	7,170,301	7,323,232
Full-time Equivalents Total*	56.74	56.74	56.74	59.74

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

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Park Cleaning, Landscaping, and Restoration Budget Control Level

The purpose of the Park Cleaning, Landscaping, and Restoration Budget Control Level is to provide custodial, landscape, and forest maintenance and restoration services.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Park Cleaning, Landscaping, and Restoration	25,940,369	29,317,459	30,537,538	30,796,853
Total	25,940,369	29,317,459	30,537,538	30,796,853
Full-time Equivalents Total*	211.74	222.91	222.91	234.04

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Planning, Development, and Acquisition Budget Control Level

The purpose of the Planning, Development, and Acquisition Budget Control Level (BCL) is to acquire, plan, design, and develop new park facilities, and make improvements to existing park facilities to benefit the public. This effort includes providing engineering and other technical services to solve maintenance and operational problems. This BCL also preserves open spaces through a combination of direct purchases, transfers, and consolidations of City-owned lands and resolution of property encroachment issues.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Planning, Development, and Acquisition	5,937,691	5,992,858	6,193,819	6,194,913
Total	5,937,691	5,992,858	6,193,819	6,194,913
Full-time Equivalents Total*	45.90	41.65	41.65	42.65

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Policy Direction and Leadership Budget Control Level

The purpose of the Policy Direction and Leadership Budget Control Level is to provide policy guidance within the Department and outreach to the community on policies that have the goal of enabling the Department to offer outstanding parks and recreation opportunities to Seattle residents and our guests. It also provides leadership in establishing new partnerships or strengthening existing ones in order to expand recreation services.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Policy Direction and Leadership	5,061,275	6,375,235	6,944,151	7,576,510
Total	5,061,275	6,375,235	6,944,151	7,576,510
Full-time Equivalents Total*	30.25	41.25	41.25	42.75

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Department of Parks and Recreation

Recreation Facilities and Programs Budget Control Level

The purpose of the Recreation Facilities and Programs Budget Control Level is to manage and staff the City's neighborhood community centers and Citywide recreation facilities and programs, which allow Seattle residents to enjoy a variety of social, athletic, cultural, and recreational activities.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Recreation Facilities and Programs	22,425,409	22,376,671	23,290,127	23,924,736
Total	22,425,409	22,376,671	23,290,127	23,924,736
Full-time Equivalents Total*	182.41	185.07	184.57	189.57

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Seattle Aquarium Budget Control Level

The purpose of the Seattle Aquarium Budget Control Level is to provide exhibits and environmental educational opportunities with the goal of expanding knowledge of, inspiring interest in, and encouraging stewardship of the aquatic wildlife and habitats of Puget Sound and the Pacific Northwest.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Seattle Aquarium	3,291,385	3,340,125	3,460,178	3,227,980
Total	3,291,385	3,340,125	3,460,178	3,227,980
Full-time Equivalents Total*	47.00	38.50	38.50	36.50

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Seattle Conservation Corps Budget Control Level

The purpose of the Seattle Conservation Corps Budget Control Level is to provide training, counseling, and employment to homeless and unemployed people with the goal that they acquire skills and experience leading to long-term employment and stability.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Seattle Conservation Corps	3,313,809	3,941,751	4,051,180	4,025,199
Total	3,313,809	3,941,751	4,051,180	4,025,199
Full-time Equivalents Total*	19.55	18.55	18.55	18.55

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Department of Parks and Recreation

Swimming, Boating, and Aquatics Budget Control Level

The purpose of the Swimming, Boating, and Aquatics Budget Control Level is to provide a variety of structured and unstructured water-related programs and classes so participants can enjoy and develop skills in a range of aquatic activities.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Swimming, Boating, and Aquatics	7,670,568	8,457,299	9,448,624	9,286,885
Total	7,670,568	8,457,299	9,448,624	9,286,885
Full-time Equivalents Total*	51.57	57.07	57.07	56.32

** FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Woodland Park Zoo Budget Control Level

The purpose of the Woodland Park Zoo Budget Control Level is to provide funds to contract with the non-profit Woodland Park Zoological Society to operate and manage the Woodland Park Zoo. This BCL includes the City's support for Zoo operations. The purpose of the Zoo is to provide care for animals and offer exhibits, educational programs, and visitor amenities so Seattle residents and visitors have the opportunity to enjoy and learn about animals and wildlife conservation.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Woodland Park Zoo	6,603,882	6,665,481	6,820,029	6,820,029
Total	6,603,882	6,665,481	6,820,029	6,820,029

Department of Parks and Recreation

Park and Recreation Fund (10200)

	2012 Actuals	2013 Adopted	2013 Revised	2014 Endorsed	2014 Proposed
Beginning Fund Balance	7,214,511	4,765,090	8,520,692	3,063,089	5,048,731
Accounting and Technical Adjustments	-20,164	0	-41,692	0	0
Plus: Actual and Estimated Revenues	122,234,495	126,002,812	131,051,106	134,072,579	133,409,010
Less: Actual and Budgeted Expenditures	120,908,150	127,704,813	134,481,375	134,837,580	135,373,117
Ending Fund Balance	8,520,692	3,063,089	5,048,731	2,298,088	3,084,624
Known Liabilities	1,491,000	798,133	1,665,000	768,000	2,168,000
Total Reserves	1,491,000	798,133	1,665,000	768,000	2,168,000
Ending Unreserved Fund Balance	7,029,692	2,264,956	3,383,731	1,530,088	916,624

Capital Improvement Program Highlights

The 2014 Proposed CIP includes \$37 million from a wide variety of funding sources: \$7.9 million from the 2008 Parks Levy; \$18 million in Real Estate Excise Tax (REET) revenue; \$3 million from the Cumulative Reserve Subfund; \$5.6 million in bond revenue to implement the Golf Master Plan; \$800,000 in federal Community Development Block Grant Funds; and \$1.6 million from the recently passed 2013 King County Parks Levy.

Asset management is a vital component of Parks' Capital Improvement Program. The 2014 Proposed CIP includes \$31.3 million for asset management with funding coming from REET, the 2008 Parks Levy and grants and other sources. Asset management projects address basic infrastructure across the Parks system, such as electrical system replacement, environmental remediation, landscape restoration, synthetic ballfield replacement, irrigation system replacement, and replacing major roof and HVAC systems.

The 2014 Endorsed CIP assumed the use of federal Community Development Block Grant funds for Parks accessibility improvements in 2014. Instead, the 2014-2019 Proposed CIP uses REET funds to complete the same level of work in 2014.

The 2014 Proposed CIP also provides \$4 million over the next two years to renovate the South Leschi Moorage. This work may include replacing the pilings, floats, docks, electrical system, and related repairs within the existing moorage footprint/boundaries. Parks is forming a project advisory team to help shape the scope of the improvements which will be done in accordance with environmental and regulatory requirements.

In 2014, Parks will continue implementation of the Golf Master Plan which will provide major improvements at three City-owned golf courses (Jackson, Jefferson, and West Seattle), including building replacements, driving

Department of Parks and Recreation

ranges, cart path improvements, and course and landscaping renovation. Future revenue from the golf courses will cover associated debt service payments. These improvements were started in 2010 and will continue through 2015.

The 2008 Parks and Green Spaces Levy projects continue to comprise a significant portion of Parks CIP. Highlights to date include:

- Parks has completed eight neighborhood parks acquisitions, 15 green space acquisitions and two opportunity fund acquisitions totaling 11 acres. In addition, Parks has transferred 48.7 of green belts or open space acres from other City departments.
- Parks has completed 42 of the 59 development projects; most of the remaining projects will be underway in 2014. The Seattle Department of Transportation manages the three trail projects.
- Parks' continued implementation of the environmental projects with restoration of forests, development of community gardens and increased shoreline access.
- The levy allocated approximately \$20.6 million for Opportunity Fund projects through 2013. The first round of the Opportunity Fund included 13 development projects and two acquisitions. Two playfield renovations were funded with savings from the Playfield sub-category and 17 major maintenance projects were funded with \$9.8 million in inflation reserves reallocated from the development category. The City Council approved the second round of the Opportunity Fund in August 2013. These appropriations total \$8 million and include 11 development and three acquisition projects.

Capital Improvement Program Appropriation

Budget Control Level	2014 Endorsed	2014 Proposed
2008 Parks Levy- Forest & Stream Restoration: K720030		
2008 Parks Levy Fund	426,000	426,000
Subtotal	426,000	426,000
2008 Parks Levy- Green Space Acquisition: K720011		
2008 Parks Levy Fund	95,000	1,430,000
Subtotal	95,000	1,430,000
2008 Parks Levy- Neighborhood Park Acquisition: K720010		
2008 Parks Levy Fund	300,000	300,000
Subtotal	300,000	300,000
2008 Parks Levy- Neighborhood Parks and Playgrounds: K720020		
2008 Parks Levy Fund	5,700,000	5,700,000
Subtotal	5,700,000	5,700,000
2008 Parks Levy- Shoreline Access: K720032		

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2008 Parks Levy Fund	75,000	75,000
Subtotal	75,000	75,000

Ballfields/Athletic Courts/Play Areas: K72445

2013 King County Parks Levy	0	900,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	514,000	603,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,356,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	305,000	305,000
Subtotal	2,175,000	1,808,000

Building Component Renovations: K72444

2013 King County Parks Levy	0	760,000
Community Development Block Grant Fund	732,000	0
Cumulative Reserve Subfund - REET I Subaccount (00163)	4,068,000	7,999,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,608,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	840,000	840,000
Subtotal	7,248,000	9,599,000

Citywide and Neighborhood Projects: K72449

Cumulative Reserve Subfund - REET I Subaccount (00163)	0	860,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	955,000	207,000
Subtotal	955,000	1,067,000

Debt Service and Contract Obligation: K72440

2014 Multipurpose LTGO Bond Fund	0	5,561,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	803,000	1,103,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	2,018,000	1,618,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,611,000	1,686,000
Gasworks Park Contamination Remediation Fund	0	3,000
Subtotal	4,432,000	9,971,000

Docks/Piers/Floats/Seawalls/Shorelines: K72447

Beach Maintenance Trust Fund	25,000	0
Community Improvement Contribution Fund	0	50,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	2,000,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	1,122,000	1,122,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	60,000	60,000
Subtotal	1,207,000	3,232,000

Forest Restoration: K72442

Cumulative Reserve Subfund - REET I Subaccount (00163)	1,293,000	1,819,000
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Department of Parks and Recreation

Cumulative Reserve Subfund - REET II Subaccount (00161)	571,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	101,000	101,000
Subtotal	1,965,000	1,920,000

Opportunity Fund: K720041

Cumulative Reserve Subfund - REET I Subaccount (00163)	0	300,000
Subtotal	0	300,000

Parks Infrastructure: K72441

Community Development Block Grant Fund	808,000	808,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	390,000
Cumulative Reserve Subfund - REET II Subaccount (00161)	475,000	0
Subtotal	1,283,000	1,198,000

Total Capital Improvement Program Appropriation	25,861,000	37,026,000
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Seattle Center

Robert Nellams, Director

(206) 684-7200

<http://www.seattlecenter.com/>

Department Overview

Seattle Center is home to cultural and education organizations, sports teams, festivals, community programs (including cultural and community celebrations), and entertainment facilities. Millions of people visit the 74-acre Seattle Center campus annually. Consistently rated as one of the City's top attractions, Seattle Center is a premier urban park whose mission is to delight and inspire the human spirit, and to bring people together as a rich and varied community.

The history of Seattle Center dates back to a time well before the organization existed as a City department in its current form. Prior to the 1850s, the land on which Seattle Center sits was a part of a Native American trail which was later homesteaded by the David Denny family and eventually donated to the City of Seattle. In 1927, the new Civic Auditorium, now Marion Oliver McCaw Hall, and Arena were constructed with funding from a levy and a contribution from a local business owner. In 1939, a large military Armory was constructed. In 1948, the Memorial Stadium was built, with the Memorial Wall added in 1952. Finally, in 1962, the community pulled together these facilities and added new structures to host the Seattle World's Fair/Century 21 Exposition. At the conclusion of the Fair, the City took ownership of most of the remaining facilities and campus grounds to create Seattle Center. Since its creation in 1963, the Center has nurtured artistry and creativity by providing a home for and technical assistance to a wide variety of arts and cultural organizations. These tenants play a critical role in the arts and cultural landscape of the region.

Seattle Center is financed by a combination of tax dollars from the City's General Fund and revenue earned from commercial operations. Major sources of commercial revenues include facility rentals, parking fees, long-term leases to non-profit organizations, sponsorships, food sales and monorail fares.

Due to its heavy reliance on commercial revenues, Seattle Center experiences many of the same financial challenges confronting other businesses. Consumer preferences, fluctuating demand and competition for customer discretionary spending all influence the financial performance of Seattle Center. Seattle Center continues to face financial pressures in several areas including market competition with competing facilities, financial challenges of long-term, non-profit tenants on campus, and balancing the mix of public and private uses on the campus. However, it is making important strides in realigning its operations to fit within the revenue it generates.

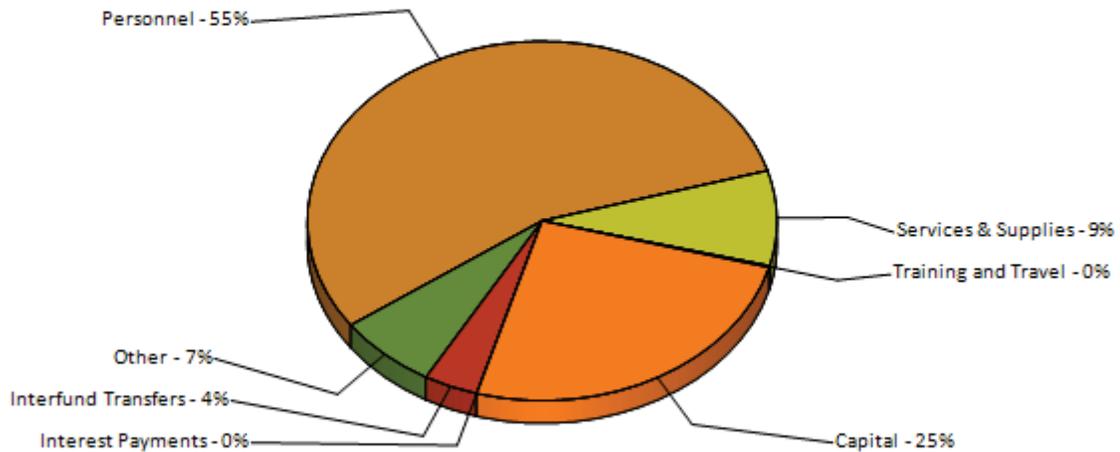
Seattle Center

Budget Snapshot

Department Support	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
General Fund Support	\$12,747,002	\$12,966,348	\$13,463,863	\$13,177,592
Other Funding - Operating	\$22,089,686	\$22,964,210	\$23,409,995	\$23,119,029
Total Operations	\$34,836,688	\$35,930,558	\$36,873,858	\$36,296,621
Other funding - Capital	\$6,478,818	\$8,980,000	\$5,151,000	\$7,119,000
Total Appropriations	\$41,315,506	\$44,910,558	\$42,024,858	\$43,415,621
Full-time Equivalent Total*	245.12	241.62	241.62	240.66

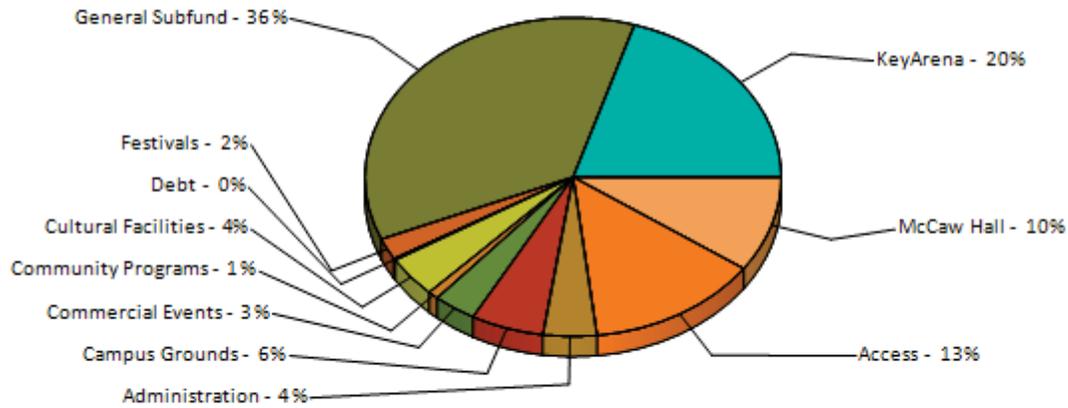
* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

2014 Proposed Budget - Expenditure by Category



Seattle Center

2014 Proposed Budget - Revenue by Category



Budget Overview

Seattle Center's 2014 Proposed Budget is largely unchanged from the 2014 Endorsed Budget. After facing financial challenges in recent years as a result of several factors, including the Great Recession, the loss of sponsorship revenue, and the temporary closure of the Armory food court for refurbishing, Center has successfully aligned operating costs with revenues and is on track to break even in both 2013 and 2014.

Seattle Center has more than 75 sources of revenue, with the largest being parking fees, facility rentals, programming at McCaw Hall, and event revenues from KeyArena. As the local economy continues to recover from the recession, Center is experiencing increases in revenues from parking, the monorail and the Armory food court. Despite increases in these revenues, and the public's continued patronage of Seattle Center, Center continues to experience financial pressures due to the inability of some of its non-profit tenants and clients to make their lease payments. These organizations have faced challenges in recent years as a result of the economic downturn. Seattle Center continues to work with the organizations to find solutions, including establishing payment plans and restructuring leases where appropriate.

Seattle Center receives approximately 35% of its revenues from the City's General Fund. Center has identified some modest opportunities to save General Fund dollars, including savings from a vacant parking coordinator position, while preserving core services. The 2014 Proposed Budget maintains funding for all other programs at Seattle Center allowing visitors to continue to have access to a vast array of events and performances.

Other core areas of Seattle Center operations continue to thrive. For the past several years, event bookings at KeyArena have increased. In 2012, an improved ticketing agreement and a new food concessionaire contributed to KeyArena experiencing its most profitable year since the departure of the SuperSonics. Event bookings and

Seattle Center

revenues have remained at these elevated levels through 2013, and the forecast anticipates this trend continuing.

McCaw Hall, which celebrated its tenth anniversary in 2013, continues to have consistent event bookings and attendance. In addition to attracting new concerts and events, the building's primary users, Pacific Northwest Ballet and Seattle Opera, continue to draw large audiences for their productions. Finally, Seattle Center looks forward to welcoming KEXP to the campus in 2014. KEXP plans to move into the upper Northwest Rooms at Seattle Center, and fundraising and planning for the redevelopment of the rooms is underway.

Incremental Budget Changes

Seattle Center

	2014	
	Budget	FTE
Total 2014 Endorsed Budget	\$ 36,873,858	241.62
Proposed Changes		
International Fountain Temporary Closure - One-Time Savings	-\$ 21,000	0.00
Consolidate Customer Service Feedback	-\$ 10,000	0.00
Eliminate Vacant Parking Coordinator Position	-\$ 80,932	-0.96
Proposed Technical Changes		
Eliminate Funding for Postini Spam Software	-\$ 3,197	0.00
Citywide Adjustments for Standard Cost Changes	-\$ 462,108	0.00
Total Incremental Changes	-\$ 577,237	-0.96
2014 Proposed Budget	\$ 36,296,621	240.66

Descriptions of Incremental Budget Changes

Proposed Changes

International Fountain Temporary Closure - One-Time Savings - (\$21,000)

This one-time reduction captures savings in utility and cleaning costs over a three-month period when the International Fountain will be closed for the planned maintenance of mechanical components. This maintenance will take place during the winter months so as to minimize impact on visitors.

Consolidate Customer Service Feedback - (\$10,000)

This change eliminates funding for a web-based customer service feedback system. Instead, Seattle Center will

Seattle Center

rely on the City's new Customer Response System to solicit feedback from Center visitors.

Eliminate Vacant Parking Coordinator Position - (\$80,932)/(.96) FTE

This reduction eliminates a vacant parking coordinator position. Use of automated pay stations in the garages decreased the number of parking attendants needed, and a newly implemented web-based scheduling tool greatly minimized the need for parking coordinator oversight. These two changes have made many of the remaining administrative functions of this role obsolete. This reduction will not affect service levels.

Proposed Technical Changes

Eliminate Funding for Postini Spam Software - (\$3,197)

The City has adopted Microsoft Office 365 as its new software platform, and as a result City departments no longer need to purchase separate anti-spam software.

Citywide Adjustments for Standard Cost Changes - (\$462,108)

Citywide technical adjustments reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments typically reflect updates to preliminary cost assumptions established in the 2014 Endorsed Budget.

Expenditure Overview

Appropriations	Summit Code	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Access Budget Control Level	SC670	1,133,624	1,209,050	1,249,107	1,104,817
Administration-SC Budget Control Level	SC690	6,920,107	6,893,147	7,170,263	7,111,676
Campus Grounds Budget Control Level	SC600	11,657,335	11,678,551	12,045,194	11,879,836
Commercial Events Budget Control Level	SC640	1,017,390	891,893	946,294	928,822
Community Programs Budget Control Level	SC620	2,037,252	2,060,255	2,078,339	2,043,852
Cultural Facilities Budget Control Level	SC630	210,847	220,830	229,145	224,855
Debt Budget Control Level	SC680	124,845	134,850	126,450	126,450
Festivals Budget Control Level	SC610	915,438	1,481,593	1,505,509	1,481,009
Judgment and Claims Budget Control Level	SC710	931,564	588,291	702,856	702,856
KeyArena Budget Control Level	SC660	5,791,314	6,297,392	6,613,285	6,532,873

Seattle Center

McCaw Hall Budget Control Level	SC650	4,096,973	4,474,705	4,207,416	4,159,575
Department Total		34,836,688	35,930,558	36,873,858	36,296,621

Department Full-time Equivalent Total*		245.12	241.62	241.62	240.66
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Revenue Overview

2014 Estimated Revenues

Summit Code	Source	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
462300	Parking	709,044	4,377,247	4,351,817	4,429,017
462800	Monorail	4,969,809	450,000	450,000	480,000
	Total Access	5,678,854	4,827,247	4,801,817	4,909,017
441960	Seattle Center Fund	0	100,000	100,000	100,000
462900	Administration	15,845	12,000	12,000	12,000
481500	Lease Settlement	0	0	0	0
541490	CIP	1,431,224	1,371,877	1,402,522	1,402,522
	Total Administration	1,447,069	1,483,877	1,514,522	1,514,522
462500	Leases - Campus Grounds	974,924	894,151	1,134,207	1,117,207
462800	Amusement Park Concessions	0	0	0	0
462800	Armory Concessions	769,429	881,697	1,044,144	953,944
	Total Campus Grounds	1,744,354	1,775,848	2,178,351	2,071,151
462400	Campus Commercial Events	1,427,968	1,234,200	1,214,723	1,214,723
	Total Commercial Events	1,427,968	1,234,200	1,214,723	1,214,723
439090	Campus Sponsorships	23,195	250,000	250,000	250,000
441960	Seattle Center Productions	105,440	58,400	58,400	58,400
	Total Community Programs	128,635	308,400	308,400	308,400
462500	Leases - Cultural Facilities	975,395	1,556,711	1,513,899	1,513,899
	Total Cultural Facilities	975,395	1,556,711	1,513,899	1,513,899
462500	McCaw Hall Tenant Use Fees - Debt	62,422	67,425	63,225	63,225
	Total Debt	62,422	67,425	63,225	63,225
441960	Festivals	677,145	780,835	793,814	793,814
	Total Festivals	677,145	780,835	793,814	793,814
587001	General Fund - McCaw Hall	67,997	557,950	573,759	573,759
587001	General Fund - McCaw Hall Debt	538,981	67,425	63,225	63,225
587001	General Subfund Support	11,208,460	11,752,682	12,124,022	11,837,752
587001	Judgment and Claims Allocation	931,564	588,291	702,856	702,856
	Total General Subfund	12,747,002	12,966,348	13,463,862	13,177,592

Seattle Center

441710	KeyArena Miscellaneous	167,161	513,953	630,040	630,040
441960	KeyArena Reimbursables	2,157,484	2,257,997	2,254,282	2,254,282
462400	KeyArena Premium Seating	782,726	338,849	388,130	388,130
462400	KeyArena Rent	544,183	1,498,336	1,510,393	1,510,393
462800	KeyArena Concessions	1,099,607	1,218,331	1,261,984	1,261,984
462800	KeyArena Sponsorship	0	0	0	0
462800	KeyArena Ticketing	1,845,282	1,180,970	1,337,692	1,337,692
	Total KeyArena	6,596,443	7,008,436	7,382,521	7,382,521
441960	McCaw Hall Reimbursables	1,266,230	1,365,618	1,406,111	1,406,111
462400	McCaw Hall Rent	282,037	300,139	420,155	420,155
462500	McCaw Hall Tenant Use Fees	1,246,241	1,441,206	1,288,271	1,288,271
462800	McCaw Hall Catering & Concessions	304,731	270,000	270,000	270,000
462800	McCaw Hall Miscellaneous	136,245	146,668	166,585	166,585
	Total McCaw Hall	3,235,484	3,523,631	3,551,122	3,551,122
	Total Revenues	34,720,771	35,532,958	36,786,256	36,499,986
379100	Use of (Contribution To) Fund Balance	115,917	397,600	87,600	-203,365
	Total Use of Fund Balance	115,917	397,600	87,600	-203,365
	Total Resources	34,836,688	35,930,558	36,873,856	36,296,621

Seattle Center

Appropriations By Budget Control Level (BCL) and Program

Access Budget Control Level

The purpose of the Access Budget Control Level is to provide the services needed to assist visitors in coming to and traveling from the campus, while reducing congestion in adjoining neighborhoods. Program services include operating parking services, maintaining parking garages, managing the Seattle Center Monorail, and encouraging use of alternate modes of transportation.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Access	1,133,624	1,209,050	1,249,107	1,104,817
Total	1,133,624	1,209,050	1,249,107	1,104,817
Full-time Equivalents Total*	11.23	11.23	11.23	10.27

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Administration-SC Budget Control Level

The purpose of the Administration-SC Budget Control Level is to provide the financial, human resource, technology, and business support necessary to provide effective delivery of the Department's services.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Administration-SC	6,920,107	6,893,147	7,170,263	7,111,676
Total	6,920,107	6,893,147	7,170,263	7,111,676
Full-time Equivalents Total*	22.61	20.11	20.11	20.11

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Campus Grounds Budget Control Level

The purpose of the Campus Grounds Budget Control Level is to provide gathering spaces and open-air venues in the City's urban core. Program services include landscape maintenance, security patrols and lighting, litter and garbage removal, recycling operations, hard surface and site amenities maintenance, management of revenues associated with leasing spaces, and food service operations at the Armory.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Campus Grounds	11,657,335	11,678,551	12,045,194	11,879,836
Total	11,657,335	11,678,551	12,045,194	11,879,836
Full-time Equivalents Total*	78.97	77.97	77.97	77.97

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Seattle Center

Commercial Events Budget Control Level

The purpose of the Commercial Events Budget Control Level is to provide the spaces and services needed to accommodate and produce a wide variety of commercial events, both for profit and not for profit, and sponsored and produced by private and community promoters.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Commercial Events	1,017,390	891,893	946,294	928,822
Total	1,017,390	891,893	946,294	928,822
Full-time Equivalents Total*	7.48	7.48	7.48	7.48

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Community Programs Budget Control Level

The purpose of the Community Programs Budget Control Level is to produce free and affordable programs that connect diverse cultures, create learning opportunities, honor community traditions, and nurture artistry, creativity, and engagement.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Community Programs	2,037,252	2,060,255	2,078,339	2,043,852
Total	2,037,252	2,060,255	2,078,339	2,043,852
Full-time Equivalents Total*	11.88	11.88	11.88	11.88

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Cultural Facilities Budget Control Level

The purpose of the Cultural Facilities Budget Control Level is to provide spaces for performing arts and cultural organizations to exhibit, perform, entertain, and create learning opportunities for diverse local, national, and international audience.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Cultural Facilities	210,847	220,830	229,145	224,855
Total	210,847	220,830	229,145	224,855
Full-time Equivalents Total*	3.26	3.26	3.26	3.26

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Seattle Center

Debt Budget Control Level

The purpose of the Debt Budget Control Level is to provide payments and collect associated revenues related to the debt service for McCaw Hall.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Debt	124,845	134,850	126,450	126,450
Total	124,845	134,850	126,450	126,450

Festivals Budget Control Level

The purpose of the Festivals Budget Control Level is to provide a place for the community to hold major festival celebrations.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Festivals	915,438	1,481,593	1,505,509	1,481,009
Total	915,438	1,481,593	1,505,509	1,481,009
Full-time Equivalents Total*	8.72	8.72	8.72	8.72

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Judgment and Claims Budget Control Level

The purpose of the Judgment/Claims Budget Control Level is to pay for judgments, settlements, claims, and other eligible expenses associated with legal claims and suits against the City.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Judgment and Claims	931,564	588,291	702,856	702,856
Total	931,564	588,291	702,856	702,856

KeyArena Budget Control Level

The purpose of the KeyArena Budget Control Level is to manage and operate the KeyArena. Included in this category are all operations related to sports teams playing in the arena, along with concerts, family shows, and private meetings.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
KeyArena	5,791,314	6,297,392	6,613,285	6,532,873
Total	5,791,314	6,297,392	6,613,285	6,532,873
Full-time Equivalents Total*	65.99	65.99	65.99	65.99

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Seattle Center

McCaw Hall Budget Control Level

The McCaw Hall Budget Control Level includes funds for the operation and maintenance of the McCaw Hall. In cooperation with Seattle Opera and Pacific Northwest Ballet, Seattle Center manages and operates McCaw Hall as the home of the Opera and Ballet. The Seattle International Film Festival also holds its annual festival and many other film screenings in this facility.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
McCaw Hall	4,096,973	4,474,705	4,207,416	4,159,575
Total	4,096,973	4,474,705	4,207,416	4,159,575
Full-time Equivalents Total*	34.98	34.98	34.98	34.98

* FTE totals are provided for information purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.

Seattle Center Fund Table

Seattle Center Fund (11410)

	2012 Actuals	2013 Adopted	2013 Revised	2014 Endorsed	2014 Proposed
Beginning Fund Balance	710,896	609,884	594,979	212,284	197,379
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenues	34,720,771	35,532,958	35,532,958	36,786,256	36,499,986
Less: Actual and Budgeted Expenditures	34,836,688	35,930,558	35,930,558	36,873,858	36,296,621
Ending Fund Balance	594,979	212,284	197,379	124,682	400,744
McCaw Hall Reserve	1,402,000	700,000	1,004,000	600,000	917,000
Operating Reserve					425,000
Total Reserves	1,402,000	700,000	1,004,000	600,000	1,342,000
Ending Unreserved Fund Balance	-807,021	-487,716	-806,621	-475,318	-941,256

Seattle Center

Capital Improvement Program Highlights

Seattle Center's 2014-2019 Proposed Capital Improvement Program (CIP) is at the heart of Seattle Center's purpose - to create exceptional events, experiences and environments that delight and inspire the human spirit to build stronger communities. Seattle Center's CIP repairs, renovates and redevelops the facilities and grounds of Seattle Center's 74-acre campus to provide a safe and welcoming place for millions of visitors and over 5,000 events each year. In 2014, Seattle Center continues implementation of the Seattle Center Century 21 Master Plan, including development of an Action Plan for redevelopment of the Memorial Stadium site, the centerpiece project in the Master Plan. The City Council adopted the Century 21 Master Plan in August 2008, and the plan will guide development of the Seattle Center campus over the next 20 years.

The 2014-2019 Proposed CIP includes funding for continued renovation of the Armory, including restrooms and other public spaces. Funding is also included for asset preservation investments in Seattle Center's other two large public assembly facilities, KeyArena and McCaw Hall, as well as for campus open space and the Seattle Center Monorail.

The costs of managing Seattle Center's CIP, including project management and administration, are presented in Seattle Center's operating budget. These costs are offset by revenues to the Seattle Center Fund from the funding sources of the CIP projects.

Funding for Seattle Center's 2014-2019 Proposed CIP comes primarily from the Cumulative Reserve Subfund, property sale proceeds, federal grant funds and private sources.

More information and background on Seattle Center's CIP can be found in the 2014-2019 Proposed CIP Budget Book.

Capital Improvement Program Appropriation

Budget Control Level	2014 Endorsed	2014 Proposed
Armory Rehabilitation: S9113		
Cumulative Reserve Subfund - REET I Subaccount (00163)	1,044,000	1,059,000
Subtotal	1,044,000	1,059,000
Campuswide Improvements and Repairs: S03P01		
Cumulative Reserve Subfund - REET I Subaccount (00163)	1,145,000	3,264,000
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	30,000	30,000
Seattle Center Capital Reserve Subfund	0	20,000
Subtotal	1,175,000	3,314,000
Facility Infrastructure Renovation and Repair: S03P02		
Cumulative Reserve Subfund - REET I Subaccount (00163)	200,000	0
Subtotal	200,000	0
Fisher Pavilion: S9705		

Seattle Center

Cumulative Reserve Subfund - REET I Subaccount (00163)	50,000	0
Subtotal	50,000	0
Key Arena: S03P04		
Cumulative Reserve Subfund - REET I Subaccount (00163)	200,000	200,000
Subtotal	200,000	200,000
Lot 2 Development Project: S0501		
Seattle Center Capital Reserve Subfund	0	102,000
Subtotal	0	102,000
McCaw Hall Capital Reserve Fund: S0303		
McCaw Hall Capital Reserve	500,000	521,000
Subtotal	500,000	521,000
Monorail Improvements: S9403		
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	1,317,000	1,423,000
Subtotal	1,317,000	1,423,000
Public Gathering Space Improvements: S9902		
Cumulative Reserve Subfund - REET I Subaccount (00163)	300,000	0
Cumulative Reserve Subfund - Unrestricted Subaccount (00164)	90,000	90,000
Subtotal	390,000	90,000
Utility Infrastructure: S03P03		
Cumulative Reserve Subfund - REET I Subaccount (00163)	275,000	410,000
Subtotal	275,000	410,000
Total Capital Improvement Program Appropriation	5,151,000	7,119,000

The Seattle Public Library

Marcellus Turner, City Librarian

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<http://www.spl.org>

Department Overview

The Seattle Public Library, founded in 1891, includes the Central Library, 26 neighborhood libraries, the Center for the Book, and a robust "virtual library" available on a 24/7 basis through the Library's website. Systemwide Services, located at the Central Library, develops and manages services available across the city including borrower services, outreach and public information, specialized services for children, teens, and adults as well as immigrant and refugee populations, and public education and programming. The Central and branch libraries provide library services, materials, and programs close to where people live, go to school, and work, and serve as focal points for community engagement and lifelong learning.

The Library is governed by a five-member Board of Trustees, who are appointed by the Mayor and confirmed by the City Council. Board members serve five-year terms and meet monthly. The Revised Code of Washington (RCW 27.12.240) and the City Charter (Article XII, Section 5) grant the Board of Trustees "exclusive control of library expenditures for library purposes." The Library Board adopts an annual operation plan in December after the City Council approves the Library's budget appropriation.

The Seattle Public Library had over 6.5 million visits in person in 2012, and over 7 million virtual visits through the Library's catalog and website. As the center of Seattle's information network, the Library provides a vast array of resources and services to the public (2012 usage noted), including:

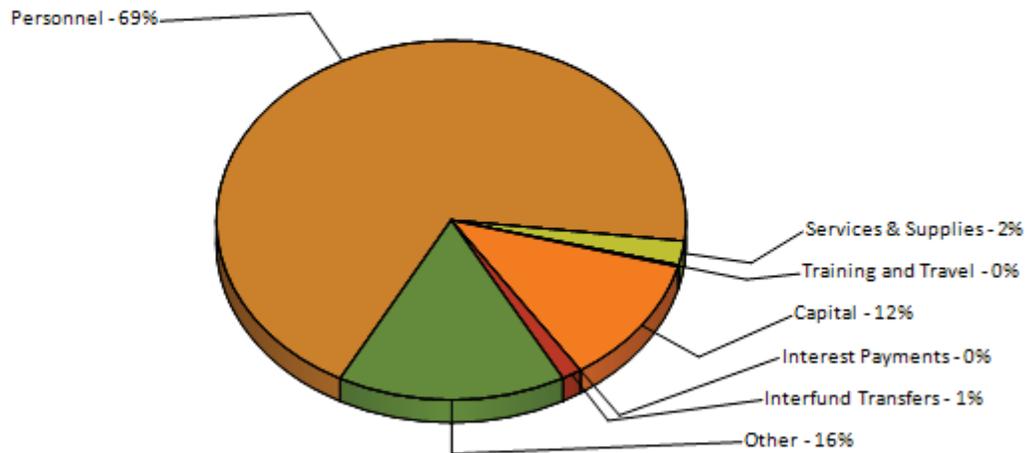
- print and electronic books, media, magazines, newspapers (11.4 million items checked out);
- assisted information services in-person, virtual, and telephone (899,000 responses);
- on-site Internet access and classes (1.3 million patron Internet sessions);
- downloadable media, including e-books, audiobooks, music and video (1 million downloads);
- sheet music and small practice rooms;
- electronic databases (395,000 sessions);
- an extensive multilingual collection;
- English as a Second Language (ESL) and literacy services;
- outreach and accessible services and resources for people with disabilities or special needs;
- more than 7,000 literary and other programs and activities attended by 226,000 children, teens, and adults;
- Homework Help (9,600 students assisted in-person at branches and 15,000 on-line sessions);
- podcasts of public programs (71,000 downloads);
- 23 neighborhood meeting rooms (4,400 meetings of external groups);
- a large Central Library auditorium and 12 meeting rooms (nearly 368 meetings of external groups with a total of 17,150 participants); and
- Quick Information Center telephone reference service (386-INFO).

The Seattle Public Library

Budget Snapshot

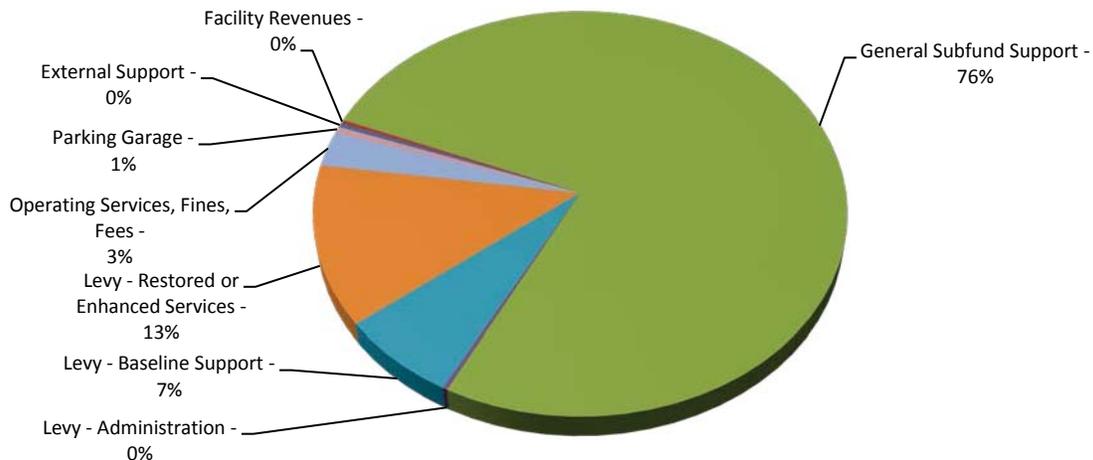
Department Support	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
General Fund Support	\$48,471,553	\$48,044,386	\$50,131,066	\$48,002,759
Other Funding - Operating	\$2,399,740	\$15,528,795	\$15,137,718	\$14,900,271
Total Operations	\$50,871,293	\$63,573,181	\$65,268,784	\$62,903,030
Other funding - Capital	\$1,058,088	\$3,425,000	\$3,556,000	\$4,438,000
Total Appropriations	\$51,929,381	\$66,998,181	\$68,824,784	\$67,341,030

2014 Proposed Budget - Expenditure by Category



The Seattle Public Library

2014 Proposed Budget - Revenue by Category



Budget Overview

Supporting, maintaining and improving core library services and ensuring the Library can conduct appropriate facility maintenance is a priority for the Mayor, City Council, and Seattle residents. In August 2012, Seattle voters approved a seven-year, \$123 million Library Levy to increase hours, purchase more books and materials, upgrade public computers and online services, and improve building maintenance. Without the approved levy, the Library would have had to delay important maintenance and public technology investments and make reductions to collections and open hours.

In 2014, the levy contributes \$12.7 million to Library operations and \$3 million to capital improvements. Levy funds allow the Library to keep 13 branches open seven days a week and 13 branches six days a week; improve collections and reduce wait times for popular titles; invest in technology and online services improvement; and perform the maintenance necessary to preserve some of the City's most intensively used public facilities.

Levy Capital Improvement Program (CIP) funds are augmented by \$780,000 from the Real Estate Excise Tax (REET). In 2014, REET funds support efforts to restructure library spaces to address changes in usage patterns and to make upgrades to the Central Library and Green Lake Branch elevators and the Central Library escalators.

The Proposed Budget implements the City Librarian's budget neutral reorganization. These changes align the operations of the Library with its strategic plan (http://www.spl.org/Documents/about/strategic_plan.pdf) and do not add any additional costs. The reorganization renamed Library Services to Library Programs and Services. It also added Marketing and Online Services, a new program to implement the investments in online technology specified in the 2012 Library Levy.

The Seattle Public Library

Incremental Budget Changes

The Seattle Public Library

	2014 Budget
Total 2014 Endorsed Budget	\$ 65,268,784
Baseline Changes	
Adjustments to Central Cost Allocations	-\$ 4,194
Baseline Budget Corrections	-\$ 1,592,117
Proposed Technical Changes	
Implement the City Librarian's Reorganization	\$ 0
Citywide Adjustments for Standard Cost Changes	-\$ 769,443
Total Incremental Changes	-\$ 2,365,754
2014 Proposed Budget	\$ 62,903,030

Descriptions of Incremental Budget Changes

Baseline Changes

Adjustments to Central Cost Allocations - (\$4,194)

The Proposed Budget makes technical adjustments to reflect changes in central cost allocations. These adjustments update initial assumptions about costs and inflators made in the first year of the biennium.

Baseline Budget Corrections - (\$1,592,117)

These changes fix an incorrect over-appropriation of health care funds and also correct a double appropriation to eliminate an annual furlough. These are technical changes that will not impact the Library's ability to deliver services. These changes leave the Library with sufficient funding to fulfill all General Fund and Library Levy commitments made to Seattle taxpayers.

Proposed Technical Changes

Implement the City Librarian's Reorganization

The 2014 Proposed Budget implements a net-zero reorganization of the Library programs to support implementation of the Seattle Public Library Strategic Plan (http://www.spl.org/Documents/about/strategic_plan.pdf).

The Seattle Public Library

Citywide Adjustments for Standard Cost Changes - (\$769,443)

Citywide technical adjustments reflect changes due to inflation, central cost allocations, retirement, healthcare, workers' compensation, and unemployment costs. These adjustments typically reflect updates to preliminary cost assumptions established in the 2014 Endorsed Budget.

Expenditure Overview

Appropriations	Summit Code	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Administrative Services					
Administrative Services Director		492,730	690,017	713,654	633,765
Event Services		0	0	0	461,576
Facilities Maintenance and Materials Distribution Services		6,434,871	7,960,893	8,205,791	0
Facilities Maintenance Services		0	0	0	6,337,133
Finance Services		1,015,991	1,056,694	1,056,895	1,054,892
Safety and Security Services		1,089,538	1,379,856	1,427,904	1,390,102
Total	B1ADM	9,033,129	11,087,459	11,404,244	9,877,468
City Librarian's Office					
City Librarian		395,601	466,670	481,513	463,500
Communications		446,930	541,357	557,787	282,882
Total	B2CTL	842,530	1,008,027	1,039,300	746,382
Human Resources	B5HRS	1,101,325	1,074,409	1,110,903	1,070,337
Information Technology	B3CTS	3,058,221	5,527,071	4,907,955	4,196,393
Library Programs and Services					
Central Library Services		12,059,925	13,999,986	14,637,966	0
Collection and Access Services		7,433,093	9,711,550	9,995,707	11,649,140
Library Programs and Services Director		0	0	0	791,526
Neighborhood Libraries		17,343,070	21,164,679	22,172,709	0
Program and Services - Systemwide Services		0	0	0	4,841,025
Programs and Services - Central and Branch Services		0	0	0	28,875,730
Total	B4PUB	36,836,088	44,876,215	46,806,382	46,157,421
Marketing and Online Services	B6MKT	0	0	0	855,029
Department Total		50,871,293	63,573,181	65,268,784	62,903,030

The Seattle Public Library

Revenue Overview

2014 Estimated Revenues

Summit Code	Source	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
542810	Cable Franchise	190,000	190,000	190,000	190,000
	Total External Support	190,000	190,000	190,000	190,000
462400	Space Rentals	156,189	150,000	150,000	150,000
469112	Sale of fixed Assets	44,365	50,000	50,000	60,000
	Total Facility Revenues	200,554	200,000	200,000	210,000
587001	General Subfund Support	48,471,630	48,044,389	50,131,073	48,002,759
	Total General Subfund Support	48,471,630	48,044,389	50,131,073	48,002,759
587104	Library Levy	0	165,623	171,113	171,113
	Total Levy - Administration	0	165,623	171,113	171,113
587104	Library Levy	0	4,150,000	4,285,632	4,211,809
	Total Levy - Baseline Support	0	4,150,000	4,285,632	4,211,809
587104	Library Levy	0	8,734,155	8,201,952	8,038,335
	Total Levy - Restored or Enhanced Services	0	8,734,155	8,201,952	8,038,335
441610	Copy Services	37,189	60,000	60,000	50,000
441610	Pay for Print	148,322	159,000	159,000	159,000
459700	Fines and Fees	1,489,318	1,564,014	1,564,014	1,564,014
462800	Coffee Cart	2,858	3,000	3,000	3,000
469990	Misc. Revenue	7,189	3,000	3,000	3,000
	Total Operating Services, Fines, Fees	1,684,876	1,789,014	1,789,014	1,779,014
462300	Parking Revenue	300,082	300,000	300,000	300,000
	Total Parking Garage	300,082	300,000	300,000	300,000
	Total Revenues	50,847,142	63,573,181	65,268,784	62,903,030
	Total Resources	50,847,142	63,573,181	65,268,784	62,903,030

The Seattle Public Library

Appropriations By Program

Administrative Services

The purpose of the Administrative Services Program is to support the delivery of library services to the public.

Program Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Proposed
Administrative Services Director	492,730	690,017	713,654	633,765
Event Services	0	0	0	461,576
Facilities Maintenance and Materials Distribution Services	6,434,871	7,960,893	8,205,791	0
Facilities Maintenance Services	0	0	0	6,337,133
Finance Services	1,015,991	1,056,694	1,056,895	1,054,892
Safety and Security Services	1,089,538	1,379,856	1,427,904	1,390,102
Total	9,033,129	11,087,459	11,404,244	9,877,468

The following information summarizes the programs in Administrative Services:

Administrative Services Director Program

The purpose of the Administrative Services Director Program is to administer the financial, facilities, materials distribution, event services, and safety and security operations of the Library system so that library services are provided effectively and efficiently.

Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Proposed
Administrative Services Director	492,730	690,017	713,654	633,765

Event Services Program

The 2013 Library Reorganization creates this program.

The purpose of the Events Services Program is to support Library hosted as well as private events and programs in order to make Library facilities and meeting rooms more available to the public.

Expenditures	2012	2013	2014	2014
	Actuals	Adopted	Endorsed	Proposed
Event Services	0	0	0	461,576

Facilities Maintenance and Materials Distribution Services Program

As part of the 2013 Library Reorganization, this program ends. It is replaced in part by the Facilities and Maintenance Services program. The Materials Distribution unit is transferred to the Collection and Access Services program.

The purpose of the Facilities Maintenance and Materials Distribution Services Program is to manage the Library's materials distribution system and maintain buildings and grounds so that library services are delivered in clean and comfortable environments, and materials are readily available to patrons.

The Seattle Public Library

Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Facilities Maintenance and Materials				
Distribution Services	6,434,871	7,960,893	8,205,791	0

Facilities Maintenance Services Program

The 2013 Library Reorganization creates this program.

The purpose of the Facilities Maintenance Services Program is to maintain the Library's buildings and grounds so that library services are delivered in clean and comfortable environments.

Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Facilities Maintenance Services	0	0	0	6,337,133

Finance Services Program

The purpose of the Finance Services Program is to provide accurate financial, purchasing, and budget services to, and on behalf of, the Library so that it is accountable for maximizing its resources in carrying out its mission.

Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Finance Services	1,015,991	1,056,694	1,056,895	1,054,892

Safety and Security Services Program

The purpose of the Safety and Security Services Program is to provide safety and security services so that library services are delivered in a safe and comfortable atmosphere.

Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Safety and Security Services	1,089,538	1,379,856	1,427,904	1,390,102

The Seattle Public Library

City Librarian's Office

The purpose of the City Librarian's Office is to provide leadership for the Library in the implementation of policies and strategic directions set by the Library Board of Trustees.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
City Librarian	395,601	466,670	481,513	463,500
Communications	446,930	541,357	557,787	282,882
Total	842,530	1,008,027	1,039,300	746,382

The following information summarizes the programs in City Librarian's Office:

City Librarian Program

The purpose of the City Librarian's Office is to provide leadership for the Library in implementing the policies and strategic direction set by the Library Board of Trustees, and in securing the necessary financial resources to operate the Library in an effective and efficient manner. The City Librarian's Office serves as the primary link between the community and the Library, and integrates community needs and expectations with Library resources and policies.

Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
City Librarian	395,601	466,670	481,513	463,500

Communications Program

The purpose of the Communications Program is to ensure that the public and Library staff are fully informed about Library operations, which includes 7,000 annual public programs. The office contributes to the Library's web site, a 24/7 portal to library services, and provides timely and accurate information through a variety of other methods.

Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Communications	446,930	541,357	557,787	282,882

Human Resources

The purpose of Human Resources is to provide responsive and equitable services, including human resources policy development, recruitment, classification and compensation, payroll, labor and employee relations, volunteer services, and staff training services so that the Library maintains a productive and well-supported work force.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Human Resources	1,101,325	1,074,409	1,110,903	1,070,337
Total	1,101,325	1,074,409	1,110,903	1,070,337

The Seattle Public Library

Information Technology

The purpose of Information Technology is to provide data processing infrastructure and services.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Information Technology	3,058,221	5,527,071	4,907,955	4,196,393
Total	3,058,221	5,527,071	4,907,955	4,196,393

Library Programs and Services

The 2013 Library Reorganization renames this program from Library Services to Library Programs and Services and creates a new purpose.

The purpose of the Library Programs and Services Division is to provide services, materials, and programs that benefit and are valued by Library patrons. Library Programs and Services provides technical and collection services and materials delivery systems to make Library resources and materials accessible to all patrons.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Central Library Services	12,059,925	13,999,986	14,637,966	0
Collection and Access Services	7,433,093	9,711,550	9,995,707	11,649,140
Library Programs and Services Director	0	0	0	791,526
Neighborhood Libraries	17,343,070	21,164,679	22,172,709	0
Program and Services - Systemwide Services	0	0	0	4,841,025
Programs and Services - Central and Branch Services	0	0	0	28,875,730
Total	36,836,088	44,876,215	46,806,382	46,157,421

The following information summarizes the programs in Library Programs and Services:

Central Library Services Program

As part of the 2013 reorganization, this program ends. The workload is primarily distributed into the Programs and Services - Central and Branch Libraries and Programs and Services - Systemwide Services programs.

The purpose of the Central Library Services Division is to operate the Central Library and to provide systemwide services including borrower services, outreach services, specialized services for children, teens and adults as well as immigrant and refugee populations; and event services, and public education and programming. Central Library Services also provides in-depth information, extensive books and materials, and service coordination to patrons and staff at branches so they have access to more extensive resources than would otherwise be available at a single branch.

Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Central Library Services	12,059,925	13,999,986	14,637,966	0

The Seattle Public Library

Collection and Access Services Program

The 2013 Library Reorganization renames this program from Technical and Access Services to Collection and Access Services and changes the purpose of this program. The repurposed program combines Technical and Access Services, Circulation Services and the Materials Distribution unit.

The purpose of the Collection and Access Services Program is to make library books, materials, databases, downloadable materials, and the library catalog available to patrons and to provide a delivery system that makes Library materials locally available.

	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Expenditures				
Collection and Access Services	7,433,093	9,711,550	9,995,707	11,649,140

Library Programs and Services Director Program

The 2013 Library Reorganization creates this program.

The purpose of the Library Programs and Services Director Program is to administer public services, programs, and collection development and access.

	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Expenditures				
Library Programs and Services Director	0	0	0	791,526

Neighborhood Libraries Program

As part of the 2013 reorganization, this program ends. The workload is primarily distributed into the Programs and Services - Central and Branch Libraries and Programs and Services - Systemwide Services programs.

The purpose of Neighborhood Libraries is to provide services, materials, and programs close to where people live and work to support independent learning, cultural enrichment, recreational reading, and community involvement.

	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Expenditures				
Neighborhood Libraries	17,343,070	21,164,679	22,172,709	0

Program and Services - Systemwide Services Program

The 2013 Library Reorganization creates this program.

The purpose of the Library Programs and Services - System wide Services Program is to provide system wide services including borrower services, outreach services, specialized services for children, teens and adults as well as immigrant and refugee populations; and public education and programming. This program also provides in-depth information and service coordination to patrons and staff at branches so they have access to more extensive resources than would otherwise be available at a single branch.

	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Expenditures				
Program and Services - Systemwide Services	0	0	0	4,841,025

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Programs and Services - Central and Branch Services Program

The 2013 Library Reorganization creates this program.

The purpose of the Central and Branch Libraries Program is to provide services, materials, and programs close to where people live and work to support life-long learning, cultural enrichment, recreational reading, and community engagement.

Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Programs and Services - Central and Branch Services	0	0	0	28,875,730

Marketing and Online Services

The 2013 Library Reorganization creates this program.

The purpose of the Marketing and Online Services Division is to develop the Library's online services and employ innovative strategies for connecting patrons and community organizations to Library services and resources. The division develops marketing tools to enable the Library to reach new users and help current users discover all the new ways the Library can enrich their lives.

Program Expenditures	2012 Actuals	2013 Adopted	2014 Endorsed	2014 Proposed
Marketing and Online Services	0	0	0	855,029
Total	0	0	0	855,029

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Library Fund Table

Library Fund (10410)

	2012 Actuals	2013 Adopted	2013 Revised	2014 Endorsed	2014 Proposed
Beginning Fund Balance	631,920	625,053	585,858	625,053	585,858
Accounting and Technical Adjustments	-21,911	0	0	0	0
Plus: Actual and Estimated Revenues	50,847,142	63,573,181	62,501,810	65,268,784	62,903,030
Less: Actual and Budgeted Expenditures	50,871,293	63,573,181	62,501,810	65,268,784	62,903,030
Ending Fund Balance	585,858	625,053	585,858	625,052	585,858
Ending Unreserved Fund Balance	585,858	625,053	585,858	625,052	585,858

2012 Library Levy Fund Table

2012 Library Levy Fund (18100)

	2012 Actuals	2013 Adopted	2013 Revised	2014 Endorsed	2014 Proposed
Beginning Fund Balance	-	-	-	1,032,219	1,032,219
Accounting and Technical Adjustments	-	-	-	-	-
Plus: Actual and Estimated Revenue	-	16,830,000	16,830,000	16,998,300	16,998,300
Less: Actual and Budgeted Expenditures	-	13,049,781	13,049,781	12,591,257	12,591,257
Less: Capital Improvements	-	2,748,000	2,748,000	3,056,000	3,056,000
Ending Fund Balance	-	1,032,219	1,032,219	2,383,262	2,383,262
Levy Reserve	-	1,032,219	1,032,219	2,383,262	2,383,262
Total Reserves	-	1,032,219	1,032,219	2,383,262	2,383,262
Ending Unreserved Fund Balance	-	-	-	-	-

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Capital Improvement Program Highlights

The Seattle Public Library's facilities include 26 branch libraries and the Central Library, as well as a storage facility and leased shops space. In 2008, the Library completed the final building projects of a system wide capital program, known as "Libraries for All" (LFA). LFA built a new Central Library and four new branch libraries at Delridge, International District/Chinatown, Northgate, and South Park. In addition, each of the 22 branch libraries that were in the system as of 1998 were renovated, expanded, or replaced. The LFA program increased the amount of physical space that the Library maintains by 80% to a total of over 600,000 square feet.

Library buildings are some of the most intensively-used public facilities in Seattle. The Seattle Public Library had more than 6.5 million visits in 2012. Even the quietest branch has more than 60,000 people walk through the door each year. The Library's historic landmark buildings have unique features such as brick facades, slate roofs, and other details, and it is important to use designs and materials consistent with their landmark status - all factors that increase major maintenance costs. The Central Library poses a different set of challenges. A building of its size, complexity, and intensity of use requires significant annual major maintenance to preserve core functionality and continually improve building efficiency.

The 2012 Library Levy allows the Library to sustain LFA improvements with appropriate asset management. This effort is especially critical as all Library buildings will pass the ten-year mark from their LFA construction/renovation during the seven year Levy period. The Library will use \$3 million of Levy funds in 2014, combined with \$780,000 in Real Estate Excise Tax (REET) funding, to maintain and improve facilities across the system. An additional \$600,000 in REET funding will support ADA access improvements. The total 2014 Library CIP is \$4.16 million.

Asset Preservation

The overriding priority of the Library's capital program is extending the useful life of buildings for as long as possible. The Library's CIP budget funds major repairs and replacement to roofs, building envelopes, HVAC and other critical building systems, doors, windows, flooring, and casework are examples of the asset preservation items. The Library plans to undertake a number of branch asset preservation projects, including at the Green Lake, Delridge and West Seattle branches and window and roof replacement at the Columbia branch.

The Central Library will be 10 years old in 2014. As a result, the iconic building is in need of increased maintenance. The Library will perform asset preservation work such as finishes, casework and minor restroom refurbishment as well as maintenance on the exterior glass walls, the main garage door and the elevators and escalators. The Library will also replace the uninterruptible power supply (UPS) in the data center that serves the entire system to ensure it can be serviced safely.

The Library will use \$500,000 in REET funding in 2014 to restructure library spaces to address changes in how patrons use the Library. This includes increasing areas for laptop use at the Central Library and expanding the children's area at the Northeast and Capitol Hill branches. As Library resources and programming evolve to meet customer interests, there are opportunities to use spaces in innovative ways that provide flexibility, expand learning opportunities, and encourage interaction.

Additional Library CIP work in 2014 will address operational efficiency and environmental sustainability goals, such as branch lighting and Central Library building system improvements. Safety and security improvements will be made at several branches and the Central Library.

In all, the 2014 CIP will spend approximately \$1.85 million on work at library branches, approximately \$1.7 million on the Central Library and \$600,000 on ADA improvements system-wide.

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Capital Improvement Program Appropriation

Budget Control Level	2014 Endorsed	2014 Proposed
ADA Improvements - Library: B301112		
Cumulative Reserve Subfund - REET I Subaccount (00163)	0	602,000
Subtotal	0	602,000
Library Major Maintenance: B301111		
2012 Library Levy Fund (18100)	3,056,000	3,056,000
Cumulative Reserve Subfund - REET I Subaccount (00163)	500,000	780,000
Subtotal	3,556,000	3,836,000
Total Capital Improvement Program Appropriation	3,556,000	4,438,000

