

APPENDIX A

STRATEGIES, PROGRAM AREAS, AND OUTCOMES FRAMEWORK

BY OBJECTIVE AND COMMUNITY GOAL

Objective 1: Economic and Social Success

COMMUNITY GOAL	STRATEGY	PROGRAM AREA	OUTCOMES
Goal 1: Food to eat and a roof overhead	Prevent homelessness	Rent Assistance Eviction Prevention/Tenant Stabilization Utility Assistance	✓ People at risk of becoming homeless retain stable housing. ✓ Homeless families/individuals secure and establish stable housing ✓ People transitioning out of homelessness secure permanent housing ✓ People have access to community services and activities
	Reduce hunger	Summer Breakfast and Lunch Program	✓ Children are able to meet their nutritional needs during the summer months

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Goal 2: Supportive relationships within families, neighborhoods and communities	Increase participation of children and youth in out-of-school time programs	After-School and Summer Programs	✓ Youth/children develop and strengthen social skills ✓ Students develop/strengthen skills and/or habits that support academic success ✓ Educationally at-risk students make academic progress ✓ Parents/guardians participate in children's learning
	Improve safety of high-risk middle and high school youth	Youth Asset Development and Educational Support Youth Outreach and Case Management Youth Employment and Training	✓ Youth/children develop and strengthen social skills ✓ People are connected with their communities ✓ Educationally at-risk students make academic progress ✓ Youth learn and incorporate behaviors and skills that foster violence-free interactions ✓ Youth prepared to obtain and sustain employment

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Goal 2: Supportive relationships within families, neighborhoods and communities (cont.)	Ensure children are ready for kindergarten	Child Care Subsidies for Working Families	✓ People are able to secure affordable care
		Child Care Quality	✓ People have access to community services and activities
		Early Childhood Literacy	✓ Parents/guardians acquire/strengthen parenting skills
		Homeless Child Care	✓ Parents/guardians participate in children's learning
		Kindergarten Readiness	✓ Young children are prepared to enter kindergarten
		Family Child Care Nutrition Program	✓ Infants/young children meet developmental milestones
			✓ Young children are prepared to enter kindergarten
Goal 2: Supportive	Build strong family and community support for	Family Centers	✓ People meet their basic food needs
			✓ Parents/guardians acquire/strengthen

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relationships within families, neighborhoods and communities (cont.)	children	Immigrant and Refugee Family Support	✓ parenting skills ✓ Family members have healthy, nurturing relationships with each other ✓ People are connected to their communities
		Homeless Family Counseling	✓ Parents/guardians participate in their children's learning ✓ Educationally at-risk students make academic progress
		Teen Parent Support	✓ Youth are prepared to obtain and sustain their employment
	Improve children and youth mental health and decrease high risk behaviors	Youth Mental Health Counseling	✓ Youth/children and/or their families acquire/strengthen coping abilities
		Reinvesting in Youth	✓ Youth/children develop/strengthen social skills ✓ People are able to maintain the highest possible quality of life
		LGBTQ Youth Support	✓ People acquire/strengthen concrete job skills

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Goal 2: Supportive relationships within families, neighborhoods and communities (cont.)	Organize neighborhoods to address and prevent crime	Crime Prevention	✓ People are educated about violence, abuse and/or neglect ✓ Youth learn and incorporate behaviors and skills that foster violence-free interactions ✓ People have access to community services and activities ✓ Homeless people meet emergency/immediate shelter needs ✓ Youth/children develop/strengthen social skills ✓ People are connected to their communities ✓ Educationally at-risk students make academic progress ✓ People are able to maintain the highest possible quality of life
Goal 3:	Build community support to	Domestic and Sexual	✓ People are educated about violence, abuse

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A safe haven from all forms of violence and abuse	end domestic and sexual violence	Violence Prevention	and/or neglect
Goal 4: Health care to be as physically and mentally fit as possible	Meet the basic needs of seniors and people with disabilities	Transportation Information and Assistance for Seniors Housing Support (homesharing) Access Services for Adults with Disabilities	✓ People have access to community services and activities ✓ People are able to maintain the highest possible quality of life ✓ People with physical and/or developmental disabilities are able to live as independently as possible ✓ People acquire and strengthen concrete job skills
Goal 4:	Increase health and	Health Promotion and	✓ People have access to community services

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Health care to be as physically and mentally fit as possible (cont.)	wellness of vulnerable populations	Wellness Chronic Conditions/Medications Management Nutrition Programs Family Caregiver Programs Respite for Caregivers of Seniors & Adults w/Disabilities	and activities ✓ People receive medical care and/or treatment ✓ People living with chronic illness are able to maintain optimum health ✓ People with physical and/or developmental disabilities are able to live as independently as possible ✓ People are able to maintain the highest possible quality of life
Goal 4:	Increase Senior social	Senior Volunteer	✓ People are able to maintain the highest

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Health care to be as physically and mentally fit as possible (cont.)	engagement	Program Senior Centers	possible quality of life
	Improve independence for frail older adults	Adult Day Care/Day Health	✓ People are able to maintain the highest possible quality of life
	Coordinate aging services	Aging Service Coordination – Area Agency on Aging	✓ Area Plan on Aging is developed and implemented
Goal 4:	Enhance the public's health	Asthma and Environmental Health	✓ People living with chronic illness are able to maintain optimum health
		Oral Health	✓ People receive oral health care and/or treatment
		Health Care Access and Outreach	✓ People receive medical care and/treatment
		Best Beginnings	✓ People are able to maintain the highest

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Health care to be as physically and mentally fit as possible (cont.)	(cont.)	School Age Health	possible quality of life ✓ Educationally at-risk students make academic progress
Goal 5: Education and job skills to lead an independent life	Strengthen the economic self-sufficiency of adults	Senior Employment Homeless Employment	✓ People acquire/strengthen job-readiness skills ✓ People acquire/strengthen concrete job skills ✓ People obtain employment ✓ Homeless people/people in need are able to meet basic self-care and/or other survival needs ✓ Homeless/low-income people become economically self-sufficient
Goal 6: Equal access to	Improve access to services	PeoplePoint	✓ People have access to community services and activities

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high quality culturally competent services		Citizenship Services	✓ People are able to obtain legal assistance

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COMMUNITY GOAL	STRATEGY	PROGRAM AREA	OUTCOMES
Goal 1: Food to eat and a roof overhead	Move people from homelessness to housing	Emergency shelters	✓ Homeless people meet emergency/immediate shelter needs
		Day Centers	✓ People transitioning out of homelessness secure permanent housing
		Hygiene	✓ Homeless families/individuals secure and establish stable housing
		Community Support	✓ People are able to secure affordable care ✓ Parents/guardians acquire strengthen parenting skills
		Transitional Housing	✓ Homeless people/people in need are able to meet basic self-care and/or other survival needs
		Permanent Supportive Housing	✓ Youth are prepared to obtain and sustain employment
		Homeless youth Services	✓ Educationally at-risk students make academic progress

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COMMUNITY GOAL	STRATEGY	PROGRAM AREA	OUTCOMES
Goal 1: Food to eat and a roof overhead (cont.)	Reduce hunger	Food Banks Food Distributors Meal Programs	✓ People meet their basic food needs ✓ People have access to community services and activities ✓ Strengthened/maintained capacity of King County human service organizations
Goal 2: Supportive relationships within families, neighborhoods and communities	Increase participation of children and youth in out-of-school time	After-School and Summer Programs (high risk, homeless, immigrant/refugee children and youth)	✓ Youth/children develop/strengthen social skills ✓ Students develop/strengthen skills and/or habits that support academic success ✓ Educationally at-risk students make academic progress ✓ Parents/guardians participate in children's learning

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Goal 3: A safe haven from all forms of violence and abuse	Support the safety and well-being of victims of domestic violence and sexual assault	Domestic Violence Shelters and Housing Domestic and Sexual Violence Advocacy Sexual Assault Victim Services	✓ People transitioning out of homelessness secure permanent housing ✓ Adult victims of violence and abuse have strategies for meeting safety needs ✓ Adult victims of domestic violence increase knowledge about community resources ✓ People are able to obtain legal assistance ✓ Homeless/low-income people become economically self-sufficient ✓ Adult survivors are able to cope with the effects of violence/abuse
	Hold batterers accountable	Batterer's Treatment for Indigent Batterers	✓ Batterers who receive treatment reduce/stop abusive behaviors
	Strengthen the system response to domestic violence and sexual assault	Domestic Violence and Sexual Assault Response System	✓ People are educated about violence, abuse and/or neglect

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Goal 4: Health care to be as physically and mentally fit as possible	Improve independence for frail older adults	Outreach for Seniors Home Care and In Home Services Case Management for Seniors & Adults w/Disabilities Client Specific Fund for Seniors & Adults w/Disabilities Legal Services Mental Health Home Care/Individual Provider Training & Continuing Education Elder Abuse Prevention	✓ Elders are able to maintain the highest possible quality of life ✓ People at risk of becoming homeless retain stable housing ✓ People transitioning out of homelessness secure permanent housing ✓ People receive medical care and/or treatment ✓ People are able to obtain legal assistance ✓ People with mental illness are able to function at the highest level possible ✓ People are educated about chronic/acute illnesses and/or disabilities ✓ Older/vulnerable adults live in safety

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Goal 4: Health care to be as physically and mentally fit as possible (cont.)	Enhance the public's health	Access to Drug and Alcohol Treatment Health Care for the Homeless HIV/AIDS Primary Care: Medical, Dental and Access	✓ People are educated about alcohol/substance abuse ✓ People addicted to alcohol/drugs are able to break their dependency ✓ People experiencing emotional distress/crisis are able to regain and/or maintain stability ✓ People receive medical care and/or treatment ✓ People with chronic illness are able to maintain optimum health

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Goal 6: Equal access to high quality, cultural competent services ¹	Increase community based agency capacity	Community Facilities Architectural Assistance Programs for Nonprofits Administrative Operations	✓ Strengthened/maintained capacity of King County human service organizations
	Adopt and implement progressive human services policies	Policy Advocacy	✓ Sustained or improved public policies and funds that benefit low-income or vulnerable people ✓ Increased civic involvement, especially by low-income people, in developing and carrying out effective legislative and administrative strategies
	Improve access to services	Access to Services	✓ People have access to services and activities ✓ People are connected to their communities

¹ Goal 6 systems change and system supports cut across both funding objectives.

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Goal 6: Equal access to high quality, cultural competent services (cont.)	Improve access to services (cont.)	Information and Referral	✓ People experiencing emotional distress/crisis are able to regain and/or maintain stability
	Fund services that make measurable progress toward the adoptions and implementation of county, regional, state and federal human services policies consistent with the City of Seattle's legislative agenda	Advocacy	✓ Community members participate in legislative advocacy ✓ Low-income people access critical community services and activities