

Resolution No. 31206

A RESOLUTION concerning the renewal of the Families and Education Levy; setting forth a structure, process and schedule to develop and place a seven-year Families and Education Levy on the November 8, 2011 ballot to fund various educational services and programs that promote student academic achievement within the City of Seattle; providing for a Families and Education Levy Advisory Committee to make recommendations concerning a Levy renewal; establishing criteria for the appointment of citizen representatives to the Advisory Committee; and identifying the purpose, criteria and policy framework to be followed in developing Levy renewal recommendations.

Related Legislation File: _____

Date Introduced and Referred: 4.19.10	To: (committee): Public Safety, Human Services & Education
Date Re-referred:	To: (committee):
Date Re-referred:	To: (committee):
Date of Final Action: 4.26.10	Date Presented to Mayor: 4.27.10
Date Signed by Mayor:	Date Returned to City Clerk:
Published by Title Only <input checked="" type="checkbox"/>	Date Returned Without Concurrence:
Published in Full Text <input type="checkbox"/>	

The City of Seattle – Legislative Department

Resolution sponsored by: *Boyer*

Committee Action:

Date	Recommendation	Vote
4.21.10	Pass as Amended	TB, SB, SC
		3-0

This file is complete and ready for presentation to Full Council. _____

Full Council Action:

Date	Decision	Vote
4.26.10	Adopted	9-0

Law Department

RESOLUTION 31206

1
2 A RESOLUTION concerning the renewal of the Families and Education Levy; setting forth a
3 structure, process and schedule to develop and place a seven-year Families and Education
4 Levy on the November 8, 2011 ballot to fund various educational services and programs
5 that promote student academic achievement within the City of Seattle; providing for a
6 Families and Education Levy Advisory Committee to make recommendations concerning
a Levy renewal; establishing criteria for the appointment of citizen representatives to the
Advisory Committee; and identifying the purpose, criteria and policy framework to be
followed in developing Levy renewal recommendations.

7 WHEREAS, providing equal access to a quality education is a cornerstone of our democracy,
8 which thrives on an engaged and educated citizenry; and

9 WHEREAS, Seattle is a dynamic city, with a strong arts and literature community, and enjoys a
10 strong economic base with a variety of industries and a skilled and educated workforce;
and

11 WHEREAS, in order to maintain its competitiveness, keep existing employers and attract new
12 family-wage jobs and economically viable industries, Seattle needs to provide a well
13 educated and trained workforce with the advanced skills and abilities needed to compete
in the 21st century; and

14 WHEREAS, it is incumbent upon the Seattle Public School District ("School District") and the
15 community at large to ensure all children within Seattle have the opportunity to attain the
16 skills and education needed to participate in their community, be effective civic actors,
and contribute to a strong Seattle economy; and

17 WHEREAS, while the School District is directly responsible for promoting academic excellence
18 in our schools and classrooms, the support and assistance of family, businesses, non-
19 profit and community organizations and the City is also needed to help children realize
their full academic potential; and

20 WHEREAS, because the School District alone cannot address all barriers to academic
21 achievement, and because residents support the economic and political well-being of
22 Seattle, supplemental funding provided through the City's Families and Education Levies
is a legitimate City purpose; and

23 WHEREAS, since 1990, Seattle voters have generously approved three successive seven-year
24 Families and Education Levies, in 1990, 1997 and 2004, to support and improve student
25 academic achievement within the City; and
26
27
28



1 WHEREAS, proceeds from the Families and Education Levies are supplemental to the basic
2 education financed by the State of Washington and the Seattle School District Levies and
3 do not displace nor reduce State or School District funding for Seattle Public Schools;
4 and

5 WHEREAS, the 2004 Families and Education Levy (“current Levy”), focuses on programs and
6 services intended to advance getting children ready for kindergarten, improving academic
7 achievement, closing the achievement gap, and increasing high school graduation rates;
8 and

9 WHEREAS, the collection of taxes from the current Levy will end in 2011; and

10 WHEREAS, as part of the development of a 2011 Families and Education Levy, it is necessary
11 to review the effectiveness of current Levy-funded programs in achieving academic
12 outcomes to ensure future investments will build on previous successes and to determine
13 whether new programs and strategies should be funded; and

14 WHEREAS, the Levy Oversight Committee, which oversees the implementation of the current
15 Levy and is comprised of representatives from the Mayor’s Office, the City Council, the
16 School District, the Board of Directors of Seattle Public Schools (School Board), and
17 citizens, is expected to serve a significant and central role in developing a 2011 Families
18 and Education Levy; and

19 WHEREAS, the City recognizes the need to engage all stakeholders when developing the 2011
20 Families and Education Levy, including parents, students, teachers, the School District,
21 government agencies, and business and community groups; and

22 WHEREAS, in the spring of 2010, the Mayor is holding a series of community meetings, small
23 group discussions and a congress concerning youth and families, including discussions
24 about a 2011 Families and Education Levy; and

25 WHEREAS, these forums, also known as the “Youth and Families Initiative,” will provide
26 opportunities for the public to share thoughts, concerns and suggestions about education
27 and other topics related to youth and families; and

28 WHEREAS, the City Council intends to consider a possible renewal of the Levy; NOW
THEREFORE,



1 **BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SEATTLE, THE**
2 **MAYOR CONCURRING, THAT:**

3 Section 1. Findings and Declarations. The City of Seattle finds and declares as follows:

- 4 A. Seattle's children are its future and the quality of that future depends on providing all
5 students a high quality education.
- 6 B. Seattle needs an educated population that is actively engaged in its civic life and contributes
7 to the economic and social well-being of the city.
- 8 C. Graduating from high school and completing college or post-secondary training in a skilled
9 trade improves an individual's earning potential and economic self-sufficiency.
- 10 D. Approximately 602,000 people live in Seattle, of whom 46,000 are Seattle Public School
11 students.
- 12 E. The Seattle Public School Board has adopted a new student assignment plan that emphasizes
13 enrollment in neighborhood schools.
- 14 F. Some children attending Seattle Public Schools have language, health, economic and other
15 barriers that hinder school readiness and impede academic achievement; many of these
16 children are clustered in certain schools that lag behind the statewide average in educational
17 attainment by more than 20 percentage points.
- 18 G. According to the *Washington State Report Card*, of the 46,000 students enrolled in the
19 School District in the 2008-2009 academic year, 41% qualified for the free and reduced
20 lunch program, 14% qualified for special education services, 11% qualified for the
21 transitional bilingual program and 0.6% qualified for migrant student services.
- 22
23
24
25
26
27
28



- 1 H. For the 2007-2008 academic year, the *Washington State Report Card* states that only 63% of
2 Seattle public high school students graduated on time.
- 3 I. The School District is directly responsible for providing a quality education for all students.
4 However, government, business, community, and family together can provide a safe and
5 healthy school environment and help ensure students are ready to learn when they enter the
6 classroom.
- 7 J. Family support, involvement, and engagement in education are critical elements of
8 successful schools.
- 9 K. A continuum of services from birth through college is needed to address barriers to academic
10 achievement. Services need to be consistent and provide appropriate support for children
11 through each developmental stage and through key school transition years.
- 12 L. A 2009 study by Sarah Cusworth Walker and others found School-Based Health Centers
13 improve student health and emotional well-being, which in turn aid academic performance
14 by increasing attendance rates and student Grade Point Averages over time.
- 15 M. A Seattle School District 2006 cohort study by Mary Beth Celio stressed the importance of
16 identifying key “early warning indicators” for students at risk of dropping out of school.
17 These include a high rate of unexcused absences; very low WASL scores in 7th and 10th
18 grades; a GPA below 1.5 in middle school; more than one out-of-school suspension during
19 middle or high school; and earning one or more failing grades in any one year during 6th
20 through 10th grades. Tracking these indicators allows the School District to deliver extra
21 support to students in need.
22
23
24
25
26
27
28



1 Section 2. Purpose. The Mayor, City Council, School District and School Board, with
2 assistance from a Families and Education Levy Advisory Committee (Advisory Committee),
3 shall work collaboratively to develop a ballot proposal for a 2011–2017 Families and Education
4 Levy.

5 Section 3. Families and Education Levy Advisory Committee.

- 6 A. Committee Established. The City hereby establishes an Advisory Committee that shall
7 develop a proposal for renewal of the Families and Education Levy, to be considered by the
8 City Council for the 2011 ballot.
- 9 B. Committee Appointment and Membership. The Advisory Committee shall include members
10 of the current Levy Oversight Committee (LOC), plus 12 citizen members with six of the 12
11 appointed by the City Council and six appointed by the Mayor, with the Mayoral
12 appointments subject to confirmation by the City Council. The City Council and the Mayor
13 will jointly appoint by letter filed with the Clerk of the Council two co-chairs of the
14 Committee from its membership. The 12 appointed citizen members will represent a broad
15 cross section of the community and have expertise in the potential strategic areas of
16 investment. Advisory Committee members who are removed or resign shall be replaced by
17 the appointing authority.
- 18 C. Committee Staffing. The Advisory Committee shall be staffed by the Office for Education.
- 19 D. Committee Duration. The Advisory Committee shall sunset on April 30, 2011, unless its
20 continued existence is authorized by future resolution.

21 Section 4. Advisory Committee Authority. The Advisory Committee shall have the
22 authority to establish a meeting schedule, establish subcommittees, conduct votes, and otherwise
23
24
25
26
27
28



1 establish those procedures necessary to perform its functions. The Advisory Committee shall
2 have the authority to remove any member who is absent without excuse from two or more
3 meetings.

4 Section 5. Advisory Committee Responsibilities. The Advisory Committee shall be
5 responsible for making a final recommendation to the Mayor and City Council for a 2011
6 Families and Education Levy ballot proposal, per the schedule outlined in Section 7. In
7 developing goals, strategies and programs to recommend, the Advisory Committee shall
8 consider a wide variety of approaches that promote academic excellence. The Advisory
9 Committee shall also consider public input gathered during the Mayor's Youth and Families
10 Initiative. The Advisory Committee shall propose at least one Levy renewal alternative at the
11 current Levy funding level, plus inflation, and two other alternative proposals.

12 Section 6. Investment Priorities. The Advisory Committee's recommendations to the
13 Mayor and City Council shall prioritize investments that promote educational reform, promise
14 high impact, and are responsive to and in accord with the critical considerations listed below.

15 The recommendations for the Levy proposal shall:

- 16 a. Align with the goals outlined in the School District's current five-year Excellence for All
17 strategic plan, as well as future strategic plan goals,
18
19 b. Support potential School District's reforms such as CORE 24, skill centers, pre-school to
20 third grade programs, teacher quality incentives, and remediation strategies for students
21 performing below grade level.
22
23
24
25
26
27
28



- 1 c. Contain intentional strategies to increase kindergarten readiness, improve academic
2 achievement, reduce the academic achievement gap, and increase high school graduation
3 rates.
- 4 d. Provide a continuum of services that are systemically oriented to address a range of issues
5 and potential barriers to academic achievement, including health conditions.
- 6 e. Leverage multi-year partnerships that contribute to the support of specific strategies.
- 7 f. Target critical transition points from pre-kindergarten through high school graduation, such
8 as ensuring children are ready for kindergarten, reading at grade level in 3rd grade, and
9 completing middle school without any failing grades in core subjects and without unexcused
10 absences.
- 11 g. Provide safe environments including classrooms, schools and school campuses to better
12 support student learning.
- 13 h. Reflect evidence-based best practices that have been shown to measurably improve academic
14 success.
- 15 i. Include outcomes that can be routinely measured to evaluate the ability of programs and
16 services to improve academic achievement and allow course corrections to be made that
17 maximize effectiveness.
- 18 j. Provide sufficient flexibility to invest in innovative strategies, allowing for creative
19 restructuring of services to more rapidly achieve significant results and contribute to long
20 term improvements.
- 21 k. Focus on serving high needs students in schools throughout the City.
- 22
- 23
- 24
- 25
- 26
- 27
- 28



1 l. Incorporate geographically-targeted strategies that combine services and deploy resources in
2 ways that provide the greatest opportunity for students in struggling schools to succeed.
3 Such strategies may include modifying school schedules and methods of service delivery,
4 contract schools, and improvements to instruction to better meet the needs of students and
5 families within their communities.

6 Section 7. Schedule for Developing 2011 Families and Education Levy. The following
7 schedule identifies major milestones and decision points for developing a 2011 Families and
8 Education Levy for the November 8, 2011 ballot. The timeline below may be subject to change
9 but the process and order of decisions should not deviate significantly from what is outlined
10 below.
11
12
13

Date	Action
June 1 – November 15, 2010	<ul style="list-style-type: none">• Advisory Committee advises and consults with the Seattle School Board on their recommendations.• Advisory Committee develops and submits recommendation to the Mayor and City Council.
January 17, 2011	<ul style="list-style-type: none">• Ordinance for 2011 Families and Education Levy is introduced to City Council.
January – April 2011	<ul style="list-style-type: none">• City Council considers and holds public hearing(s) on proposed Ordinance.
April 2011	<ul style="list-style-type: none">• Council approves Ordinance to place 2011 Families and Education Levy on November 8, 2011 ballot.
November 8, 2011	<ul style="list-style-type: none">• Public vote on 2011 Families and Education Levy ballot measure.

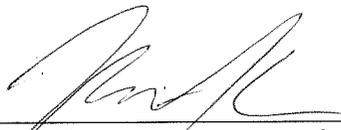


1 Section 8. Levy Partnership Agreement Endorsed. The City Council hereby endorses and
2 reaffirms the City of Seattle/Seattle School District Levy Partnership Agreement as originally
3 approved by Resolution 30768, and amended by Resolution 31069 in which the City of Seattle
4 and the School District committed to significantly increasing the number of children ready for
5 school, achieving academically while in school, and staying in school through graduation. The
6 Agreement was entered into with the shared belief that these gains can be made only if the City
7 and the School District collaborate, meaning that both the School District and the City will work
8 in good faith to align their programs to achieve the identified results. The Agreement affirmed
9 the collaboration not just at the level of governance but in our neighborhoods and schools. As
10 noted in the Agreement, the core academic offerings in every school must be of the highest
11 quality, as must any student support services, health or after-school programs. All must be held
12 to the highest standard of effectiveness, for what is at stake is the well being of Seattle's children
13 and our city's future.
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28



1 Section 9. City Expectations. It is the City's expectation that any Levy investments that
2 may be made will support outcomes of school readiness, academic achievement and reduction of
3 the achievement gap and improvement of the graduation rate, with outcomes monitored by the
4 City through a data-sharing agreement with the School District, and with the understanding that
5 Seattle Public Schools will provide the instructional quality that best leverages Levy-funded
6 services.

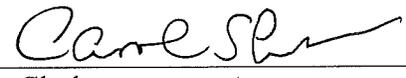
7
8 Adopted by the City Council the 26th day of April, 2010, and
9 signed by me in open session in authentication of its adoption this 26th day
10 of April, 2010.

11 
12 President _____ of the City Council

13 THE MAYOR CONCURRING:

14
15 
16 Michael McGinn, Mayor

17
18 Filed by me this 3rd day of May, 2010.

19
20 
21 City Clerk

22 (Seal)



FISCAL NOTE FOR NON-CAPITAL PROJECTS

Department:	Contact Person/Phone:	DOF Analyst/Phone:
Legislative	Patricia Lee 386-0078	N/A

Legislation Title:

A RESOLUTION concerning the renewal of the Families and Education Levy; setting forth a structure, process and schedule to develop and place a seven –year 2011 Families and Education Levy on the November 8, 2011 ballot to fund various educational services and programs that promote student academic achievement within the City of Seattle; providing for a Families and Education Levy Advisory Committee to make recommendations concerning a Levy renewal; establishing criteria for the appointment of citizen representatives to the Advisory Committee; and identifying the purpose, criteria and policy framework to be followed in developing Levy renewal recommendations.

• **Summary of the Legislation:**

This Resolution sets forth the structure, process and schedule to develop and place a seven-year 2011 Families and Education Levy on the November 8, 2011 ballot. It also provides for the appointment of an Advisory Committee to make recommendations on a Levy renewal. A Levy Oversight Committee (LOC) oversees the current Levy. The 12 member LOC is comprised of the Mayor, a Councilmember, the Seattle School Superintendent, a Seattle School Board member and eight citizens. The Families and Education Levy Advisory Committee will be comprised of all LOC members and 12 additional citizens. 6 citizens will be appointed by the Mayor and 6 by Council, with all appointments confirmed by the Council.

The Resolution also provides context for the next Levy in Section 1, Findings and Declarations. Section 6 enumerates investment priorities and considerations that should be addressed in the Advisory Committee’s recommendations for a 2011 Levy renewal.

• **Background:**

The State of Washington is responsible for the funding of public education and the Seattle Schools District is responsible for educational instruction. However, many children have economic, health, language and other barriers that hinder and impede their school readiness and academic achievement. The support and assistance of family, businesses, non-profit organizations and the City is needed to help children realize their academic potential. In 1990, 1997 and 2004 Seattle voters agreed that the Seattle School District could not address all the barriers to academic achievement, and because educated residents are necessary to support the economic and political well-being of Seattle supplemental funding through the City’s Families and Education Levies is a legitimate City purpose.

The current 2004-2010 Families and Education Levy provides \$117 million over seven years. This funding does not supplant either State or School District funding. It provides services



that help children achieve their academic potential by either addressing barriers or augmenting skills.

x This legislation does not have any financial implications.

It is anticipated that the work detailed in this resolution will result in the renewal of the City's Families and Education levy in 2011. The levy, if approved, will have fiscal implications. These fiscal implications will be detailed in a future fiscal note as part of the legislation placing a particular measure on the ballot for voter consideration.



RESOLUTION _____

1
2 A RESOLUTION concerning the renewal of the Families and Education Levy; setting forth a
3 structure, process and schedule to develop and place a seven-year Families and Education
4 Levy on the November 8, 2011 ballot to fund various educational services and programs
5 that promote student academic achievement within the City of Seattle; providing for a
6 Families and Education Levy Advisory Committee to make recommendations concerning
7 a Levy renewal; establishing criteria for the appointment of citizen representatives to the
8 Advisory Committee; and identifying the purpose, criteria and policy framework to be
9 followed in developing Levy renewal recommendations.

7 WHEREAS, providing equal access to a quality education is a cornerstone of our democracy,
8 which thrives on an engaged and educated citizenry; and

9 WHEREAS, Seattle is a dynamic city, enjoying a strong economic base with a variety of
10 industries and a skilled and educated workforce; and

11 WHEREAS, in order to maintain its competitiveness, keep existing employers and attract new
12 family-wage jobs and economically viable industries, Seattle needs to provide a well
13 educated and trained workforce with the advanced skills and abilities needed to compete
14 in the 21st century; and

14 WHEREAS, it is incumbent upon the Seattle Public School District ("School District") and the
15 community at large to ensure all children within Seattle have the opportunity to attain the
16 skills and education needed to participate in their community and contribute to a strong
17 Seattle economy; and

17 WHEREAS, while the School District is directly responsible for promoting academic excellence
18 in our schools and classrooms, the support and assistance of family, businesses, non-
19 profit and community organizations and the City is also needed to help children realize
20 their full academic potential; and

20 WHEREAS, because the School District alone cannot address all barriers to academic
21 achievement, and because residents support the economic and political well-being of
22 Seattle, supplemental funding provided through the City's Families and Education Levies
23 is a legitimate City purpose; and

23 WHEREAS, since 1990, Seattle voters have generously approved three successive seven-year
24 Families and Education Levies, in 1990, 1997 and 2004, to support and improve student
25 academic achievement within the City; and

25 WHEREAS, proceeds from the Families and Education Levies are supplemental to the basic
26 education financed by the State of Washington and the Seattle School District Levies and

27
28 **THIS VERSION IS NOT ADOPTED**



1 do not displace nor reduce State or School District funding for Seattle Public Schools;
2 and

3 WHEREAS, the 2004 Families and Education Levy (“current Levy”), focuses on programs and
4 services intended to advance getting children ready for kindergarten, improving academic
5 achievement, closing the achievement gap, and increasing high school graduation rates;
6 and

7 WHEREAS, the collection of taxes from the current Levy will end in 2011; and

8 WHEREAS, as part of the development of a 2011 Families and Education Levy, it is necessary
9 to review the effectiveness of current Levy-funded programs in achieving academic
10 outcomes to ensure future investments will build on previous successes and to determine
11 whether new programs and strategies should be funded; and

12 WHEREAS, the Levy Oversight Committee, which oversees the implementation of the current
13 Levy and is comprised of representatives from the Mayor’s Office, the City Council, the
14 School District, the Board of Directors of Seattle Public Schools (School Board), and
15 citizens, is expected to serve a significant and central role in developing a 2011 Families
16 and Education Levy; and

17 WHEREAS, the City recognizes the need to engage all stakeholders when developing the 2011
18 Families and Education Levy, including parents, students, teachers, the School District,
19 government agencies, and business and community groups; and

20 WHEREAS, in the spring of 2010, the Mayor is holding a series of community meetings, small
21 group discussions and a congress concerning youth and families, including discussions
22 about a 2011 Families and Education Levy; and

23 WHEREAS, these forums, also known as the “Youth and Families Initiative,” will provide
24 opportunities for the public to share thoughts, concerns and suggestions about education
25 and other topics related to youth and families; and

26 WHEREAS, the City Council intends to consider a possible renewal of the Levy; NOW
27 THEREFORE,

28
THIS VERSION IS NOT ADOPTED



**BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SEATTLE, THE
MAYOR CONCURRING, THAT:**

Section 1. Findings and Declarations. The City of Seattle finds and declares as follows:

- A. Seattle's children are its future and the quality of that future depends on providing all students a high quality education.
- B. Seattle needs an educated population that is actively engaged in its civic life and contributes to the economic and social well-being of the city.
- C. Graduating from high school and completing college or post-secondary training in a skilled trade improves an individual's earning potential and economic self-sufficiency.
- D. Approximately 602,000 people live in Seattle, of whom 46,000 are Seattle Public School students.
- E. The Seattle Public School Board has adopted a new student assignment plan that emphasizes enrollment in neighborhood schools.
- F. Some children attending Seattle Public Schools have language, health, economic and other barriers that hinder school readiness and impede academic achievement; many of these children are clustered in certain schools that lag behind the statewide average in educational attainment by more than 20 percentage points.
- G. According to the *Washington State Report Card*, of the 46,000 students enrolled in the School District in the 2008-2009 academic year, 41% qualified for the free and reduced lunch program, 14% qualified for special education services, 11% qualified for the transitional bilingual program and 0.6% qualified for migrant student services.

THIS VERSION IS NOT ADOPTED



- 1 H. For the 2007-2008 academic year, the *Washington State Report Card* states that only 63% of
2 Seattle public high school students graduated on time.
- 3 I. The School District is directly responsible for providing a quality education for all students.
4 However, government, business, community, and family together can provide a safe and
5 healthy school environment and help ensure students are ready to learn when they enter the
6 classroom.
- 7 J. Family support, involvement, and engagement in education are critical elements of
8 successful schools.
- 9 K. A continuum of services from birth through college is needed to address barriers to academic
10 achievement. Services need to be consistent and provide appropriate support for children
11 through each developmental stage and through key school transition years.
- 12 L. A 2009 study by Sarah Cusworth Walker and others found School-Based Health Centers
13 improve student health and emotional well-being, which in turn aid academic performance
14 by increasing attendance rates and student Grade Point Averages over time.
- 15 M. A Seattle School District 2006 cohort study by Mary Beth Celio stressed the importance of
16 identifying key “early warning indicators” for students at risk of dropping out of school.
17 These include a high rate of unexcused absences; very low WASL scores in 7th and 10th
18 grades; a GPA below 1.5 in middle school; more than one out-of-school suspension during
19 middle or high school; and earning one or more failing grades in any one year during 6th
20 through 10th grades. Tracking these indicators allows the School District to deliver extra
21 support to students in need.
22
23
24
25

26 **THIS VERSION IS NOT ADOPTED**
27
28



1 Section 2. Purpose. The Mayor, City Council, School District and School Board, with
2 assistance from a Families and Education Levy Advisory Committee (Advisory Committee),
3 shall work collaboratively to develop a ballot proposal for a 2011–2017 Families and Education
4 Levy.

5 Section 3. Families and Education Levy Advisory Committee.

6 A. Committee Established. The City hereby establishes an Advisory Committee that shall
7 develop a proposal for renewal of the Families and Education Levy, to be considered by the
8 City Council for the 2011 ballot.

9
10 B. Committee Appointment and Membership. The Advisory Committee shall include members
11 of the current Levy Oversight Committee (LOC), plus 12 citizen members with six of the 12
12 appointed by the City Council and six appointed by the Mayor, with the Mayoral
13 appointments subject to confirmation by the City Council. The City Council and the Mayor
14 will jointly appoint by letter filed with the Clerk of the Council two co-chairs of the
15 Committee from its membership. The 12 appointed citizen members will represent a broad
16 cross section of the community and have expertise in the potential strategic areas of
17 investment. Advisory Committee members who are removed or resign shall be replaced by
18 the appointing authority.

19
20
21 C. Committee Staffing. The Advisory Committee shall be staffed by the Office for Education.

22 D. Committee Duration. The Advisory Committee shall sunset on April 30, 2011, unless its
23 continued existence is authorized by future resolution.

24 Section 4. Advisory Committee Authority. The Advisory Committee shall have the
25 authority to establish a meeting schedule, establish subcommittees, conduct votes, and otherwise
26

27 THIS VERSION IS NOT ADOPTED
28



1 establish those procedures necessary to perform its functions. The Advisory Committee shall
2 have the authority to remove any member who is absent without excuse from two or more
3 meetings.

4 Section 5. Advisory Committee Responsibilities. The Advisory Committee shall be
5 responsible for making a final recommendation to the Mayor and City Council for a 2011
6 Families and Education Levy ballot proposal, per the schedule outlined in Section 7. In
7 developing goals, strategies and programs to recommend, the Advisory Committee shall
8 consider a wide variety of approaches that promote academic excellence. The Advisory
9 Committee shall also consider public input gathered during the Mayor's Youth and Families
10 Initiative. The Advisory Committee shall propose at least one Levy renewal alternative at the
11 current Levy funding level, plus inflation, and two other alternative proposals.
12

13 Section 6. Investment Priorities. The Advisory Committee's recommendations to the
14 Mayor and City Council shall prioritize investments that promote educational reform, promise
15 high impact, and are responsive to and in accord with the critical considerations listed below.
16 The recommendations for the Levy proposal shall:
17

- 18 a. Align with the goals outlined in the School District's current five-year Excellence for All
19 strategic plan, as well as future strategic plan goals,
20
21 b. Support potential School District's reforms such as CORE 24, skill centers, pre-school to
22 third grade programs, teacher quality incentives, and remediation strategies for students
23 performing below grade level.
24

25 THIS VERSION IS NOT ADOPTED
26
27
28



- 1 c. Contain intentional strategies to increase kindergarten readiness, improve academic
2 achievement, reduce the academic achievement gap, and increase high school graduation
3 rates.
- 4 d. Provide a continuum of services that are systemically oriented to address a range of issues
5 and potential barriers to academic achievement, including health conditions.
- 6 e. Leverage multi-year partnerships that contribute to the support of specific strategies.
- 7 f. Target critical transition points from pre-kindergarten through high school graduation, such
8 as ensuring children are ready for kindergarten, reading at grade level in 3rd grade, and
9 completing middle school without any failing grades in core subjects and without unexcused
10 absences.
- 11 g. Provide safe environments including classrooms, schools and school campuses to better
12 support student learning.
- 13 h. Reflect evidence-based best practices that have been shown to measurably improve academic
14 success.
- 15 i. Include outcomes that can be routinely measured to evaluate the ability of programs and
16 services to improve academic achievement and allow course corrections to be made that
17 maximize effectiveness.
- 18 j. Provide sufficient flexibility to invest in innovative strategies, allowing for creative
19 restructuring of services to more rapidly achieve significant results and contribute to long
20 term improvements.
- 21 k. Focus on serving high needs students in schools throughout the City.
- 22
- 23
- 24
- 25
- 26
- 27
- 28

THIS VERSION IS NOT ADOPTED



1 l. Incorporate geographically-targeted strategies that combine services and deploy resources in
2 ways that provide the greatest opportunity for students in struggling schools to succeed.
3 Such strategies may include modifying school schedules and methods of service delivery,
4 contract schools, and improvements to instruction to better meet the needs of students and
5 families within their communities.

6 Section 7. Schedule for Developing 2011 Families and Education Levy. The following
7 schedule identifies major milestones and decision points for developing a 2011 Families and
8 Education Levy for the November 8, 2011 ballot. The timeline below may be subject to change
9 but the process and order of decisions should not deviate significantly from what is outlined
10 below.
11
12
13

Date	Action
June 1 – November 15, 2010	<ul style="list-style-type: none">• Advisory Committee advises and consults with the Seattle School Board on their recommendations.• Advisory Committee develops and submits recommendation to the Mayor and City Council.
January 17, 2011	<ul style="list-style-type: none">• Ordinance for 2011 Families and Education Levy is introduced to City Council.
January – April 2011	<ul style="list-style-type: none">• City Council considers and holds public hearing(s) on proposed Ordinance.
April 2011	<ul style="list-style-type: none">• Council approves Ordinance to place 2011 Families and Education Levy on November 8, 2011 ballot.
November 8, 2011	<ul style="list-style-type: none">• Public vote on 2011 Families and Education Levy ballot measure.

14
15
16
17
18
19
20
21
22
23
24
25 THIS VERSION IS NOT ADOPTED
26
27
28



1 Section 8. Levy Partnership Agreement Endorsed. The City Council hereby endorses and
2 reaffirms the City of Seattle/Seattle School District Levy Partnership Agreement as originally
3 approved by Resolution 30768, and amended by Resolution 31069 in which the City of Seattle
4 and the School District committed to significantly increasing the number of children ready for
5 school, achieving academically while in school, and staying in school through graduation. The
6 Agreement was entered into with the shared belief that these gains can be made only if the City
7 and the School District collaborate, meaning that both the School District and the City will work
8 in good faith to align their programs to achieve the identified results. The Agreement affirmed
9 the collaboration not just at the level of governance but in our neighborhoods and schools. As
10 noted in the Agreement, the core academic offerings in every school must be of the highest
11 quality, as must any student support services, health or after-school programs. All must be held
12 to the highest standard of effectiveness, for what is at stake is the well being of Seattle's children
13 and our city's future.
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

THIS VERSION IS NOT ADOPTED



1 Section 9. City Expectations. It is the City's expectation that any Levy investments that
2 may be made will support outcomes of school readiness, academic achievement and reduction of
3 the achievement gap and improvement of the graduation rate, with outcomes monitored by the
4 City through a data-sharing agreement with the School District, and with the understanding that
5 Seattle Public Schools will provide the instructional quality that best leverages Levy-funded
6 services.

7
8 Adopted by the City Council the ____ day of _____, 2010, and
9 signed by me in open session in authentication of its adoption this ____ day
10 of _____, 2010.

11
12 _____
13 President _____ of the City Council

14 THE MAYOR CONCURRING:

15
16 _____
17 Michael McGinn, Mayor

18 Filed by me this ____ day of _____, 2010.

19
20
21 _____
22 City Clerk

23 (Seal)

24
25 **THIS VERSION IS NOT ADOPTED**



STATE OF WASHINGTON – KING COUNTY

--SS.

254327
CITY OF SEATTLE, CLERKS OFFICE

125283
No. 12383,84 31202,06

Affidavit of Publication

The undersigned, on oath states that he is an authorized representative of The Daily Journal of Commerce, a daily newspaper, which newspaper is a legal newspaper of general circulation and it is now and has been for more than six months prior to the date of publication hereinafter referred to, published in the English language continuously as a daily newspaper in Seattle, King County, Washington, and it is now and during all of said time was printed in an office maintained at the aforesaid place of publication of this newspaper. The Daily Journal of Commerce was on the 12th day of June, 1941, approved as a legal newspaper by the Superior Court of King County.

The notice in the exact form annexed, was published in regular issues of The Daily Journal of Commerce, which was regularly distributed to its subscribers during the below stated period. The annexed notice, a

CT: TITLE ONLY

was published on

05/07/10

The amount of the fee charged for the foregoing publication is the sum of \$ 61.43, which amount has been paid in full.



[Handwritten Signature]

Subscribed and sworn to before me on

05/07/10

[Handwritten Signature]

Notary public for the State of Washington,
residing in Seattle

Affidavit of Publication

State of Washington, King County

City of Seattle

TITLE-ONLY PUBLICATION

The full text of the following ordinances, passed by the City Council on April 26, 2010, and published here by title only, will be mailed upon request, or can be accessed at <http://clerk.ci.seattle.wa.us>. For further information, contact the Seattle City Clerk at 684-8344.

ORDINANCE NO. 123283

AN ORDINANCE appropriating money to pay certain audited claims and ordering the payment thereof.

ORDINANCE NO. 123284

AN ORDINANCE relating to the New Markets Tax Credit program; establishing program policies and procedures, including governance structure, investment criteria, and reporting requirements.

RESOLUTION NO. 31202

A RESOLUTION recognizing the Puget Sound Regional Council Regional Food Policy Council as an advisory body to the City of Seattle.

RESOLUTION NO. 31206

A RESOLUTION concerning the renewal of the Families and Education Levy; setting forth a structure, process and schedule to develop and place a seven-year Families and Education Levy on the November 8, 2011 ballot to fund various educational services and programs that promote student academic achievement within the City of Seattle; providing for a Families and Education Levy Advisory Committee to make recommendations concerning a Levy renewal; establishing criteria for the appointment of citizen representatives to the Advisory Committee; and identifying the purpose, criteria and policy framework to be followed in developing Levy renewal recommendations.

Date of publication in the Seattle Daily Journal of Commerce, May 7, 2010.

5/7(254327)