RESOLUTION No. 31059

A RESOLUTION establishing joint City Council-Mayor policy priority areas for the Office of Policy and Management for 2008 and 2009.

Richard Conlin

5-5-08 Re-refer to EEMU (RMS)

5/13/08 Substitute to version 10 yes 2-0 Conlin, Mosher passed

5/19/08 FULL COUNCIL ADOPTED 9-0 (Excused: Burgess, Drago, Harrell, Rasmussen)

Introduced: 4.28.08	**By:** Conlin
Referred:	**To:** Full Council
Referred: 5-5-08	**To:** EEMU
Reported: 5/19/08	
Passed: 5/19/08	**Signed:**
Filed: 5-28-08	**Published:** Title 6

US5171

Mary Jean Ryan & Ben Noble
OPM Joint Priorities Resolution
May 13, 2008
Version #10

RESOLUTION 31059

A RESOLUTION establishing joint City Council-Mayor policy priority areas for the Office of Policy and Management for 2008 and 2009.

WHEREAS, pursuant to Ordinance 120773, the Office of Policy and Management (OPM) was established in the Executive Department; and

WHEREAS, Resolution 30881 established the joint City Council-Mayor policy priority areas for 2006 and 2007; and

WHEREAS, a primary OPM function is to assist the Mayor and City Council in the development and analysis of high-level citywide policies on major issues confronting the City, including, but not limited to, public safety, transportation alternatives and mobility, urban development, urban sustainability and the natural environment, social equity, community health and human needs; and

WHEREAS, an additional function of OPM is to facilitate the process of developing City policies between the Mayor and City Council by identifying joint priorities and helping to resolve differences; and

WHEREAS, the specific policy priorities mentioned in this Resolution are not intended to be an exhaustive inventory of all joint City Council and Mayor policy priorities, nor is it a complete list of all work to be undertaken by OPM;

NOW, THEREFORE,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SEATTLE, THE MAYOR CONCURRING, THAT:

Section 1. The City Council and Mayor establish the following as the joint City Council-Mayor citywide policy priorities during 2008 and 2009. OPM shall assist the City Council and the Mayor in development and analysis of these citywide policy priorities and OPM shall work closely with the Chairs of Council committees to address these areas.

2008 CITY CLERK

A. Climate Protection: OPM shall work with the Office of Sustainability and Environment and across City departments to accomplish the City's ambitious climate protection initiatives. Areas of primary focus will include: the Climate Action Now community mobilization effort; reducing direct emissions from City facilities and operations; developing policies and strategies to reduce energy consumption in residential and commercial sectors, and to protect and expand the city's urban forest canopy; and coordinating interdepartmental work teams to successfully deliver results.

B. City Government Performance and Customer Service: The Mayor and City Council share a fundamental interest in improving the efficiency and overall performance of City government. To improve delivery of City services, OPM and City Council staff will work with the Customer Service Bureau, the Department of Executive Administration, and other departments to support development of a customer service initiative. Performance measures have been established for many City services and OPM will continue to monitor and track those performance measures and develop new measures where appropriate. OPM will also assist in the development and monitoring of the Mayor's accountability agreements with each department.

C. Public Safety and Criminal Justice: OPM is developing options to meet our future jail needs while concurrently working on a variety of alternatives to incarceration and investigating ways to better link delivery of human services, housing, chemical dependency and mental health treatment, job skills development and law enforcement strategies. OPM is also working with the Human Services Department and the Seattle Police Department to strengthen the City's gang prevention and intervention programs. In 2008, this work will include specific

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recommendations on how best to invest the additional funding provided by Council for gang prevention and intervention.

OPM staff is also supporting the development of a Washington State gun violence reduction strategy, working with other jurisdictions and community groups to build support for more effective gun laws.

D. Targeted Community Development: Consistent with the joint priorities of the Mayor and City Council, OPM has worked with a variety of departments to help shape and coordinate community development strategies for targeted geographic areas and employment sectors. At this point, most of the work focuses on implementation of adopted policies.

1. Northgate: Continue to facilitate and monitor the completion of key components of the Northgate development plans, including both public elements and planned private investments, potential zoning changes to stimulate housing production, park planning and investment in the CTIP (Coordinated Transportation Investment Program) with on-going dialogue and input from the Northgate Stakeholders Group and other interested parties.

2. South Lake Union: Coordinate implementation of, and progress on, key City projects and initiatives advancing SLU's success in the Urban Center/Urban Village growth strategy, including: South Lake Union Streetcar operations; Lake Union Park completion and opening; planning for the Mercer Corridor project; development of affordable housing; zoning review and analysis and potential changes; and continued coordination with community residents and local businesses.

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3. Southeast Seattle: Continue to assist City departments with the implementation of the Southeast Seattle Action agenda, including promotion of transit-oriented development near Sound Transit stations in the Rainier Valley; continued development of the McClellan Town Center plan with private investment and community stakeholders; encouragement of businesses throughout the Rainier Valley to form new associations able to support the success of small, locally-owned businesses in the Valley; and close coordination with the work of the Rainier Valley Community Development Fund to ensure Southeast Seattle continues to be a place of opportunity and success for small businesses, lower-income people and racial and ethnic minorities.

4. Industrial Jobs: Coordinate the City's Industrial Jobs Initiative and the timely completion of the work plan set out in Resolution 31026, including zoning boundary and other regulatory analysis, freight mobility improvement, economic study updates and incentives and stakeholder involvement.

5. OPM will also play a coordinating role in additional community revitalization efforts such as in implementation of the Broadway and South Park Action Agendas and development and implementation of the Aurora Avenue Action Plan.

6. Neighborhood Plans: The City Council and Mayor share an interest in supporting the updating of neighborhood plans – the update process is expected to begin in 2008.

7. In addition to this geographically targeted work, City Council and the Mayor share a strong desire to work with affected communities to support viable financing and

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operating plans for surplus school properties and to develop new approaches for affordable housing development (e.g. incentive zoning).

E. Transportation: To help achieve the City Council and Mayor's transportation goals OPM will monitor Seattle Department of Transportation (SDOT) progress in implementing the voter-approved Bridging the Gap Levy; work with neighborhood groups and stakeholders to explore the development of a streetcar network; and provide policy and fiscal analysis for major transportation infrastructure projects, including the Alaskan Way Viaduct replacement, 2-Way Mercer Corridor plan, widening of the Spokane Viaduct, rehabilitation of King Street Station and re-building the SR 520 bridge.

F. Pedestrian safety: To help achieve the City Council and Mayor's transportation, public safety and health goals OPM will work with SDOT, Seattle Police Department and Seattle King County Board of Health to facilitate the Mayor and City Council's priority emphasis on pedestrian safety by completing a draft pedestrian master plan and to help implement various pedestrian safety projects in 2008.

G. Human Services and Human Development: OPM will work to develop an effective gang prevention and intervention strategy; improve City services to immigrant and refugee populations; collaborate with the Human Services Department and other City departments on identifying new service delivery concepts for a stronger early learning system and for better serving Seattle's growing senior population; provide support for ongoing City efforts to identify and implement promising strategies to reduce chronic homelessness; and help low-income people obtain livable-wage jobs and gain skills in order to move toward self-sufficiency.

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H. Education: OPM will work with the Office of Education to provide on-going monitoring of the Families and Education Levy to develop stronger high school strategy and on collaborative efforts to improve the quality of the schools in Southeast Seattle.

I. City Light: It is a joint priority of the Mayor and City Council to address important City Light issues such as monitoring the utility's financial condition, rate reviews, transmission, accelerated conservation, Boundary Dam relicensing, risk management, integrated resource planning, the reduction of greenhouse gas emissions and permit process improvement.

For each of the policy areas identified here, Exhibit A to this resolution provides additional detail about OPM's planned work, including specific milestones and deliverables anticipated for 2008 and 2009.

Adopted by the City Council the 19th day of May, 2008, and signed by me in open session in authentication of its adoption this 19th day of May, 2008.

President _____ of the City Council

THE MAYOR CONCURRING:

Gregory J. Nickels, Mayor

2008 CITY CLERK

Filed by me this 28th day of May, 2008.

City Clerk

(Seal)

Exhibit A: Milestones and Deliverables 2008 / 2009.

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Exhibit A – Milestones and Deliverables 2008 / 2009

A. Climate Protection:

Lead and coordinate interdepartmental team (IDT) to track climate protection work and program implementation and successfully deliver results.	Ongoing
Climate Action Now (CAN) community mobilization	
▪ Launch Transportation CAN campaign	2nd Qtr '08
▪ Launch Home Energy CAN campaign	3rd Qtr '08
▪ Participate in community events and climate outreach efforts	Ongoing
City facility and operations emissions reduction	
▪ Coordinate City initiatives and programs through sub groups of the IDT. Align dept emissions targets with City GHG commitments.	Ongoing
▪ Staff Green Building Fund. Review and recommend Green Building Fund project awards and sign interdepartmental funding agreements.	2nd / 3rd Qtr '08
Reduce energy consumption in residential and commercial sectors	
▪ Participate in the development and review of the City Light Conservation Plan	2nd / 3rd Qtr '08
▪ Work with City Light on options for '08 Integrated Resources Plan	3rd Qtr '08
▪ Coordinate in-depth analysis on energy usage and efficiency strategies.	1st Qtr '09
Expand urban forest canopy	
▪ Evaluate regulations and incentives necessary to meet Urban Forest Management Plan goals to increase the City's tree canopy to 30% in 30 years (2006-2036).	Ongoing

B. City Government Performance and Customer Service:

▪ Provide staff support to the Customer Service Initiative.	Ongoing
▪ Staff the permit improvement project and banner regulatory streamlining.	
▪ Develop and monitor performance metrics for many City services.	
▪ Develop and monitor the departmental accountability agreements.	

C. Public Safety and Criminal Justice:

Develop options to meet future jail needs	
▪ Oversee analysis and development of options for long-term jail needs. Coordinate with other jurisdictions to select preferred options and make recommendation. Work with Eastside cities to conduct and complete a feasibility study.	3rd Qtr '08
▪ Staff and coordinate the Client Work Group.	Ongoing
Explore alternatives to incarceration and ways to better link delivery of human services and law enforcement strategies	
▪ Complete evaluation of programs, including GOTS, providing treatment and housing to criminal justice system offenders. Analyze the effect on lowering jail bookings.	3rd Qtr '08
Gang Prevention and intervention	
▪ Work with HSD to respond to Council SLI.	2nd Qtr '08
▪ Work with various City departments to develop a comprehensive, long-term strategy to help reduce youth / gang violence in Seattle	3rd / 4th Qtr '08
Gun violence reduction strategy	
▪ Launch gun violence prevention website.	2nd Qtr '08
▪ Secure foundation funding to support statewide coalition to reduce gun violence.	3rd Qtr '08
▪ Develop gun violence prevention legislation for State legislature.	4th Qtr '08

D. Targeted Community Development:

Northgate Urban Center development	
Manage, facilitate and coordinate interdepartmental teams to:	
▪ Monitor completion of the Northgate Rezone and Public Benefits EIS process and community outreach, publish draft EIS, hold public hearing, etc.	2nd Qtr '08
▪ Finalize EIS and potentially propose rezone ordinance.	4th Qtr '08 / 1st Qtr '09
▪ Continue work with stakeholders to obtain community input.	Ongoing
▪ Complete park planning and design with construction and permit documents.	1st Qtr '09
▪ Complete acquisition of proposed park property by the City of Seattle.	2nd Qtr '09

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- Complete substantial construction of Thornton Creek Water Quality Channel. — 4th Qtr '08
- Move forward with key transportation improvements identified in the Northgate Coordinated Transportation Investment Program (CTIP). — Ongoing

South Lake Union

Manage, coordinate and lead interdepartmental teams to implement key projects to deliver results including:

- Complete 90% design for the Mercer Corridor project. — 3rd Qtr '08
- Publish draft EIS for proposed height changes in SLU. — 4th Qtr '08
- Promote more affordable housing through public benefit requirement which will accompany any SLU upzone legislation. — '09
- Monitor planning and progress on various Lake Union Park issues. Oversee Phase 2 construction start up. — 3rd Qtr '08

Southeast Seattle

- Continue work at McClellan/Mt Baker light rail station area with major property owners and community to bring forth a catalytic project that will meet neighborhood vision and goals for the McClellan Town Center. — Ongoing
- Hold Southeast Open House to create stakeholder groups for discussions about Youth, Safe Communities, Transit Oriented Development planning, and Transportation. Done in conjunction with intense immigrant outreach effort. — 2nd Qtr '08
- Update the action agenda and monitor implementation. — Ongoing

Neighborhood Planning

- Work with DPD, DON and other stakeholders on the development of the Neighborhood Plan update program. — Ongoing

South Park Action Agenda

- Lead and coordinate implementation, ensure priority projects are on track and completed and provide updates to the South Park community. — Ongoing
- Hold a public open house. — 3rd /4th Qtr '08

Aurora Avenue Action Agenda

- Lead, coordinate, and facilitate a task force of community representatives and stakeholders, and various interdepartmental teams, to work together to implement the action agenda. — Ongoing
- Complete Action Agenda document and launch web page — 2nd Qtr '08

Broadway Action Agenda

- Work with OED to implement the Action Agenda and to bring the Capitol Hill Improvement District legislation to Council. — 4th Qtr '08

Industrial Jobs Initiative

- Work closely with OED to conduct research and gain stakeholder input. — 2nd / 3rd Qtr '08
- Work closely with DPD to develop regulatory recommendations and gain stakeholder input. — 1st Qtr '09

Surplus School Properties

- Complete process to determine uses of surplus schools and work with tenants and School District to reach agreement on purchase. — 4th Qtr '08

Incentive Zoning

- Work with OH, DPD and other stakeholders to develop an effective incentive zoning policy that emphasizes affordable housing production. — Ongoing

E. **Transportation:**

Provide major project policy, fiscal analysis and oversight:

Streetcar network plan development

- Develop a draft plan for review by Council Transportation Committee. — 2nd Qtr '08

Monitor progress in implementing Bridging the Gap

Periodic updates to Council Transportation Committee.

- Annual reporting on accomplishments. — Ongoing

Viaduct

- Assist SDOT in the Viaduct Collaborative Process's determination of a preferred option for the Central Waterfront — 4th Qtr '08

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Spokane Viaduct Widening

- Complete funding plan — 1st Qtr '08
- Funding approval, begin construction of 4th Avenue ramp — 3rd Qtr '08

Two-Way Mercer

- Complete funding plan — 1st Qtr '08
- Pending approval, substantially complete property acquisition and negotiations — 4th Qtr '08
- Begin construction — 2nd Qtr '09

King Street Station

- Begin roof rehabilitation contract — 2nd Qtr '08
- Begin first-floor restoration — 3rd Qtr '09

520 Bridge

- Work with WSDOT mediation process to identify preferred alternative. — 4th Qtr '08

Transit Now

- Implement new Bridging the Gap Service. — 4th Qtr '08

F. Pedestrian Safety:

Pedestrian safety planning

- Compile toolbox of strategies and solutions. — 3rd Qtr '08
- Produce final Pedestrian Master Plan. — 4th Qtr '08 / 1st Qtr '09
- Complete Pedestrian Master Plan approval process. — 3rd Qtr '09

G. Human Services and Human Development:

Improve City service delivery to immigrant and refugee populations

- Establish the new Immigrant and Refugee Advisory Board and facilitate its organization and the development of a work plan. — 3rd Qtr '08 / Ongoing
- Finalize standards and procedures for the provision of translation and interpretation and ensure that executive departments working directly with residents have translated their critical and vital documents. — 4th Qtr '08

Ten-year plan to reduce homelessness

- Work with OH and HSD to review and update, as appropriate, Seattle's ending homelessness strategy. — 3rd / 4th Qtr '08

Expand skill-building opportunities for young adults and low-income people

- Work with OED and community partners to finalize a strategy to improve workforce system in King County, including College for Working Adults and a new State-funded skill center to serve Seattle High School students. — 3rd / 4th Qtr '08
- Work with SPU and SCL to respond to SLI on low-income assistance. — 2nd Qtr '08

H. Education:

Stronger early learning system

- Work with HSD and OFE to identify necessary initial program integration steps to build toward universal pre-K. — 3rd Qtr '08

I. City Light:

- Monitor and provide oversight on Boundary re-licensing project. — Ongoing
- Assist with planning for purchase of renewable energy sources to meet I-937 requirements. — Ongoing > 09
- Evaluate the costs and benefits of "strategic partnership" with a private firm to assist in power marketing functions. — 3rd Qtr '08
- Evaluate and determine cost/benefit of Automated Meter Infrastructure/broadband options — 2nd Qtr '09
- Track BPA supply policies/new contract design. — Ongoing > '09
- Assist with the development of more efficient delivery of rate assistance for low-income residents. — 1st Qtr '09
- Assist with development of 20-year strategic plan for the utility. — 1st Qtr '09
- Track federal "Cap and Trade" legislation and the potential impact on City Light power production costs. — Ongoing

SEA CITY CLERK

Form revised April 10, 2006

FISCAL NOTE FOR NON-CAPITAL PROJECTS

Department:	Contact Person/Phone:	DOF Analyst/Phone:
Legislative	Ben Noble / 4-8160	

Legislation Title:
A RESOLUTION establishing joint City Council-Mayor policy priority areas for the Office of Policy and Management for 2008 and 2009.

- **Summary of the Legislation:**

This legislation sets out joint Council-Mayoral policy priorities that will be the focus of the Office of Policy and Management's (OPM) work in 2008 and 2009.

- **Background:** *(Include brief description of the purpose and context of legislation and include record of previous legislation and funding history, if applicable):*

The legislation that established OPM called for the adoption of such a joint statement of policy priorities on a regular basis.

- *Please check one of the following:*

X **This legislation does not have any financial implications.** (*Stop here and delete the remainder of this document prior to saving and printing.)*

The work described in this resolution will be completed by existing staff and within current resources.

____ **This legislation has financial implications.** *(Please complete all relevant sections that follow.)*

CITY CLERK

Mary Jean Ryan & Ben Noble
OPM Joint Priorities Resolution
April 17 2008
Version #6

RESOLUTION 31059

A RESOLUTION establishing joint City Council-Mayor policy priority areas for the Office of Policy and Management for 2008 and 2009.

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WHEREAS, Resolution 30881 established the joint City Council-Mayor policy priority areas for 2006 and 2007: and

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WHEREAS, an additional function of OPM is to facilitate the process of developing City policies between the Mayor and City Council by identifying joint priorities and helping to resolve differences; and

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NOW, THEREFORE,

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THIS CITY CLERK

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B. City Government Performance and Customer Service: The Mayor and City Council share a fundamental interest in improving the efficiency and overall performance of City government. To improve delivery of City services, OPM and City Council staff will work with the Customer Service Bureau, the Department of Executive Administration, and other departments to support development of a customer service initiative. Performance measures have been established for many City services and OPM will continue to monitor and track those performance measures and develop new measures where appropriate. OPM will also assist in the development and monitoring of the Mayor's accountability agreements with each department.

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1. Northgate: Continue to facilitate and monitor the completion of key components of the Northgate development plans, including both public elements and planned private investments, potential zoning changes to stimulate housing production, park planning and investment in CTIP transportation projects with on-going dialogue and input from the Northgate Stakeholders Group and other interested parties.

2. South Lake Union: Coordinate implementation of, and progress on, key City projects and initiatives including: South Lake Union Streetcar operations; Lake Union Park completion and opening; planning for the Mercer Corridor project; development of affordable housing; zoning review and analysis and potential changes; and continued coordination with community residents and local businesses.

3. Southeast Seattle: Continue to assist City departments with the implementation of the Southeast Seattle Action agenda, including work to promote transit-oriented development near Sound Transit stations in the Rainier Valley; continue development of the McClellan Town Center plan with private investment and community stakeholders; encourage businesses throughout the Rainier Valley to form a new business association;

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and coordinate closely with the work of the Rainier Valley Community Development Fund.

4. Industrial Jobs: Coordinate the City's Industrial Jobs Initiative and the timely completion of the work plan set out in Resolution 31026, including zoning boundary and other regulatory analysis, freight mobility improvement, economic study updates and incentives and stakeholder outreach.

5. OPM will also play a coordinating role in additional community revitalization efforts such as in implementation of the South Park Action Agenda and development and implementation of the Aurora Avenue Action Plan.

6. Neighborhood Plans: The City Council and Mayor share an interest in supporting the updating of neighborhood plans – the update process is expected to begin in 2008.

7. In addition to this geographically targeted work, City Council and the Mayor share a strong desire to work with affected communities to support viable financing and operating plans for surplus school properties and to develop new approaches for affordable housing development (e.g. incentive zoning).

E. Transportation: To help achieve the City Council and Mayor's transportation goals OPM will work with the Seattle Department of Transportation (SDOT) to facilitate the Mayor and City Council's priority emphasis on pedestrian safety by completing a draft pedestrian master plan and by implementing various pedestrian safety projects in 2008; monitor SDOT's progress in implementing the voter-approved Bridging the Gap Levy; work with neighborhood groups and stakeholders to pursue the development of a streetcar network; and provide policy and fiscal analysis for major transportation infrastructure projects, including the Alaskan Way

CITY CLERK

Viaduct replacement, 2-Way Mercer Corridor plan, widening of the Spokane Viaduct, rehabilitation of King Street Station and re-building the SR 520 bridge.

F. Human Services and Education: OPM will work with the Office of Education to provide on-going monitoring of the Families and Education Levy to develop of a stronger high school strategy and efforts to improve the quality of the schools in Southeast Seattle. Other work areas include: developing an effective gang prevention and intervention strategy; working to improve City services to immigrant and refugee populations; collaborating with the Human Services Department and other City departments on identifying new service delivery concepts for a stronger early learning system and for better serving Seattle's growing senior population; providing support for ongoing City efforts to identify and implement promising strategies to reduce chronic homelessness and help low-income people obtain livable-wage jobs and gain skills in order to move toward self-sufficiency.

G. City Light: It is a joint priority of the Mayor and City Council to address important City Light issues such as monitoring the utility's financial condition, rate reviews, transmission, accelerated conservation, Boundary Dam relicensing, risk management, integrated resource planning, the reduction of greenhouse gas emissions and permit process improvement.

Adopted by the City Council the ____ day of _____, 2008, and signed by me in open session in authentication of its adoption this_____ day of _____, 2008.

_____
President _____of the City Council

THIS CITY CLERK

THE MAYOR CONCURRING:

_____
Gregory J. Nickels, Mayor

Filed by me this ____ day of _____, 2008.

_____
City Clerk

(Seal)

THIS CITY CLERK

31059

FILED
CITY OF SEATTLE
08 JUL 18 PM 1:04
CITY CLERK

STATE OF WASHINGTON – KING COUNTY

--ss.

225070 No.
CITY OF SEATTLE,CLERKS OFFICE

Affidavit of Publication

The undersigned, on oath states that he is an authorized representative of The Daily Journal of Commerce, a daily newspaper, which newspaper is a legal newspaper of general circulation and it is now and has been for more than six months prior to the date of publication hereinafter referred to, published in the English language continuously as a daily newspaper in Seattle, King County, Washington, and it is now and during all of said time was printed in an office maintained at the aforesaid place of publication of this newspaper. The Daily Journal of Commerce was on the 12th day of June, 1941, approved as a legal newspaper by the Superior Court of King County.

The notice in the exact form annexed, was published in regular issues of The Daily Journal of Commerce, which was regularly distributed to its subscribers during the below stated period. The annexed notice, a

CT:31057-31059 TITLE

was published on

06/03/08

The amount of the fee charged for the foregoing publication is the sum of $ 56.20, which amount has been paid in full.

JENNIFER A. FATZER
NOTARY PUBLIC
STATE OF WASHINGTON
COMMISSION EXPIRES OCT. 24, 2011

Subscribed and sworn to before me on
06/03/08

Notary public for the State of Washington,
residing in Seattle

State of Washington, King County

City of Seattle

TITLE-ONLY PUBLICATION

The full text of the following resolutions, passed by the City Council on May 19, 2008, and published here by title only, will be mailed, at no cost, on request for two months after this publication. For further information, contact the Seattle City Clerk at 684-8344.

RESOLUTION NO. 31059

A RESOLUTION establishing joint City Council-Mayor policy priority areas for the Office of Policy and Management for 2008 and 2009.

RESOLUTION NO. 31058

A RESOLUTION relating to the Seattle Department of Parks and Recreation; authorizing grant applications to the State of Washington Recreation and Conservation Office for financial assistance to support several projects submitted under the State of Washington Recreation and Conservation Office's Land and Water Conservation Fund and Washington Wildlife Recreation Program.

RESOLUTION NO. 31057

A RESOLUTION endorsing the recommendations of an evaluation of the automated public toilet program and requesting the termination of the program and the development of alternative public toilet services.

Publication ordered by JUDITH PIPPIN, City Clerk

Date of publication in the Seattle Daily Journal of Commerce, June 3, 2008.

6/3(225070)