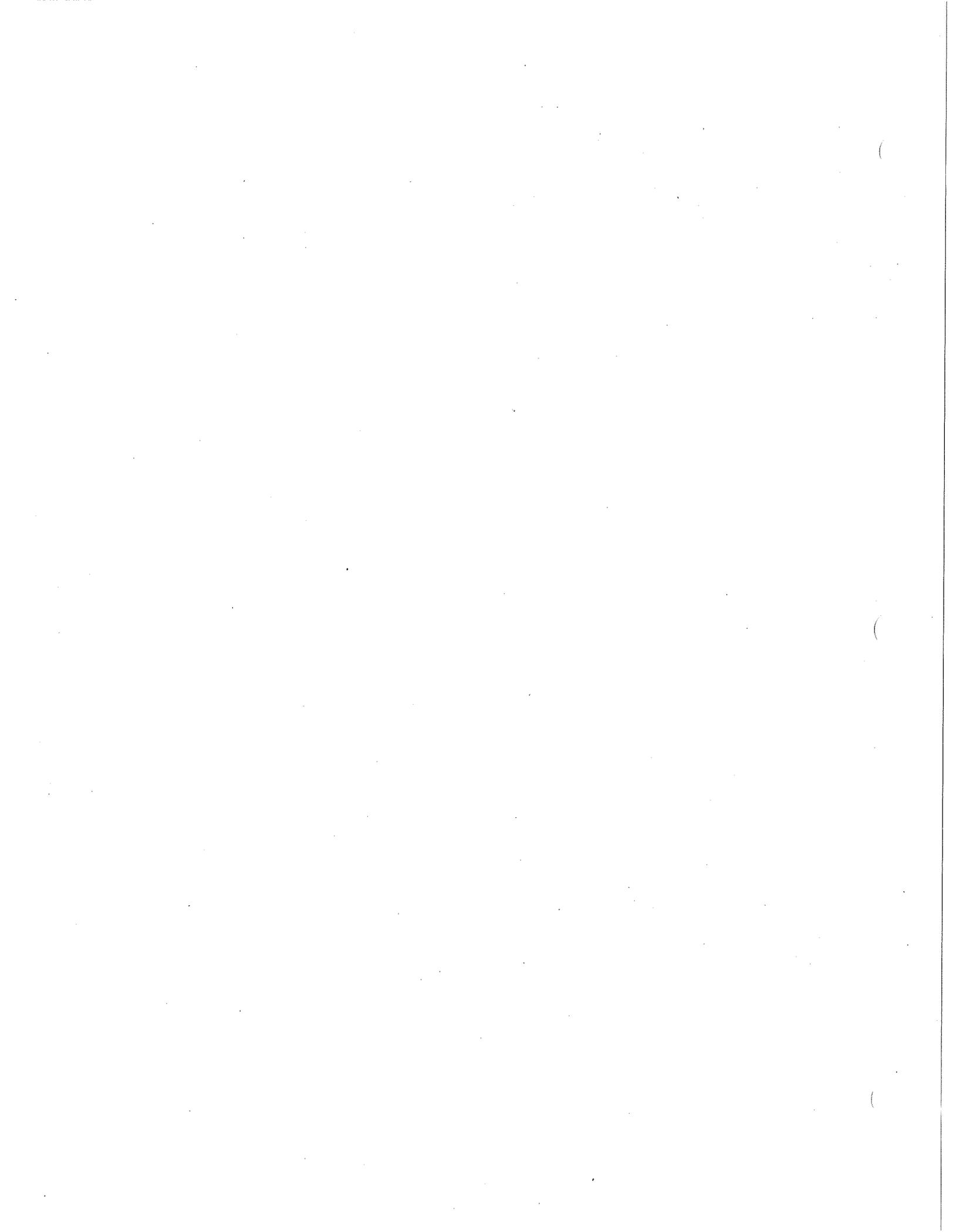


Appendix



Summary of Position and Full-Time Equivalent (FTE) Changes by Department:

The following tables provide a summary of total position and FTE changes by department for 2012, 2013 and 2014. Position counts for a department may exceed FTE counts as position counts tally part-time positions as discrete items.

Summary of Position Changes by Department

Department	2011 Actuals*	2012 Actuals*	2012-13 Change	2013 Estimate	2013-14 Change	2014 Estimate
Arts and Cultural Affairs, Office of	23	22	8	30		30
City Budget Office	29	28	1	29		29
Civil Rights, Seattle Office for	23	24		24		24
Civil Service Commission	2			-		-
Civil Service Commissions		3		3		3
Department of Parks and Recreation	993	979	(10)	969		969
Economic Development, Office of	22	24	(1)	23		23
Educational and Developmental Services Levy	-	9		9		9
Employees' Retirement System	16	18		18		18
Ethics and Elections Commission	6	7		7		7
Finance & Administrative Services, Department of	529	528	20	548	(11)	537
Hearing Examiner, Office of the	5	5		5		5
Housing, Office of	40	39		39		39
Human Services Department	331	325	24	349	3	352
Immigrant and Refugee Affairs, Office of	-	2	1	3		3
Information Technology, Department of	199	194	1	195		195
Intergovernmental Relations, Office of	12	11		11		11
Law Department	160	166	(3)	163		163
Legislative Department	86	87	(1)	86		86
Mayor, Office of the	29	29		29		29
Neighborhood Matching Subfund		6		6		6
Neighborhoods, Department of	81	44	1	45		45

Summary of Position Changes by Department

Office of City Auditor	8	9		9		9
Personnel Department	107	108	(2)	106		106
Planning and Development, Department of	402	397	(1)	396		396
Public Safety Civil Service Commission	1			-		-
Seattle Center	264	264	(2)	262		262
Seattle City Light	1,818	1,818	19	1,837		1,837
Seattle Fire Department	1,173	1,174	(2)	1,172		1,172
Seattle Municipal Court	226	226	(2)	224		224
Seattle Police Department	1,951	1,948	13	1,961		1,961
Seattle Public Utilities	1,428	1,418	(11)	1,407		1,407
Sustainability and Environment, Office of	11	16		16		16
Transportation, Seattle Department of	771	724	5	729		729
Total Budgeted Positions	10,746	10,652	58	10,710	(8)	10,702
The Seattle Public Library**	617	616	51	667		667
Seattle Police Relief and Pension Fund	3	3		3		3
Seattle Firefighter's Pension Fund	4	4		4		4
Total Citywide Positions	11,370	11,275	109	11,384	(8)	11,376

NOTES:

* Budgeted Positions are based on 2011/2012 Position Authorization Ordinances 123626/123910

** Personnel figures are for informational purposes only. The Library's position list is established by the Library Board of Trustees, and positions for the Police and Fire Pensions funds are set by their respective board members.

Summary of Full-Time Equivalent (FTE) Changes by Department

Department	2011 Actuals*	2012 Actuals*	2012-13 Change	2013 Estimate	2013-14 Change	2014 Estimate
Arts and Cultural Affairs, Office of	20.60	19.85	7.74	27.59		27.59
City Budget Office	28.50	27.50	1.00	28.50		28.50
Civil Rights, Seattle Office for	21.50	22.50	-	22.50		22.50
Civil Service Commission	1.80		-	-		-
Civil Service Commissions		2.60	-	2.60		2.60
Department of Parks and Recreation	890.89	863.09	(7.02)	856.07		856.07
Economic Development, Office of	22.00	24.00	(1.50)	22.50		22.50
Educational and Developmental Services Levy	-	9.00	-	9.00		9.00
Employees' Retirement System	15.50	18.00	-	18.00		18.00
Ethics and Elections Commission	5.20	6.20	-	6.20		6.20
Finance & Administrative Services, Department of	523.75	521.75	20.00	541.75	(11.00)	530.75
Hearing Examiner, Office of the	4.63	4.63	-	4.63		4.63
Housing, Office of	38.50	37.50	-	37.50		37.50
Human Services Department	323.10	316.10	22.50	338.60	3.00	341.60
Immigrant and Refugee Affairs, Office of	-	2.00	1.00	3.00		3.00
Information Technology, Department of	195.00	190.25	2.00	192.25		192.25
Intergovernmental Relations, Office of	11.50	10.50	-	10.50		10.50
Law Department	155.10	160.60	(1.50)	159.10		159.10
Legislative Department	86.00	87.00	(1.00)	86.00		86.00
Mayor, Office of the	28.50	28.50	-	28.50		28.50
Neighborhood Matching Subfund		6.00	-	6.00		6.00
Neighborhoods, Department of	74.75	40.50	0.75	41.25		41.25
Office of City Auditor	8.00	9.00	-	9.00		9.00
Personnel Department	104.25	105.25	(1.50)	103.75		103.75

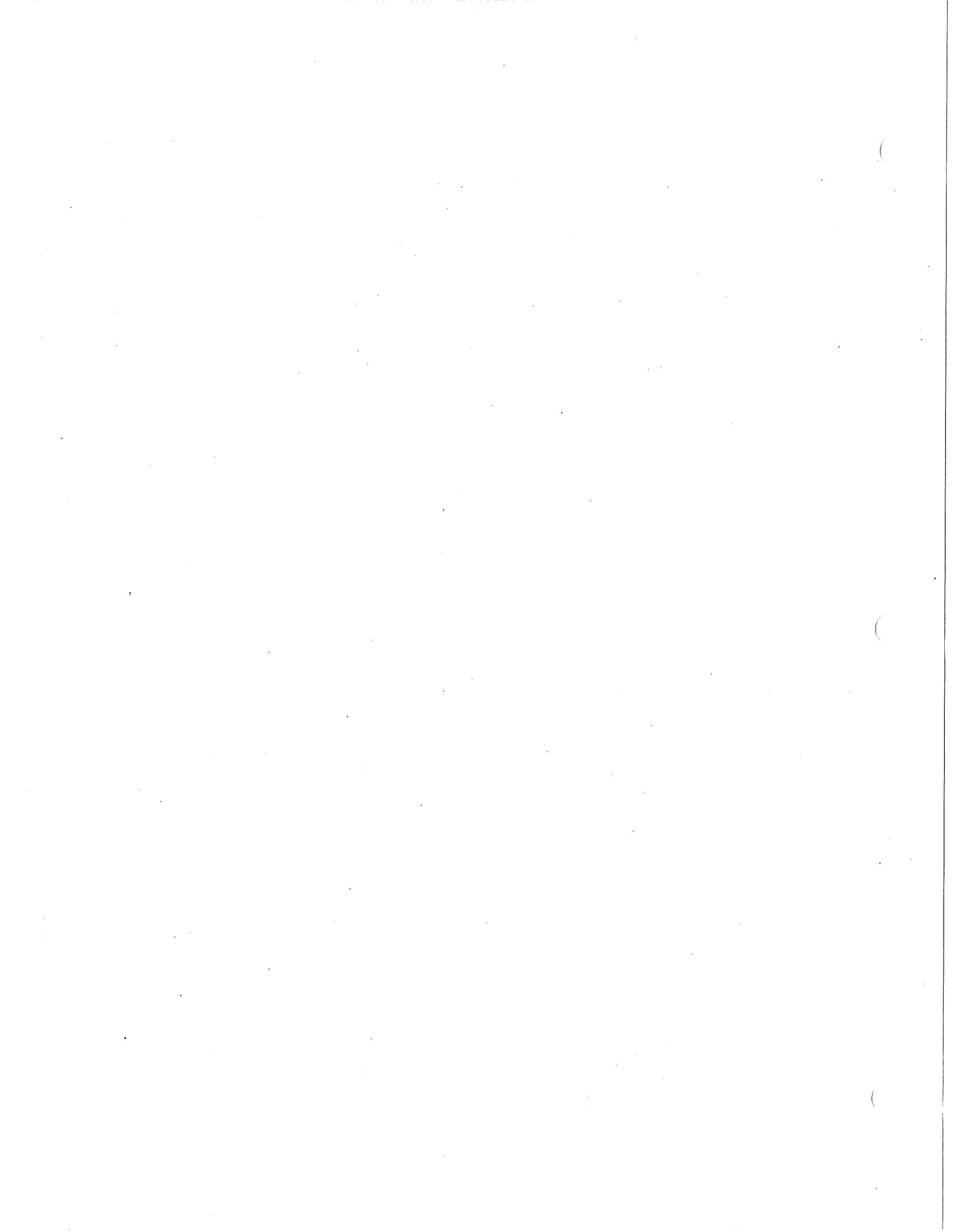
Summary of Full-Time Equivalent (FTE) Changes by Department

Planning and Development, Department of	397.75	393.25	(0.50)	392.75	392.75
Public Safety Civil Service Commission	1.00		-	-	-
Seattle Center	245.12	245.12	(3.50)	241.62	241.62
Seattle City Light	1,810.75	1,810.75	19.50	1,830.25	1,830.25
Seattle Fire Department	1,151.55	1,152.55	(2.00)	1,150.55	1,150.55
Seattle Municipal Court	214.10	214.10	(1.50)	212.60	212.60
Seattle Police Department	1,938.35	1,935.35	13.00	1,948.35	1,948.35
Seattle Public Utilities	1,420.75	1,411.05	(10.50)	1,400.55	1,400.55
Sustainability and Environment, Office of	11.00	15.00	-	15.00	15.00
Transportation, Seattle Department of	768.50	721.00	4.50	725.50	725.50
Total Budgeted FTEs	10,517.94	10,410.49	61.47	10,471.96	(8.00) 10,463.96
The Seattle Public Library	509.95	508.74	49.66	558.4	558.4
Seattle Police Relief and Pension Fund	3	3		3	3
Seattle Firefighter's Pension Fund	4	4		4	4
Total Citywide FTEs	11,034.89	10,926.23	111.13	11,037.36	(8.00) 11,029.36

NOTES:

* Budgeted FTEs are based on 2011/2012 Position Authorization Ordinances 123626/123910.

** Personnel figures are for informational purposes only. The Library's position list is established by the Library Board of Trustees, and positions for the Police and Fire Pension funds are set by their respective board members.



Fund Financial Plans:

A six-year financial plan is included for major City funds. The six-year financial plans include information about fund revenues, expenditures, reserves and fund balances, covering the following milestones: 2011 actual results, 2012 adopted, 2012 revised, 2013 and 2014 proposed, and projections for 2015 – 2016. These funds allow the reader to see trends for major City funds.

Fund Financial Plans

Fund #	Fund Name	Page
00100	General Subfund.....	712
00160	Cable Television Franchise Sub-Fund.....	713
00161	Cumulative Reserve Subfund, Real Estate Excise Tax II Subaccount.....	714
00163	Cumulative Reserve Subfund, Real Estate Excise Tax I Subaccount.....	715
00164	Cumulative Reserve Subfund, Unrestricted Subaccount.....	716
00165	Neighborhood Matching Subfund.....	717
00166	Cumulative Reserve Subfund , Revenue Stabilization	718
00167	Cumulative Reserve Subfund , South Lake Union Property	719
00168	Cumulative Reserve Subfund, Asset Preservation	720
00169	Cumulative Reserve Subfund, Street Vacation	721
00178	Cumulative Reserve Subfund - Bluefield Habitat Preservation.....	722
00185	Emergency Subfund.....	723
103xx	Transportation Master Fund.....	724
10410	Library Fund.....	726
10810	Seattle Streetcar Fund.....	727
15700	Planning and Development Fund.....	728
16200	Human Services Operating Fund.....	729
16400	Low-Income Housing Fund.....	730
16600	Housing Operating Fund.....	731
17856	2004 Families and Education Subfund of the Educational and Developmental Services Fund.....	732
17857	2011 Families and Education Subfund of the Educational and Developmental Services Fund.....	733
34440	2003 Fire Facilities Fund.....	734
41000	City Light Fund.....	735
43000	Water Fund.....	737
44010	Drainage and Wastewater Fund.....	738
45010	Solid Waste Fund.....	739

Fund Financial Plans

46010	Parking Garage Operations Fund.....	740
50300	Finance and Administrative Services Fund.....	741
50410	Information Technology Fund.....	743
60200	Fire Pension Fund.....	744
60400	Police Pension Fund.....	745

Fund Financial Plans

General Subfund Financial Plan (Subfund 00100)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	7,283	6,465	29,513	26,018	20,791	32,056	47,918
Technical Adjustments	(4,772)		(5,910)				
Beginning Unreserved Fund Balance	2,512	6,465	23,603	26,018	20,791	32,056	47,918
Revenues							
Property Taxes	254,240	257,624	258,942	260,501	270,033	275,802	285,608
Sales Tax	157,054	157,381	164,823	170,587	177,002	184,755	192,516
Business and Occupation Tax	168,781	175,344	181,605	188,668	199,462	211,503	224,151
Utility Tax	168,388	177,073	170,680	177,723	185,891	187,700	191,239
Other Taxes	15,545	10,122	13,950	13,877	15,555	15,854	15,873
Parking Meters	31,314	33,524	34,494	34,825	35,494	36,177	36,874
Court Fines and Forfeitures	31,389	36,080	32,263	33,711	34,699	34,451	34,451
Revenue from Other Public Entities	32,679	11,059	9,033	8,669	8,669	8,683	8,683
Service Charges & Reimbursements	39,953	36,542	38,340	38,484	39,427	39,824	40,174
Fund Balance Transfers (ERF, RSA, J&C, CRS-U)	10,214	9,807	9,807	2,174	637	640	640
Licenses, Permits, Interest Income and Other	16,816	15,181	16,717	16,572	19,528	19,109	19,433
Total Revenues	926,374	919,738	930,654	945,790	986,398	1,014,497	1,049,641
Expenditures							
Arts, Culture & Recreation	(142,321)	(143,884)	(143,884)	(146,505)	(154,564)	(160,869)	(164,819)
Health and Human Services	(52,311)	(54,352)	(54,352)	(57,469)	(59,533)	(60,822)	(62,093)
Neighborhoods & Development	(29,906)	(26,390)	(26,390)	(28,753)	(29,697)	(30,612)	(31,285)
Public Safety	(525,933)	(521,931)	(521,931)	(542,046)	(548,766)	(563,110)	(576,901)
Utilities and Transportation	(38,624)	(38,841)	(38,841)	(39,808)	(40,239)	(41,150)	(42,015)
Administration (1)	(101,992)	(115,447)	(115,447)	(117,537)	(119,188)	(121,888)	(126,062)
Debt Service	(11,116)	(13,092)	(13,092)	(13,694)	(16,773)	(17,121)	(15,812)
GF Subfunds, Judgement & Claims	(1,941)	(4,026)	(4,026)	(5,206)	(6,373)	(6,565)	(6,761)
Other Potential Spending Changes			(11,130)				
Mid-Year Reductions			5,897				
Carryforward Supplemental			(108)				
First Quarter Supplemental			(1,155)				
Second Quarter Supplemental			(15)				
Third Quarter Supplemental			(2,427)				
Stand Alone Ordinances			(1,338)				
Future Reductions Needed						3,500	3,500
Total Expenditures	(904,145)	(917,962)	(928,239)	(951,018)	(975,133)	(998,635)	(1,022,249)
Technical Adjustments	4,772						
Ending Fund Balance	29,513	8,241	26,018	20,791	32,056	47,918	75,310
Reserves							
Reserves Against Fund Balance	(876)	(8,213)	(4,821)	(16,183)	(31,968)	(47,796)	(75,065)
Reserves - Technical (Carryforward, etc)	(5,910)						
Ending Unreserved Fund Balance	22,727	28	21,197	4,608	88	122	246

Fund Financial Plans

Cable Television Franchise Subfund (00160)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised ²	2013 Proposed ²	2014 Proposed ²	2015 Projected ^{1,2}	2016 Projected ^{1,2}
Beginning Fund Balance	5,073	4,697	4,760	4,481	3,609	2,638	1,926
Accounting Adjustments	(8)		-	-	-	-	-
Beginning Unreserved Fund Balance	5,066	4,697	4,760	4,481	3,609	2,638	1,926
Revenues							
Franchise Fees	7,372	7,423	7,500	7,630	7,762	7,956	8,155
Misc. Revenues/Rebates ³	17	9	356				
Interest Earnings	38	46	46	40	31	23	16
Total Revenues	7,428	7,478	7,902	7,670	7,793	7,979	8,171
Expenditures							
Finance and Administration	(290)	(300)	(300)	(374)	(386)	(401)	(418)
Technology Leadership and Governance	(276)	(265)	(265)	(314)	(321)	(334)	(348)
Technology Infrastructure	(1,426)	(1,412)	(1,412)	(1,571)	(1,662)	(1,729)	(1,799)
Office of Electronic Communication	(5,551)	(6,014)	(6,014)	(6,093)	(6,205)	(6,036)	(5,986)
Support to Library	(190)	(190)	(190)	(190)	(190)	(190)	(190)
Fund Deficit							554
Total Expenditures	(7,733)	(8,181)	(8,181)	(8,542)	(8,764)	(8,690)	(8,186)
Ending Fund Balance	4,760	3,994	4,481	3,609	2,638	1,926	1,911
Reserves							
Designation for Cable Programs	(2,287)	(1,614)	(1,583)	(873)	(234)	0.00	-
Cash Float & Revenue Projection Reserves	(1,160)	(1,227)	(1,227)	(1,281)	(1,315)	(1,304)	(1,311)
Equipment Replacement for Capital Acquisitions	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Total Reserves	(4,047)	(3,441)	(3,410)	(2,755)	(2,149)	(1,904)	(1,911)
Ending Unreserved Fund Balance	713	553	1,071	854	489	22	0.00

Assumptions:

¹ Assumes 4% expenditure growth starting in 2015

² Assumes 1.73% Cable Franchise Fee growth in 2012, 2013, and 2014 and 2.5% thereafter

³ 2012 Revenues Includes Broadstripe/Wave settlement and late fee payments in the amount of \$352K

Fund Financial Plans

Cumulative Reserve Subfund - REET II (Fund 00161)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	10,246	11,840	11,136	12,219	9,397	12,740	14,663
Accounting & Technical Adjustments							
Beginning Unreserved Fund Balance	10,246	11,840	11,136	12,219	9,397	12,740	14,663
Revenues							
Real Estate Excise Taxes	15,101	14,462	18,077	18,020	20,195	23,229	25,253
Total Revenues	15,101	14,462	18,077	18,020	20,195	23,229	25,253
Expenditures							
Direct CRS Spending	(6,414)	(5,600)	(5,600)	(11,562)	(8,746)	(10,436)	(5,421)
CIP Supported Projects	(7,797)	(11,069)	(11,069)	(8,573)	(8,105)	(10,871)	(11,674)
ADA Projects		(325)	(325)	(708)			
Total Expenditures	(14,212)	(16,994)	(16,994)	(20,843)	(16,851)	(21,307)	(17,095)
Ending Fund Balance	11,136	9,308	12,219	9,397	12,740	14,663	22,821
Reserves							
Continuing Appropriation	(6,541)	(7,846)	(6,541)	(6,541)	(6,541)	(6,541)	(6,541)
Reserve for American Disabilities Act Projects					(90)	(840)	(1,590)
Reserve for Neighborhood (NSF) Projects					(1,100)	(2,100)	(3,100)
Reserve for Asset Preservation Projects						(150)	(6,500)
Fund Balance Target Reserve	(1,000)	(1,400)	(1,400)	(2,850)	(5,000)	(5,000)	(5,000)
Total Reserves	(7,541)	(9,246)	(7,941)	(9,391)	(12,731)	(14,631)	(22,731)
Ending Unreserved Fund Balance	3,595	62	4,278	6	9	32	90

Fund Financial Plans

Cumulative Reserve Subfund - REET I (Fund 00163)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	21,186	21,405	19,776	21,710	19,033	23,937	36,668
Accounting & Technical Adjustments							
Beginning Unreserved Fund Balance	21,186	21,405	19,776	21,710	19,033	23,937	36,668
Revenues							
Real Estate Excise Taxes	15,065	14,462	18,077	18,020	20,195	23,229	25,253
Total Revenues	15,065	14,462	18,077	18,020	20,195	23,229	25,253
Expenditures							
Direct CRS Spending	(3,843)	(2,031)	(1,972)	(872)	(886)	(900)	(915)
CIP Supported Projects	(12,631)	(12,496)	(12,496)	(17,535)	(14,405)	(9,598)	(8,011)
ADA Projects		(1,675)	(1,675)	(2,292)			
Total Expenditures	(16,475)	(16,202)	(16,143)	(20,698)	(15,291)	(10,498)	(8,926)
Ending Fund Balance	19,776	19,666	21,710	19,033	23,937	36,668	52,996
Reserves							
Continuing Appropriation	(14,972)	(17,317)	(14,972)	(14,972)	(14,972)	(14,972)	(14,972)
Reserve for American Disabilities Act Projects					(3,678)	(5,928)	(8,178)
Reserve for Asset Preservation /Major Maintenance				(280)	(280)	(10,750)	(24,800)
Fund Balance Target Reserve	(1,000)	(2,250)	(2,250)	(3,750)	(5,000)	(5,000)	(5,000)
Total Reserves	(15,972)	(19,567)	(17,222)	(19,002)	(23,930)	(36,650)	(52,950)
Ending Unreserved Fund Balance	3,805	99	4,488	31	7	18	46

Fund Financial Plans

Cumulative Reserve Subfund - Unrestricted (Fund 00164)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	(4,933)	(3,912)	1,026	1,812	7,106	10,137	7,029
Accounting & Technical Adjustments							
Beginning Unreserved Fund Balance	(4,933)	(3,912)	1,026	1,812	7,106	10,137	7,029
Revenues							
Grants/Levy/Donations/Other	9,789	4,431	3,887	4,555	4,379	2,954	1,594
Misc Revenues ¹	1,201	1,370	1,370	1,370	5,610	473	1,830
Property Sales	20,000			8,500			
General Fund Support		500	500	500	500	500	500
Total Revenues	30,990	6,301	5,757	14,925	10,489	3,927	3,924
Expenditures							
Direct CRS Spending	(1,199)	(1,148)	(1,148)	(1,099)	(579)	(74)	(74)
CIP Supported Projects	(3,832)	(3,822)	(3,822)	(6,032)	(4,379)	(3,461)	(2,110)
MOHAI Payment ²	(20,000)			(2,500)	(2,500)	(3,500)	
Support to General Fund							
Total Expenditures	(25,032)	(4,970)	(4,970)	(9,631)	(7,458)	(7,035)	(2,184)
Ending Fund Balance	1,026	(2,581)	1,812	7,106	10,137	7,029	8,769
Reserves							
Continuing Appropriation	(5,698)	(6,087)	(5,698)	(5,698)	(5,698)	(5,698)	(5,698)
MOHAI Future Payments Reserve				(6,000)	(3,500)		
District Energy Investment Reserve				(350)	(350)	(350)	(350)
Transit Master Plan Investment Reserve ³					(2,500)	(2,500)	(2,500)
Total Reserves	(5,698)	(6,087)	(5,698)	(12,048)	(12,048)	(8,548)	(8,548)
Ending Unreserved Fund Balance	(4,673)	(8,669)	(3,886)	(4,942)	(1,911)	(1,519)	221

Assumptions:

1) Includes Interest Earnings, Street Vacations, Parking Fees

2) The CRS-Unrestricted Subaccount was used to facilitate the distribution of the proceeds from the sale of McCurdy Park facilities formerly occupied by the Museum of History and Industry (MOHAI). In accordance with the settlement agreement between the City of Seattle and MOHAI, the City received \$20 million of sale proceeds in 2010 from the State and transferred this full amount to MOHAI. An additional \$20 million of McCurdy Park facilities sale proceeds from the State was received in 2011. From this second \$20 million payment, \$11.5 million was transferred to MOHAI in 2011, with the remaining \$8.5 million to be paid from the City to MOHAI in three annual installments between 2013 and 2015. The 2013 through 2015 payments are anticipated to be supported by land sale proceeds.

3) Transit Master Plan Investment Reserve. \$2.5 million is designated in 2014 for further implementation of the Transit Master Plan (TMP). The TMP identified the highest priority corridors for high capacity transit service (HCT) in Seattle. The 2013-2014 Proposed Budget completes funding for corridor analyses of each of the priority HCT corridors. The TMP Investment Reserve will provide local matching funds to continue the next phase of work on each of these corridors, which will focus on design, engineering and environmental review. It is expected that the Center City Connector will be the first corridor to reach this phase. The TMP Investment Reserve will help the City secure federal grant funding to complete planning work in these corridors.

Fund Financial Plans

Neighborhood Matching Subfund (00165)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	4,284	4,085	3,959	3,617	3,298	2,971	2,632
Total Beginning Fund Balance	4,284	4,085	3,959	3,617	3,298	2,971	2,632
Revenues							
Revenues (Support from General Fund)	2,939	2,779	2,779	2,991	3,066	3,189	3,316
Mid Year Cut/Underspend Requirement	(88)		(28)				
Total Revenues	2,851	2,779	2,751	2,991	3,066	3,189	3,316
Expenditures							
Large Projects	(1,239)	(1,197)	(1,198)	(1,221)	(1,250)	(1,300)	(1,352)
Management and Project Development (MPD)	(641)	(710)	(710)	(780)	(806)	(838)	(871)
Small and Simple Projects	(1,245)	(1,171)	(1,171)	(1,294)	(1,322)	(1,375)	(1,430)
Small Sparks Projects	(51)	(15)	(15)	(15)	(16)	(16)	(17)
Total Expenditures	(3,176)	(3,093)	(3,093)	(3,311)	(3,393)	(3,528)	(3,670)
Ending Fund Balance	3,959	3,771	3,617	3,298	2,971	2,632	2,278
Reserves							
Reserves for Encumbrances (Contracted)	(1,230)	(1,628)	(1,558)	(1,418)	(1,278)	(1,329)	(1,382)
Reserves for Contracting in Progress	(2,415)	(2,032)	(1,739)	(1,553)	(1,354)	(949)	(529)
Total Reserves	(3,645)	(3,660)	(3,297)	(2,971)	(2,631)	(2,278)	(1,911)
Ending Unreserved Fund Balance	314	112	320	327	340	354	367

Notes:

2012 Revised:

Assumed 1% Underspend directive to be reduction of Revenues from the General Fund to be taken up at the end of the year (see G15)
Expenditures and Reserved for Encumbrances to be a % of the Funds Available During the Year (line 17)

2013 and 2014 Proposed:

Assumed Expenditures is the Adopted Expenditures
Assumed 2013 Use of Fund Balance to be 2% of 2012; 2014 to be 2% of 2013

2015 and 2016 Projected:

Assumed 2015 Expenditure Budget to be 4% of 2014; 2016 4% of 2015
Assumed Use of FB for 2014 to be 4% of 2013; 2015 4% of 2014; 2016 4% of 2015

Fund Financial Plans

Revenue Stabilization (Fund 00166)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	10,469	11,219	11,969	21,684	25,742	29,968	34,335
Accounting Adjustments		-	-	-	-	-	-
Beginning Unreserved Fund Balance	10,469	11,219	11,969	21,684	25,742	29,968	34,335
Revenues							
CY/Actual Budget Contribution	1,500	1,950	9,715	4,058	4,226	4,367	4,516
Total Revenues	1,500	1,950	9,715	4,058	4,226	4,367	4,516
Expenditures							
CY/Actual Budget Appropriations	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Fund Balance	11,969	13,169	21,684	25,742	29,968	34,335	38,851
Reserves							
Continuing Appropriations							
Operating Reserve							
Encumbrances							
Total Reserves	-	-	-	-	-	-	-
Ending Unreserved Fund Balance	11,969	13,169	21,684	25,742	29,968	34,335	38,851

Fund Financial Plans

Cumulative Reserve Subfund - South Lake Union Property Fund (00167)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	311	313	314	316	318	320	322
Accounting & Technical Adjustments							
Beginning Unreserved Fund Balance	311	313	314	316	318	320	322
Revenues							
Misc Revenue	3	2	2	2	2	2	2
Total Revenues	3	2	2	2	2	2	2
Expenditures							
Actual/Budgeted Spending							
Total Expenditures	0	0	0	0	0	0	0
Ending Fund Balance	314	315	316	318	320	322	324
Reserves							
Continuing Appropriation							
Designated for Transportation Purposes	(314)	(315)	(316)	(318)	(320)	(322)	(324)
Total Reserves	(314)	(315)	(316)	(318)	(320)	(322)	(324)
Ending Unreserved Fund Balance	0	0	0	0	0	0	0

Fund Financial Plans

Cumulative Reserve Subfund - Asset Preservation Fund (00168)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	6,123	6,469	5,518	4,348	4,598	4,848	5,178
Accounting & Technical Adjustments							
Beginning Unreserved Fund Balance	6,123	6,469	5,518	4,348	4,598	4,848	5,178
Revenues							
Misc Revenue	4,061	4,050	4,050	4,050	4,050	4,050	4,050
Total Revenues	4,061	4,050	4,050	4,050	4,050	4,050	4,050
Expenditures							
Actual/Budgeted Spending	(4,665)	(5,220)	(5,220)	(3,800)	(3,800)	(3,720)	(3,720)
Total Expenditures	(4,665)	(5,220)	(5,220)	(3,800)	(3,800)	(3,720)	(3,720)
Ending Fund Balance	5,518	5,299	4,348	4,598	4,848	5,178	5,508
Reserves							
Continuing Appropriation	(4,032)	(4,977)	(4,032)	(4,032)	(4,032)	(4,032)	(4,032)
Large Expense Project Reserve	(1,487)	(322)	(317)	(567)	(817)	(1,147)	(1,477)
Total Reserves	(5,518)	(5,299)	(4,348)	(4,598)	(4,848)	(5,178)	(5,508)
Ending Unreserved Fund Balance	0	0	0	0	0	0	0

Fund Financial Plans

Cumulative Reserve Subfund - Street Vacation Fund (00169)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	86	955	305	(1,058)	(78)	5,142	5,225
Accounting & Technical Adjustments							
Beginning Unreserved Fund Balance	86	955	305	(1,058)	(78)	5,142	5,225
Revenues							
Misc Revenue	661	980	436	980	5,220	83	1,440
Total Revenues	661	980	436	980	5,220	83	1,440
Expenditures							
Actual/Budgeted Spending	(443)	(1,189)	(1,799)				
Total Expenditures	(443)	(1,189)	(1,799)				
Ending Fund Balance	305	747	(1,058)	(78)	5,142	5,225	6,665
Reserves							
Continuing Appropriation	(481)	(624)	(1,871)	(1,871)	(1,871)	(1,871)	(1,871)
Designated for Transportation Purposes					(3,271)	(3,354)	(4,794)
Total Reserves	(481)	(624)	(1,871)	(1,871)	(5,142)	(5,225)	(6,665)
Ending Unreserved Fund Balance	(176)	123	(2,929)	(1,949)	0	0	0

Fund Financial Plans

Cumulative Reserve Subfund - Bluefield Habitat Preservation Fund (00178)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance		104	104	204	204	204	204
Accounting & Technical Adjustments							
Beginning Unreserved Fund Balance		104	104	204	204	204	204
Revenues							
Misc Revenue	104		100				
Total Revenues	104		100				
Expenditures							
Actual/Budgeted Spending							
Total Expenditures					0	0	0
Ending Fund Balance	104	104	204	204	204	204	204
Reserves							
Continuing Appropriation							
Designated for Transportation Purposes	(104)		(204)	(204)	(204)	(204)	(204)
Total Reserves	(104)		(204)	(204)	(204)	(204)	(204)
Ending Unreserved Fund Balance	(0)	104	(0)	(0)	(0)	(0)	(0)

Fund Financial Plans

Emergency Fund (Fund 00185)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	45,501	43,921	44,101	44,101	43,537	44,425	45,992
Beginning Unreserved Fund Balance	45,501	43,921	44,101	44,101	43,537	44,425	45,992
Revenues							
CY/Actual Budget Contribution	0	385	0	0	889	1,566	2,062
Total Revenues	0	385	0	0	889	1,566	2,062
Expenditures							
CY/Actual Budget Appropriations	(1,400)		0	(565)			
Total Expenditures	(1,400)	0	0	(565)	0	0	0
Ending Fund Balance	44,101	44,306	44,101	43,537	44,425	45,992	48,053
Reserves							
Continuing Appropriations	(178)		(178)	(178)	(178)	(178)	(178)
Operating Reserve							
Encumbrances							
Total Reserves	(178)	0	(178)	(178)	(178)	(178)	(178)
Ending Unreserved Fund Balance	43,923	44,306	43,923	43,359	44,247	45,814	47,875

Fund Financial Plans

Transportation Master Fund (103XX)

Amounts in \$1,000s	2011	2012	2012	2013	2014	2015	2016
	Actuals	Adopted	Revised	Proposed	Proposed	Projected	Projected
Beginning Fund Balance	33,208	36,325	61,183	44,465	53,203	46,191	50,715
Accounting/Technical Adjustments	(661)						
Revised Beginning Fund Balance	32,547	36,325	61,183	44,465	53,203	46,191	50,715
Revenues							
Interest Earnings	118	-	-	-	-	-	-
BTG Employee Hours Tax	254	-	-	-	-	-	-
BTG Commercial Parking Tax (10%)	23,517	24,608	24,303	25,033	26,159	26,944	27,752
BTG Levy	40,325	40,694	40,694	41,487	42,221	43,247	43,779
Commercial Parking Tax (2.5%)	5,162	6,152	6,076	6,258	6,540	6,736	6,938
Vehicle License Fee	3,720	6,800	6,800	6,868	6,937	7,006	7,076
General Fund	39,119	37,636	37,402	38,669	39,072	40,635	42,261
Gas Tax	12,653	12,965	12,965	12,965	12,965	12,965	12,965
CRS - REET II	3,715	4,071	4,071	10,200	7,384	9,074	4,075
CRS - Street Vacation	443	1,189	1,189	-	-	-	-
CRS - Unrestricted - Proposition 2	1,260	1,074	1,074	1,026	505	256	-
Other Street Use & Curb Permit	11,488	5,352	5,352	6,774	7,282	7,573	7,876
Other Non-Business Licenses/Fees	1,169	917	917	1,119	953	991	1,031
Interlocal Grants	570	1,425	1,425	-	-	-	-
Private Reimbursements & Property Proceeds	56	5,750	5,750	1,000	14,900	15,200	25,945
Other Protective Inspection	-	960	960	1,220	1,316	1,369	1,423
Street Maintenance & Repair	129	954	954	742	765	796	828
Other Charges - Transportation	45,174	62,754	62,754	41,305	49,825	18,067	12,639
Federal Grants	23,530	16,868	16,868	12,898	13,030	-	-
State Grants	6,442	21,390	21,390	12,220	21,724	20,727	87,529
LTGO Bond Proceeds	41,150	30,978	30,978	34,301	15,004	25,336	-
Local Improvement District Bond Proceeds	-	-	-	-	-	42,500	77,000
Long-Term Intergovernmental Loan Proceeds	248	1,800	1,800	-	-	-	-
IF Architect/Engineering Services	-	354	354	1,290	400	-	-
IF Other Charges - Transportation	11,269	6,602	6,602	7,283	7,748	7,981	8,220
IF Capital Contributions & Grants	-	2,000	2,000	13,900	20,000	-	-
Seattle City Light Fund	-	2,207	2,207	2,320	2,400	1,000	1,000
Seawall Levy	-	-	-	43,700	78,000	120,250	48,000
To Be Determined - Capital	-	-	-	-	-	30,722	8,055
Other - Voter Approved Levies, etc.	2,586	-	-	-	-	-	-
Other	187	-	-	-	-	-	-
Emergency Subfund	37	-	-	-	-	-	-
Rubble Yard Property Proceeds	19,800	-	-	-	-	-	-
Finance General: Rubble Yard Reserve	-	-	-	4,050	3,155	-	-
Total Revenues	294,121	295,500	294,886	326,626	378,285	439,377	424,392

Fund Financial Plans

Transportation Master Fund (103XX)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Expenditures							
Bridges & Structures	(7,003)	(7,721)	(7,721)	(7,479)	(7,719)	(7,950)	(8,189)
Department Management	429	(10,569)	(10,569)	(1,211)	(1,233)	(1,270)	(1,308)
Engineering Services	(2,020)	(1,625)	(1,625)	(2,234)	(2,155)	(2,220)	(2,287)
General Expense	(22,142)	(30,286)	(30,286)	(30,992)	(34,446)	(31,175)	(31,628)
Major Maintenance/Replacement (CIP)	(46,892)	(41,530)	(42,483)	(48,289)	(48,914)	(48,522)	(36,405)
Major Projects (CIP)	(84,106)	(99,352)	(99,352)	(129,602)	(195,969)	(210,796)	(234,401)
Mobility-Capital (CIP)	(39,151)	(46,482)	(46,482)	(20,902)	(16,412)	(52,117)	(21,177)
Mobility-Operations	(29,510)	(35,140)	(35,140)	(35,668)	(36,457)	(37,551)	(38,677)
ROW Management	(9,257)	(11,524)	(11,524)	(13,733)	(13,624)	(14,033)	(14,454)
Street Maintenance	(21,921)	(22,019)	(22,019)	(23,167)	(23,611)	(24,320)	(25,049)
Urban Forestry	(3,911)	(4,403)	(4,403)	(4,611)	(4,757)	(4,900)	(5,047)
Total Expenditures	(265,485)	(310,651)	(311,604)	(317,888)	(385,297)	(434,853)	(418,621)
Ending Fund Balance	61,183	21,173	44,465	53,203	46,191	50,715	56,486
Reserves							
Rubble Yard Reserve	(16,800)	(2,057)	(2,000)	-	-	-	-
Continuing Appropriations	(41,502)	(23,000)	(41,502)	(41,502)	(41,502)	(41,502)	(41,502)
Total Reserves	(58,302)	(25,057)	(43,502)	(41,502)	(41,502)	(41,502)	(41,502)
Ending Unreserved Fund Balance	2,881	(3,884)	963	11,701	4,689	9,213	14,984

Notes:

1. Consistent with the 2012 Adopted Budget and 2013-2014 Proposed Budget, this plan assumes the use of one-time revenues to cover core services in 2013 and 2014. Beginning in 2015, this gap will need to be addressed either with new revenues, expenditure reductions, or a
2. In order to balance to appropriations in the 2013-14 Proposed Budget, \$2.82 million in capital revenue from a source 'To Be Determined' that is shown in 2014 in the 2013-2018 Proposed CIP is not included in 2014 revenues or expenditures above.
3. 2016 revenue and expenditure projections assume the renewal of the Bridging the Gap Levy.

Fund Financial Plans

The Seattle Public Library (10410)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	933	473	625	625	1,656	2,940	3,544
Accounting Adjustments	(7)						
Beginning Unreserved Fund Balance	926	473	625	625	1,656	2,940	3,544
Revenues							
Copy Services	40	60	60	60	60	60	60
Pay for Print	154	159	159	159	159	159	159
Fines/Fees	1,537	1,564	1,564	1,564	1,564	1,564	1,564
Parking - Central Library	289	300	300	300	300	300	300
Space Rental	146	150	150	150	150	150	150
Concessions Proceeds	3	3	3	3	3	3	3
Salvage Sales/Materials	62	50	50	50	50	50	50
Misc Revenue	3	3	3	3	3	3	3
Cable Franchise Fees	190	190	190	190	190	190	190
Library Levy -- Operating Support	0	0	0	14,082	13,942	13,773	13,760
General Subfund Support	46,857	49,325	49,325	48,044	50,131	52,136	54,222
Total Revenues	49,281	51,804	51,804	64,605	66,552	68,388	70,461
Expenditures							
City Librarian's Office	(806)	(1,030)	(1,030)	(1,008)	(1,039)	(1,081)	(1,124)
Human Resource	(1,173)	(1,038)	(1,038)	(1,074)	(1,111)	(1,155)	(1,202)
Information Technology	(3,209)	(3,242)	(3,242)	(5,527)	(4,908)	(5,010)	(5,180)
Administrative Services	(8,715)	(9,376)	(9,376)	(11,087)	(11,404)	(11,860)	(12,335)
Library Services Division	(35,679)	(37,118)	(37,118)	(44,876)	(46,806)	(48,678)	(50,625)
Total Expenditures	(49,582)	(51,804)	(51,804)	(63,573)	(65,268)	(67,785)	(70,465)
Ending Fund Balance	625	473	625	1,656	2,940	3,544	3,540
Reserves							
Encumbrances							
Known Liability	(115)	(372)	(115)	(115)	(115)	(115)	(115)
Levy Reserve for Future Use	0	0	0	(1,032)	(2,243)	(2,765)	(2,665)
Total Reserves	(115)	(372)	(115)	(1,147)	(2,358)	(2,880)	(2,780)
Ending Unreserved Fund Balance	510	101	509	509	582	664	760

Fund Financial Plans

Seattle Streetcar Fund (Fund 10810)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	(3,382)	(3,460)	(3,460)	(3,629)	(3,561)	(3,609)	(3,526)
Accounting & Technical Adjustments							
Beginning Unreserved Fund Balance	(3,382)	(3,460)	(3,460)	(3,629)	(3,561)	(3,609)	(3,526)
Revenues							
Sponsorship Revenues	275	300	275	300	315	324	334
Farebox Recovery	112	95	116	119	123	126	130
FTA Funds	255	390	542	380	305	315	385
Donations	65						
Sound Transit Funds					4,910	5,057	5,209
Total Revenues	707	785	933	799	5,653	5,823	6,058
Expenditures							
South Lake Union Streetcar Operations and Maintenance	(658)	(878)	(1,068)	(731)	(790)	(683)	(698)
First Hill Streetcar Operations and Maintenance					(4,910)	(5,057)	(5,209)
Total Expenditures	(658)	(878)	(1,068)	(731)	(5,700)	(5,740)	(5,907)
Pre-Adjustments Fund Balance	(3,333)	(3,553)	(3,595)	(3,561)	(3,609)	(3,526)	(3,375)
Interest Expense	(25)	(52)	(34)				
Anticipated Underspend		10					
Ending Fund Balance	(3,358)	(3,606)	(3,629)	(3,561)	(3,609)	(3,526)	(3,375)

Notes:

Beginning with the 2013 Proposed Budget, Interest Expense is incorporated into the Streetcar Operations and Maintenance general expenditures line.

Fund Financial Plans

Planning and Development Fund (15700)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	3,384	3,870	6,909	12,894	16,953	20,783	26,091
Accounting Adjustments	1,428						
Beginning Unreserved Fund Balance	4,812	3,870	6,909	12,894	16,953	20,783	26,091
Revenues							
Boiler	1,140	1,285	1,207	1,248	1,261	1,337	1,351
Building Development	19,923	18,716	23,199	23,892	24,139	25,590	25,954
Contingent Revenues - Unaccessed	0	6,620	0	6,620	6,620	6,620	6,620
Cum. Reserve Subfund-REET I - TRAO	85	155	96	153	157	162	167
Cum. Reserve Subfund-REET I - Design Commission	382	303	303	312	321	331	341
Cum. Reserve Subfund-Unrestricted - TRAO	33	76	59	73	76	78	80
Electrical	4,484	4,694	5,437	5,622	5,679	6,023	6,083
Elevator	2,572	2,769	2,867	2,965	2,995	3,176	3,208
General Fund	8,880	9,196	9,401	9,249	9,547	10,363	10,674
Grants/MOAs - All Else	930	412	663	288	296	306	314
SCL	594	0	0	0	0	0	0
Grants/MOAs - SPU MOA for Side Sewer & Drainage	1,081	1,137	1,092	1,125	1,159	1,194	1,229
Interest	105	50	103	100	100	100	100
Land Use	3,599	3,656	4,059	4,707	4,754	4,805	4,853
Other	1,405	1,300	1,526	1,579	1,594	1,691	1,708
Site Review	1,390	1,377	1,405	1,464	1,479	1,568	1,584
Total Revenues	46,601	51,745	51,416	59,397	60,176	63,344	64,266
Expenditures							
Annual Certification and Inspection	(4,150)	(3,980)	(4,159)	(4,030)	(4,159)	(4,284)	(4,413)
Code Compliance	(4,256)	(4,796)	(4,269)	(4,701)	(4,849)	(4,994)	(5,144)
Construction Inspections	(11,362)	(13,750)	(11,367)	(14,167)	(14,547)	(14,984)	(15,433)
Construction Permit Services	(13,611)	(17,544)	(14,571)	(19,436)	(19,929)	(20,527)	(21,142)
Department Leadership	-	-	-	-	-	-	-
Land Use Services	(3,493)	(4,258)	(4,130)	(4,712)	(4,852)	(4,997)	(5,147)
Planning	(7,242)	(5,464)	(5,846)	(5,730)	(5,914)	(6,091)	(6,274)
Process Improvements and Technology	(391)	(1,300)	(1,089)	(2,561)	(2,095)	(2,158)	(2,223)
Total Expenditures	(44,505)	(51,093)	(45,431)	(55,338)	(56,345)	(58,036)	(59,777)
Ending Fund Balance	6,909	4,522	12,894	16,953	20,783	26,091	30,580
Reserves							
Core Staffing	(1,104)	(754)	(760)	(1,764)	(3,771)	(6,984)	(9,504)
Process Improvements and Technology	(308)	(30)	(1,301)	(564)	(562)	(846)	(1,170)
Total Reserves	(1,412)	(784)	(2,061)	(2,328)	(4,334)	(7,830)	(10,674)
Ending Unreserved Fund Balance	5,497	3,738	10,833	14,625	16,450	18,261	19,906

Fund Financial Plans

Human Services Operating Fund (16200)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	6,467	4,275	5,160	3,453	1,740	672	255
Accounting Adjustments	-	-	-	-	-	-	-
Beginning Fund Balance	6,467	4,275	5,160	3,453	1,740	672	255
Revenues							
ARRA Grants	3,222	77	551	-	-	-	-
Contributions / Private Sources	151	116	316	110	110	138	166
Federal Grants	39,921	35,915	35,652	37,958	38,286	39,243	40,224
General Fund	51,494	54,352	54,352	57,469	59,533	61,914	64,391
Housing Levy	132	850	850	935	935	958	982
Interlocal Grants	912	580	804	724	724	742	761
Investment Earnings	35	80	80	100	100	103	105
State Grants	14,231	15,276	15,276	16,901	17,227	17,658	18,099
Utility Funds	1,265	1,341	1,341	1,399	1,399	1,434	1,470
Total Revenues	111,363	108,587	109,222	115,597	118,314	122,190	126,198
Expenditures							
Self-Sufficiency	(1,788)						
Domestic and Sexual Violence Prevention	(4,454)						
Early Learning and Family Support	(12,692)						
Community Facilities	(238)						
Youth Development and Achievement	(10,296)						
Aging and Disability Services - AAA	(37,149)	(32,777)	(33,020)	(35,348)	(36,180)	(37,127)	(38,099)
Community Support and Self-Sufficiency		(11,850)	(11,844)	(10,836)	(10,870)	(11,259)	(11,661)
Leadership and Administration	(7,382)	(7,286)	(7,740)	(9,065)	(9,232)	(9,389)	(9,357)
Public Health Services	(11,141)	(11,870)	(11,870)	(12,184)	(12,464)	(12,962)	(13,481)
Transitional Living and Support	(27,529)	(28,820)	(29,021)	(29,223)	(29,613)	(30,609)	(31,641)
Youth and Family Empowerment		(17,445)	(17,434)	(20,654)	(21,022)	(21,261)	(22,026)
Total Expenditures	(112,669)	(110,048)	(110,929)	(117,310)	(119,382)	(122,607)	(126,265)
Ending Fund Balance	5,160	2,814	3,453	1,740	672	255	187
Reserves							
Continuing Appropriations (Non-Grant Funded)	(86)						
Mandatory Reserve for Child Care Bonus Funds	(2,693)	(1,407)	(1,407)	(907)	(407)		
Other Mandatory Restrictions	(1,461)	(1,150)	(1,096)	(583)	(53)		
Reserve for Cash Flow and Benefits/Paid Leave	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Total Reserves	(4,440)	(2,757)	(2,703)	(1,690)	(660)	(200)	(200)
Ending Unreserved Fund Balance	720	57	750	50	12	55	(13)

Fund Financial Plans

Office of Housing Low-Income Housing Fund (16400)

Amounts in \$,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	75,817	74,790	87,582	87,582	87,582	87,582	85,033
Carry Forward / Encumbrances	145						
Total Beginning Fund Balance	75,962	74,790	87,582	87,582	87,582	87,582	85,033
Revenues							
Property Tax Levy	18,644	17,972	17,972	17,969	17,969	17,969	17,969
State & Federal Weatherization Grants	5,440	3,250	3,250	5,250	5,299	3,750	3,750
Bonus Program/TDR Contributions	1,634	-	-	-	-	-	-
Investment Interest Earnings	202	877	877	4,602	4,602	2,102	2,102
Program Income - Miscellaneous*	4,040	6,502	6,502	11,244	11,244	4,744	7,244
Federal Grants - HOME Program	5,742	3,659	3,659	2,349	2,349	2,349	2,349
Local Grants - Weatherization	2,352	1,582	1,582	1,630	1,630	1,679	1,729
General Subfund Support	-	211	211	-	-	-	-
Total Revenues	38,053	34,053	34,053	43,044	43,093	32,593	35,143
Expenditures							
Homeownership and Sustainability - 16400	(11,365)	(7,837)	(8,052)	(10,115)	(10,163)	(10,212)	(10,263)
Multi-Family Production/Preservation-16400	(15,069)	(26,215)	(26,001)	(32,929)	(32,929)	(24,929)	(32,929)
Total Expenditures	(26,434)	(34,053)	(34,053)	(43,044)	(43,093)	(35,142)	(43,192)
Ending Fund Balance	87,582	74,790	87,582	87,582	87,582	85,033	76,984
Reserved Fund Balances							
Levy O&M Trust Funds	(26,395)	(20,515)	(26,395)	(26,395)	(26,395)	(27,088)	(27,088)
Housing Levy	(39,576)	(39,576)	(39,576)	(39,576)	(39,576)	(39,576)	(39,576)
South Lake Union Fund	(2,960)	(2,960)	(2,960)	(2,960)	(2,960)	(2,960)	(2,960)
REACH Trust Fund	(927)	(927)	(927)	(927)	(927)	(927)	(927)
Bonus Program Fundings	(16,693)	(10,813)	(16,693)	(6,500)	(2,300)	(2,300)	-
Reserved for Bridge and A&O Loans				(10,193)	(11,194)	(7,952)	(2,203)
Total Reserves	(86,550)	(74,790)	(86,550)	(86,550)	(83,351)	(80,802)	(72,753)
Ending Unreserved Fund Balance	1,032	-	1,032	1,032	4,231	4,231	4,231

* Does not include contingent bridge loan authority

Fund Financial Plans

Office of Housing Operating Fund (16600)

	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	702	1,118	1,703	1,760	1,288	396	11
Total Beginning Fund Balance	702	1,118	1,703	1,760	1,288	396	11
Revenues							
State & Federal Weatherization Grants	574	798	798	1,027	1,034	1,034	1,034
HOME Administration	457	407	407	261	261	261	261
Parking Lot Rents	27	27	27	27	27	27	27
Grants and Other	99	-	-	-	-	-	-
Multi-Family Tax Exemption Administration	344	73	80	80	80	80	80
Bonus Program Administration	330	1,001	792	278	0	0	0
City Light Administration	673	690	690	711	732	754	777
Property Tax Levy	1,938	1,656	1,656	1,810	1,810	1,810	1,810
Challenge Grant	0	0	66	66	66	-	-
Prior Year Savings	0	415	-	-	-	-	-
General Subfund Support	505	39	-	-	-	486	983
Total Revenues	4,946	5,108	4,516	4,260	4,009	4,452	4,971
Expenditures							
Administration and Management - 16600	(1,310)	(1,332)	(1,332)	(1,591)	(1,647)	(1,697)	(1,748)
Community Development - 16600	(500)	(551)	(551)	(544)	(563)	(522)	(538)
Homeownership and Sustainability - 16600	(1,019)	(1,308)	(1,308)	(1,341)	(1,387)	(1,338)	(1,379)
Multi-Family Production & Preservation - 16600	(1,116)	(1,267)	(1,267)	(1,257)	(1,303)	(1,280)	(1,318)
Total Expenditures	(3,946)	(4,459)	(4,459)	(4,733)	(4,901)	(4,837)	(4,982)
Ending Fund Balance	1,703	1,767	1,760	1,288	396	11	-
Reserves							
Underexpended Levy	(1,156)	(1,484)	(1,552)	(1,146)	(299)	(11)	-
Grant Funding	(67)	(42)	(108)	(42)	-	-	-
MFTE Administration Reserves	(254)	(141)	-	-	-	-	-
Revenue Stabilization Reserve	(100)	(100)	(100)	(86)	(86)	-	-
Total Reserves	(1,577)	(1,767)	(1,760)	(1,274)	(385)	(11)	-
Ending Unreserved Fund Balance	126	-	-	14	11	-	-

Fund Financial Plans

2004 Families & Education Levy (17856)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	15,184	13,731	14,232	1,400	1,400	1,400	1,400
Accounting Adjustments	(27)						
Beginning Fund Balance	15,157	13,731	14,232	1,400	1,400	1,400	1,400
Revenues							
Property Tax	16,612	349	349				
Investment Earnings	136	269	269				
Unrealized Gains/Losses of Investments	9						
Medicaid Match Grant Revenue	202						
Supplemental Revenue-Medicaid Match			250				
Total Revenues	16,959	618	868	-	-	-	-
Expenditures							
Early Learning	(4,308)	(2,518)	(2,917)				
Family Support & Involvement	(2,622)	(2,096)	(2,541)				
Support for High Risk Youth	(1,284)	(902)	(1,100)				
Out of School Time	(3,030)	(1,991)	(2,012)				
Student Health	(4,353)	(2,776)	(2,776)				
Crossing Guards	(149)						
Administration & Evaluation	(804)	(506)	(784)				
Middle School Support	(1,336)	(991)	(1,169)				
Academic Improvement		(150)	(150)				
Revenue Backed Contracts-Medicaid Match Grant			(250)				
Q1 Supplemental-Medicaid Match							
Total Expenditures	(17,884)	(11,931)	(13,699)	-	-	-	-
Ending Fund Balance	14,232	2,418	1,400	1,400	1,400	1,400	1,400
Reserves							
Encumbrances	(662)	(662)					
Continuing Projects	(2,401)	(1,756)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)
Reserve for out-year project spending	(11,169)						
Total Reserves	(14,232)	(2,418)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)
Ending Unreserved Fund Balance	0	0	0	0	0	0	0

Notes:

- 1) 2011 was the last year of tax collection for this 2004 Levy. Voters approved a new Levy in November 2011, and a new fund (17857) was created.
- 2) Encumbrance amounts = unspent balances on school-year contracts.
- 3) Continuing Projects refers to funding allocated to projects that are not encumbered. The 2013 continuing projects remaining balance (estimated at \$1.4 million) will be used to offset any revenue shortfalls at the conclusion of the Levy. Final actual revenue for the 2004 Levy is not yet known, as Fund 17856 will continue to collect delinquent property tax revenue beyond 2012.
- 4) 2012 revised expenditures are higher than 2012 Adopted amounts because prior year underspend that was carried forward into 2012 is being to fund several projects that were not budgeted as part of the 2012 Adopted Budget. There may be some encumbrance balances that carry forward from 2012 into 2013, but these are not yet known and are therefore not reflected in this table.

Fund Financial Plans

2011 Families & Education Levy (17857)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	-	-	-	24,383	32,571	36,878	38,777
Accounting Adjustments							
Beginning Fund Balance	-	-	-	24,383	32,571	36,878	38,777
Revenues							
Property Tax		31,659	31,659	32,195	32,565	32,917	33,257
Investment Earnings		264	264	573	682	908	895
Total Revenues	-	31,923	31,923	32,769	33,248	33,825	34,152
Expenditures							
Early Learning		(1,706)	(1,706)	(5,765)	(7,249)	(8,178)	(9,154)
Elementary		(1,394)	(1,394)	(4,610)	(5,759)	(6,965)	(8,234)
Middle Schools		(1,421)	(1,421)	(4,695)	(5,657)	(6,214)	(6,694)
High Schools		(831)	(831)	(2,547)	(2,605)	(2,719)	(2,946)
Health		(1,711)	(1,711)	(5,509)	(6,187)	(6,336)	(6,494)
Administration		(409)	(409)	(1,254)	(1,283)	(1,314)	(1,346)
Evaluation		(67)	(67)	(200)	(200)	(200)	(200)
Total Expenditures	-	(7,540)	(7,540)	(24,581)	(28,941)	(31,926)	(35,069)
Ending Fund Balance	-	24,383	24,383	32,571	36,878	38,777	37,860
Reserves							
Encumbrances							
Reserve for out-year project spending*		(24,383)	(24,383)	(32,571)	(36,878)	(38,777)	(37,860)
Total Reserves	-	(24,383)	(24,383)	(32,571)	(36,878)	(38,777)	(37,860)
Ending Unreserved Fund Balance	-	0	0	-	-	-	-

Notes:

2012 Endorsed originally included a \$6,000,000 placeholder for the 2011 Families and Education Levy. This was removed during the 2012 budget process and replaced with the amounts noted above.

* The 2011 Levy funding plan assumed excess revenue to be earned in the first year that would fund projects in the later years of the Levy.

Fund Financial Plans

Fire Facilities Levy (Fund 34440)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Projected	2015 Projected	2016 Projected
Beginning Fund Balance	24,467	32,083	33,042	23,614	11,770	4,353	98
Accounting & Technical Adjustments	-	-	-				
Revised Beginning Fund Balance	24,467	32,083	33,042	23,614	11,770	4,353	98
Revenue							
Real & Personal Property Tax ¹	11,737	7,659	7,881	-	-	-	-
Interest Earnings	235	115	118	-	-	-	-
Unrealized Gains/Losses-Inv GASB31	29	-	-	-	-	-	-
Parking Revenues and Reimbursement for Soil	-	-	-	-	-	-	-
Federal Capital Contribution/Grant-Direct	524	-	5,599	-	-	-	-
Property Sales (anticipated)	-	1,000	1,248	770	-	-	-
Total Revenues	12,524	8,774	14,846	770	-	-	-
Expenditures							
Neighborhood Stations	(3,358)	(28,101)	(16,203)	(12,537)	(7,417)	(4,254)	(98)
Support Facilities	-	-	-	-	-	-	-
Emergency Preparedness	-	-	-	-	-	-	-
Marine Program	(591)	(5,865)	(8,072)	(76)	-	-	-
Total Expenditures	(3,950)	(33,966)	(24,275)	(12,614)	(7,417)	(4,254)	(98)
Ending Fund Balance	33,042	6,891	23,614	11,770	4,353	98	0
Reserves							
Continuing Appropriation	(48,658)	(5,835)	(24,383)	(11,770)	-	-	-
Anticipated Future Appropriation	-	-	-	-	(4,353)	(98)	0
Total Reserves	(48,658)	(5,835)	(24,383)	(11,770)	(4,353)	(98)	0
Ending Unreserved Fund Balance	(15,616)	1,056	(770)	0	0	0	0

¹ Revenues from the Fire Facilities Levy end in 2012.

Fund Financial Plans

Seattle City Light (Fund 41000)

	2011	2012	2012	2013	2014	2015	2016
	Actuals	Adopted	Revised	Proposed	Proposed	Projected	Projected
Beginning Cash Balance	197,133	303,937	374,598	306,744	331,189	298,758	306,359
Carry Forward / Encumbrances / Adjustments	-	-	-	-	-	-	-
Revised Beginning Cash Balance	197,133	303,937	374,598	306,744	331,189	298,758	306,359
Revenues							
Retail Power Sales before Discounts	659,049	678,946	676,744	711,034	755,922	795,763	838,559
Revenue from RSA Surcharge	-	-	-	-	-	-	-
Wholesale Power, Net	98,450	60,471	51,018	90,000	85,000	85,000	75,000
Power Contracts	17,904	15,962	15,552	14,865	15,201	16,896	17,444
Power Marketing, Net	14,794	7,953	7,121	8,217	7,783	6,807	6,658
Other Outside Sources	33,058	34,512	34,512	29,988	30,766	29,988	30,756
Interest on Cash Accounts	5,582	5,378	5,540	7,628	9,215	13,604	16,134
Cash from (to) Rate Stabilization Account	-	41,619	-	-	-	-	-
Cash from Contributions	11,898	30,388	30,388	26,521	23,395	23,546	24,812
Cash from Bond Proceeds	153,726	212,762	153,726	212,762	235,530	217,765	162,983
Total Revenues	994,460	1,087,990	974,600	1,101,014	1,162,812	1,189,371	1,172,346
Expenditures							
Power Contracts	(258,108)	(266,099)	(264,735)	(269,038)	(276,575)	(280,848)	(287,540)
Production	(31,657)	(35,792)	(35,148)	(34,268)	(34,265)	(36,806)	(37,896)
Transmission	(8,855)	(9,659)	(9,659)	(11,278)	(10,617)	(10,494)	(10,804)
Distribution	(58,311)	(67,974)	(67,974)	(69,511)	(70,303)	(72,512)	(74,658)
Conservation	(3,744)	(11,572)	(11,572)	(4,814)	(4,869)	(5,022)	(5,170)
Customer Accounting	(29,061)	(30,601)	(30,601)	(36,230)	(36,643)	(37,794)	(38,913)
Administration	(58,740)	(64,926)	(64,926)	(69,807)	(70,602)	(72,820)	(74,975)
Rate Discounts	(6,949)	(7,011)	(8,508)	(9,057)	(9,606)	(10,908)	(12,269)
Uncollectable Accounts	(14,091)	(6,098)	(6,064)	(6,365)	(6,765)	(7,099)	(7,472)
Taxes and Franchise Payments	(73,613)	(78,044)	(77,359)	(81,315)	(86,206)	(90,191)	(93,804)
Debt Service	(142,080)	(172,815)	(169,612)	(172,844)	(189,643)	(205,551)	(216,414)
Capital Expenditures	(223,013)	(319,831)	(339,132)	(355,485)	(355,667)	(400,800)	(400,065)
Technical and Accounting Adjustments	91,228	(64,068)	42,835	43,446	(43,481)	49,074	128,751
Total Expenditures	(816,994)	(1,134,489)	(1,042,455)	(1,076,569)	(1,195,243)	(1,181,771)	(1,131,228)
Ending Cash Balance	374,598	257,438	306,744	331,189	298,758	306,359	347,476
Reserves							
Construction Account	(61,460)	-	-	(38,710)	-	-	-
Other Restricted Accounts	(16,237)	(28,027)	(37,257)	(73,733)	(94,309)	(127,383)	(157,444)
Operating Contingency Reserve	0	0	0	0	0	0	0
Rate Stabilization Account	(141,490)	(97,381)	(91,554)	(92,994)	(94,976)	(97,534)	(100,504)
	0	0	0	0	0	0	0
Total Reserves	(219,187)	(125,408)	(128,810)	(205,437)	(189,285)	(224,917)	(257,948)
Unreserved Ending Cash Balance	155,411	132,030	177,934	125,752	109,473	81,442	89,528

Fund Financial Plans

Seattle City Light (Fund 41000)

(Cont'd)

The Financial Plan represents forecasted cash flows in the utility's Financial Planning Model used to evaluate City Light rate impacts, potential bond offerings, and the financial performance of the utility. The Financial Plan differs from the revenue and expenses shown in the 2013-2014 Proposed Budget in several ways, including:

Instead of restating published 2012 Adopted Budget figures, the 2012 Adopted column recalculates cashflow assumptions using the updated Financial Planning Model.

The Financial Plan shows Wholesale Revenue and Power Marketing Revenue as net of expenses, while the budget reflects the gross revenues and expenses of these functions.

The Financial Plan shows retail revenue as gross revenue, while the budget's Revenue Table shows retail revenue net of rate discounts to low-income customers.

The Financial Plan explicitly shows bond proceeds as a source of funds, while bond proceeds are embedded within the transfer line of the budget's Revenue Table.

The Financial Plan shows revenue from the Rate Stabilization Account (RSA) surcharge and transfer from/to the RSA, while the budget's Revenue Table shows revenues from the RSA surcharge only.

The Adopted 2012 Financial Plan projected 2012 net wholesale revenue based on the financial forecast as of 8/12/11, which was \$41.6 million lower than the RSA target amount of net wholesale revenue. Because of this shortfall, the 2012 Adopted Financial Plan projected \$4.2 million revenue from an RSA Surcharge in 2012. The 2012 Adopted Budget used the RSA target amount for net wholesale revenue (the Adopted 2012 Revenue Budget used the corresponding gross wholesale revenue amount which was \$63.1 higher than the 8/12/11 forecast), and assumed that there would be no RSA Surcharge revenue in 2012 and that the RSA cash balance would remain at the same level in 2012 as at 2011 year-end.

The Revised 2012 Financial Plan projects 2012 net wholesale revenue based on the financial forecast for the 2013/2014 rate proposal as of 7/5/2012, forecast version RRA_2012_Case03, that is \$51.1 million lower than the RSA target amount of net wholesale revenue used in the 2012 Adopted Budget. Despite this shortfall, no RSA surcharge is projected. This is because the Rate Stabilization Account began 2012 with a balance of \$141.5 million, large enough to absorb projected reductions in the RSA during 2012, as funds are transferred to Operating Cash each month, without letting the RSA fall to a level that would trigger a surcharge. The beginning RSA balance at the start of 2012 was \$141.5 million because \$40.5 million excess operating cash was transferred to the RSA at the end of 2011.

Financial Performance	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Average System Rate before Discounts (\$/MWh)	\$68.31	\$70.49	\$70.57	\$73.65	\$77.56	\$82.46	\$86.60
Rate Change from Prior Year (Systemwide)	4.3%	3.2%	3.2%	4.4%	5.6%	6.3%	5.0%
Retail Market Information							
Average Residential Monthly Bill (before discount)	\$53.39	\$54.97	\$55.09	\$57.46	\$60.47	\$63.96	\$67.11
Percentage Change	3.2%	2.8%	3.2%	4.3%	5.2%	5.8%	4.9%
Cash Financing of CIP							
In-Year Percentage	54%	33%	30%	25%	29%	27%	30%
2013-2018 Average Percentage	n/a	n/a	n/a	33%	33%	33%	33%
Debt Service Coverage	1.84	1.79	1.81	1.81	1.80	1.80	1.80

Notes:

The data source for 2011 Actuals for all Financial Performance indicators except for Debt Service Coverage is the forecast for the 2013/2014 rate proposal, forecast version RRA_2012_Case03.

Seattle City Light Annual Reports are the data sources for 2011 Actual Debt Service Coverage.

The Average Residential Monthly bill is reported as calculated in the financial forecast model Key Financial Indicators table, which assumes that average residential consumption is 710kWh.

Fund Financial Plans

Water Fund (Fund 43000)

Amounts in \$1,000s	2011	2012	2012	2013	2014	2015	2016
	Actuals	Adopted	Revised	Proposed	Proposed	Projected	Projected
OPERATING CASH							
Beginning Operating Cash Balance	8,434	7,120	7,224	7,345	7,561	7,774	7,675
Sources							
Income Statement Items (in order of IS)							
Retail Water Sales	137,382	152,537	150,344	159,858	172,826	170,860	178,076
Wholesale Water Sales	43,750	47,574	47,574	47,268	47,103	46,802	48,812
Facilities Charges	281	2,199	2,199	2,199	2,747	2,747	2,747
Water Service for Fire Protection	6,681	7,052	7,052	7,591	8,207	8,114	8,457
Tap Fees	2,873	3,038	3,038	3,325	3,617	3,662	3,708
Other Operating Revenues	2,082	1,994	1,988	2,038	2,089	2,141	2,195
Build America Bond Interest Income	2,135	2,135	2,135	2,135	2,135	2,135	2,135
Rentals--Non-City	520	415	415	425	436	447	458
Other Non-Operating Revenue	555	379	379	384	389	394	399
Capital Grants and Contributions	2,001	1,854	1,854	1,883	1,916	1,964	2,012
Operating Grants	435	0	0	0	0	0	0
Transfers from Construction Fund	39,166	30,114	30,490	25,033	24,980	38,954	26,419
Investment Income (See Construction Fund)	0	0	0	0	0	0	0
Public Works Loan Proceeds	0	0	0	0	0	0	0
Inventory Purchased by SDOT	689	755	750	775	790	822	855
Op Transfer In - Rev Stab Subfund	1,523	0	0	0	0	0	0
Op Transfer In - Rev Stab Subfund - BPA Acct	100	0	0	0	0	0	0
Call Center Reimbursement from SCL	1,510	1,685	1,685	1,657	1,690	1,758	1,828
GF Reimb Abandoned Vehicles	50	0	0	56	57	58	60
Reimbursement for NS activities	46	41	41	42	43	44	45
Total Sources	241,781	251,773	249,944	254,671	269,025	280,902	278,204
Uses							
CIP							
Distribution	(14,282)	(15,194)	(15,194)	(19,778)	(20,394)	(22,741)	(24,085)
Habitat Conservation Program	(9,608)	(4,913)	(4,913)	(2,507)	(2,491)	(2,030)	(1,927)
Shared Cost Projects	(7,503)	(14,641)	(14,641)	(15,795)	(19,403)	(18,513)	(13,418)
Technology	(3,632)	(5,358)	(5,358)	(9,174)	(8,596)	(6,355)	(5,933)
Transmission	(78)	(1,343)	(1,343)	(1,703)	(3,076)	(3,137)	(3,195)
Water Quality & Treatment	(15,576)	(6,613)	(6,613)	(3,334)	(5,304)	(4,775)	(326)
Water Resources	(3,302)	(5,616)	(5,616)	(6,683)	(8,212)	(17,590)	(14,287)
Watershed Stewardship	(797)	(1,828)	(1,828)	(3)	(2)	(2)	(2)
CIP Subtotal	(54,777)	(55,506)	(55,506)	(58,977)	(67,477)	(75,142)	(63,174)
Accomplishment Rate Adjustment		8,326	8,326	8,847	10,122	11,271	9,476
O&M							
Administration	(8,185)	(8,743)	(8,810)	(9,564)	(10,903)	(11,339)	(11,793)
Customer Service	(8,862)	(10,010)	(10,010)	(10,160)	(10,369)	(10,783)	(11,215)
General Expense	(128,449)	(136,550)	(136,550)	(137,784)	(143,333)	(149,066)	(155,029)
Other Operating	(43,171)	(47,754)	(47,754)	(48,225)	(48,922)	(50,878)	(52,914)
O&M subtotal	(188,668)	(203,058)	(203,125)	(205,732)	(213,526)	(222,067)	(230,949)
Total Uses	(243,445)	(250,238)	(250,305)	(255,863)	(270,881)	(285,937)	(284,648)
Adjustments	454	(1,219)	482	1,408	2,069	4,936	6,745
Ending Operating Cash Balance	7,224	7,435	7,345	7,561	7,774	7,675	7,977

Fund Financial Plans

Drainage and Wastewater Fund (Fund 44010)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
OPERATING CASH							
Beginning Operating Cash Balance	29,483	21,285	29,483	24,300	16,249	11,305	11,247
Sources							
Wastewater Utility Services	206,644	211,886	209,113	228,359	226,369	224,617	230,183
Drainage Utility Services	67,580	75,129	74,947	80,644	88,704	97,366	108,894
Side Sewer Permit Fees	1,030	905	1,030	1,030	1,030	1,030	1,030
Drainage Permit Fees	248	214	248	248	248	248	248
Other Operating Revenues	86	53	88	91	94	97	101
GIS CGDB Corporate Support (N2408 and N2418)	1,590	1,171	1,171	1,111	1,138	1,184	1,231
GIS Maps & Publications (N2409 and 2419)	10	158	158	158	158	158	158
Parks & Other City Depts. (N4405)	73	511	511	511	511	511	511
SCL Fund (N4403)	719	339	339	339	339	339	339
SCL for ReLeaf	0	80	0	133	136	141	147
SDOT Fund (N4404)	2,457	3,571	3,571	1,969	1,993	2,038	2,085
GF - Various GIS & Eng Svcs (N4303 & N2418)	0	1,205	0	1,105	1,129	1,174	1,221
Investment Income (see Construction Fund)	0	0	0	0	0	0	0
Capital Grants & Contributions (excl. donated assets)	7,476	4,525	2,850	1,850	1,850	1,850	1,850
Operating Grants	2,310	315	841	841	841	841	841
Call Center Reimbursement from SCL	1,671	1,689	1,621	1,608	1,640	1,706	1,774
GF - Transfer In -- Restore Our Waters	0	0	0	0	0	0	0
Transfer from Construction Fund ²	44,321	69,860	45,954	61,349	63,477	53,827	57,446
GF Reimbursement of Abandoned Vehicles	53	0	0	0	0	0	0
Build America Bond Interest Income	1,886	1,886	1,886	1,886	1,886	1,886	1,886
Technical Adjustments	0	0	0	0	0	0	0
Total Sources	338,154	373,498	344,327	383,230	391,544	389,013	409,945
Uses							
CIP							
Combined Sewer Overflow	(15,328)	(26,888)	(26,888)	(43,834)	(49,202)	(36,144)	(44,210)
Flooding, Sewer Back-up, and Landslides	(15,419)	(24,186)	(24,186)	(16,710)	(17,201)	(7,173)	(16,360)
Protection of Beneficial Uses	(3,379)	(4,800)	(4,800)	(5,108)	(5,142)	(4,323)	(5,222)
Rehabilitation	(8,878)	(12,623)	(12,623)	(9,190)	(8,770)	(9,950)	(12,850)
Sediments	(7,606)	(5,595)	(5,595)	(1,679)	(2,050)	(1,561)	(797)
Shared Cost Projects	(7,995)	(14,931)	(14,931)	(10,728)	(11,395)	(8,179)	(12,873)
Technology	(3,229)	(4,815)	(4,815)	(8,880)	(7,613)	(5,154)	(4,720)
CIP Subtotal	(61,834)	(93,838)	(93,838)	(96,131)	(101,373)	(72,484)	(97,032)
Accomplishment Rate Adjustment		9,384	9,384	14,420	10,137	7,248	9,703
O&M							
General Expense	(212,847)	(219,634)	(219,634)	(238,079)	(240,739)	(250,368)	(260,383)
Administration	(4,687)	(5,594)	(5,632)	(5,136)	(6,248)	(6,498)	(6,758)
Customer Service	(6,202)	(7,426)	(7,426)	(7,350)	(7,507)	(7,807)	(8,119)
Other Operating	(46,402)	(51,117)	(51,117)	(53,671)	(54,825)	(57,018)	(59,299)
O&M Subtotal	(270,138)	(283,771)	(283,809)	(304,237)	(309,319)	(321,692)	(334,560)
Total Uses	(331,972)	(368,225)	(368,263)	(385,948)	(400,555)	(386,928)	(421,888)
Adjustments	(6,182)	(15,858)	18,752	(5,333)	4,067	(2,143)	11,869
Ending Operating Cash Balance	29,483	10,700	24,300	16,249	11,305	11,247	11,173

Fund Financial Plans

Solid Waste Fund (Fund 45010)

Amounts in \$1,000s	2011	2012	2012	2013	2014	2015	2016
	Actuals	Adopted	Revised	Proposed	Proposed	Projected	Projected
OPERATING CASH							
Beginning Operating Cash Balance	10,252	8,203	18,533	14,021	20,924	21,688	17,672
Sources							
Other Nonoperating Revenue	0	0	367	451	467	398	370
Transfer Fee - Out City	0	0	0	1,529	1,736	1,736	1,736
Operating Fees, Contributions and Grants	718	0	700	350	350	350	350
Residential Services	91,473	97,734	99,721	103,958	106,649	109,161	111,057
Commercial Services	46,693	46,933	48,231	49,377	50,091	50,614	50,934
Recycling and Disposal Station Charges	9,073	11,944	11,340	10,888	10,454	9,876	9,333
Comm'l Disposal (Longhaul) Charges	340	471	471	487	501	513	523
Other Operating Revenue	0	2	306	34	47	59	69
Recovery Fees/Yellow Pages	56	234	56	56	56	56	56
Landfill Closure Fee	0	0	0	0	0	0	0
Transfer Fee - In City	0	4,670	4,589	3,454	3,754	3,758	3,624
General Subfund - Operating Transfer In	0	0	0	0	0	0	0
Transfers from Construction Fund	44,048	16,946	13,958	10,686	32,038	28,389	21,238
GSF - Transfer In - Aband'd Vehicle Calls	40	0	0	0	0	0	0
KC Reimb for Local Hzrd Waste Mgt Prgm	2,625	2,418	2,625	2,625	2,625	2,625	2,625
Call Center Reimbursement from SCL	1,365	1,671	1,671	1,608	1,640	1,706	1,774
Recycling Processing Revenues	4,661	2,000	3,000	2,540	2,540	2,540	2,540
Total Sources	201,091	185,023	187,036	188,043	212,947	211,783	206,228
Uses							
CIP							
New Facilities	(40,891)	(13,845)	(13,845)	(8,888)	(32,077)	(35,162)	(23,012)
Rehabilitation and Heavy Equipment	(244)	(397)	(397)	(80)	(45)	(145)	(145)
Shared Cost Projects	(1,037)	(2,536)	(2,536)	(2,179)	(2,357)	(1,492)	(2,207)
Technology	(1,165)	(1,665)	(1,665)	(5,612)	(4,892)	(2,316)	(2,042)
CIP Subtotal	(43,337)	(18,443)	(18,443)	(16,760)	(39,370)	(39,116)	(27,407)
Accomplishment Adjustment	0	1,844	1,844	1,676	3,937	3,912	2,741
O&M							
Administration	(4,521)	(5,180)	(5,201)	(4,536)	(5,023)	(5,224)	(5,433)
Customer Service	(10,890)	(13,310)	(13,310)	(12,969)	(13,146)	(13,671)	(14,218)
General Expense	(122,205)	(129,668)	(129,668)	(133,937)	(136,963)	(142,442)	(148,140)
Other Operating	(13,690)	(16,464)	(16,464)	(16,642)	(17,088)	(17,772)	(18,482)
O&M Subtotal	(151,306)	(164,622)	(164,643)	(168,083)	(172,220)	(179,109)	(186,273)
Total Uses	(194,643)	(181,221)	(181,242)	(183,168)	(207,653)	(214,313)	(210,939)
Adjustments	1,833	(4,479)	(10,306)	2,027	(4,529)	(1,486)	2,803
Ending Operating Cash Balance	18,533	7,526	14,021	20,924	21,688	17,672	15,764

Fund Financial Plans

Pacific Parking Garage (Fund 46010)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected
Beginning Fund Balance	(1,322)	(3,256)	(3,225)	(4,881)	(4,881)	(4,881)
Accounting Adjustments						
Beginning Unreserved Fund Balance	(1,322)	(3,256)	(3,225)	(4,881)	(4,881)	(4,881)
Revenues						
Parking Revenue	7,207	7,621	7,846	7,979	8,113	8,277
City Parking Tax	(712)	(781)	(804)	(818)	(831)	(848)
Sales Tax	(564)	(593)	(611)	(621)	(632)	(645)
Interest earning and Other	6	6	6	6	6	6
General Subfund Support	0	0	0	2,813	2,032	2,083
Total Revenues	5,937	6,253	6,437	9,359	8,688	8,873
Expenditures						
AMPCO System Parking	(1,835)	(1,780)	(1,780)	(2,140)	(2,195)	(2,251)
B&O Tax	(41)	(43)	(43)	(44)	(45)	(47)
Condominium fees	(487)	(549)	(549)	(566)	(583)	(601)
Other	(290)	(369)	(369)	(1,087)	(267)	(209)
Debt Service	(5,187)	(5,352)	(5,352)	(5,522)	(5,597)	(5,765)
Total Expenditures	(7,840)	(8,093)	(8,093)	(9,359)	(8,688)	(8,873)
Ending Fund Balance	(3,225)	(5,096)	(4,881)	(4,881)	(4,881)	(4,881)

Fund Financial Plans

Finance and Administrative Services (Fund 50300)

Amounts in \$1,000s	2011	2012	2012	2013	2014	2015	2016
	Actuals	Adopted	Revised	Proposed	Proposed	Projected	Projected
Beginning Fund Balance	12,186	19,610	19,610	13,154	9,502	5,922	2,121
Accounting Adjustments							
Beginning Unreserved Fund Balance	12,186	19,610	19,610	13,154	9,502	5,922	2,121
Revenues							
External - Revenue and Consumer Affairs	1,399	1,450	1,671	2,221	2,303	2,303	2,303
External - Animal Shelter	1,785	1,279	1,279	1,725	1,715	1,715	1,715
External - Facilities	2,377	2,192	2,192	2,322	2,322	2,415	2,511
External - Fleets	3,731	956	873	0	-	-	-
External - Other Misc	643	671.94	672	955	930	930	930
External - Parking	1,718	2,091	2,091	1,803	1,803	1,803	1,803
Grants	789		-	0	-	-	-
Interest	264	280	280	184	184	184	184
Interfund - Facilities	56,840	57,754	57,754	58,939	59,534	61,916	64,392
Interfund - Fleet	40,070	44,271	44,271	46,154	46,327	48,180	50,107
Interfund - Other Misc	(7)	25	25	53	55	57	59
Interfund - Parking	585	698	698	726	786	786	786
Interfund_Capital Development and Construction Management	2,841	3,486	3,486	3,858	3,989	4,148	4,314
Interfund - Risk Management	1,353	1,397	1,397	1,489	1,537	1,599	1,663
Interfund - Economics & Fiscal Management	1,640	1,846	1,988	1,987	2,053	2,135	2,220
Interfund - Financial Services	10,969	12,156	12,156	12,259	12,646	13,152	13,678
Interfund - Business Technology	8,757	8,413	8,413	9,197	10,854	11,289	11,740
Interfund - Revenue & Consumer Affairs	1,281	1,257,022	1,357	1,583	1,638	1,703	1,771
Interfund - Contracting & Purchasing Services	2,893	3,234	3,314	4,310	4,460	4,638	4,824
Interfund - Animal Shelter	2,087	2,265	2,265	2,045	2,180	2,267	2,358
Interfund - Office of Constituent Services	1,348	2,549	2,594	2,738	2,876	2,991	3,111
Interfund -Capital Improvements (CIP subfund 50390)**		3,500	3,500	3,500	3,500	3,500	3,500
Total Revenues	143,365	151,771	152,277	158,046	161,690	167,708	173,968
Expenditures							
Budget and Central Services	(3,779)	(3,931)	(3,931)	(4,436)	(4,525)	(4,706)	(4,894)
Facility Operations	(61,951)	(65,819)	(66,343)	(64,720)	(65,253)	(67,863)	(70,578)
Fleet Services	(35,441)	(45,705)	(45,705)	(47,307)	(47,658)	(49,564)	(51,547)
Judgment and Claims	(362)	(362)	(362)	(191)	(223)	0	0
Capital Development and Construction Mgmt	(2,619)	(2,945)	(2,945)	(3,075)	(3,162)	(3,289)	(3,420)
Financial Services	(12,115)	(13,239)	(13,651)	(13,832)	(14,238)	(14,808)	(15,400)
Business Technology	(9,926)	(10,270)	(10,121)	(11,214)	(12,856)	(13,370)	(13,905)
Revenue and Consumer Affairs	(2,306)	(2,348)	(2,670)	(3,377)	(3,492)	(3,632)	(3,777)
City Purchasing and Contracting Services	(2,754)	(3,005)	(3,105)	(4,033)	(4,159)	(4,326)	(4,499)
Seattle Animal Shelter	(2,973)	(3,038)	(3,038)	(3,256)	(3,349)	(3,483)	(3,623)
Office of Constituent Services	(1,003)	(2,842)	(2,887)	(2,756)	(2,854)	(2,968)	(3,087)
Interfund transfers - Depts							
Interfund transfers - GF							
Capital Improvements (CIP subfund 50390)**		(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
Total Expenditures	(135,229)	(157,004)	(158,258)	(161,697)	(165,270)	(171,509)	(178,229)
			(154,758)				
Ending Fund Balance	20,322	14,377	13,629	9,502.33	5,921.524	2,121	(2,140)

Fund Financial Plans

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Reserves							
Continuing Appropriations							
Working Capital - Fleets	(712)	(475)	(475)				
Working Capital - Operations							
Working Capital - Financial and Technical Services							
Working Capital - Animal Shelter							
Working Capital - Constituent Services							
Total Reserves	(712)	(475)	(475)	0	0	0	0
Ending Unreserved Fund Balance	19,610	13,902	13,154	9,502	5,922	2,121	(2,140)

Notes:

**Budget authority is appropriated in the CIP (A1GM1)

Includes Funds 50310, 50320, 50330, 50345, 50355, 50365

2012 Adopted Fund balance does not include non-spendable amounts of total fund balance.

Fund Financial Plans

Information Technology Fund (50410)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised ^{1,5}	2013 Proposed	2014 Proposed	2015 Projected ⁶	2016 Projected ⁶
Beginning Fund Balance	36,000	12,458	23,639	19,464	17,208	18,022	18,905
Accounting Adjustments	(19,457)						
Beginning Unreserved Fund Balance	16,544	12,458	23,639	19,464	17,208	18,022	18,905
Revenues							
Grant Revenues	852		1,452				
Cable Fund Revenues	7,543	7,991	7,991	8,352	8,574	8,500	8,550
Non-City Agency Revenues	2,076	1,547	1,547	431	440	458	476
City Agency Revenues (non GF)	21,113	17,830	17,785	18,207	18,420	21,521	22,177
City Agency Revenues (GF)	14,162	17,932	17,932	19,051	19,787	21,782	22,430
Sources to be Specified/Projects/Rate Billings	591	4,801	5,836	4,943	5,085	6,444	7,120
Interest Earnings	221						
Other ^{2,3}	7,688	(45)					
Bond Proceeds ⁴				2,625	35,635	3,800	563
Total Revenues	54,247	50,056	52,542	53,609	87,942	62,506	61,316
Expenditures							
Finance & Administration BCL	(3,910)	(4,598)	(4,624)	(10,713)	(39,053)	(12,754)	(10,513)
Technology Leadership & Governance BCL	(2,080)	(1,972)	(1,972)	(2,021)	(2,066)	(2,149)	(2,235)
Technology Infrastructure BCL	(31,759)	(32,092)	(39,228)	(35,901)	(38,616)	(39,444)	(40,634)
Office of Electronic Communications BCL	(6,272)	(7,248)	(7,651)	(7,230)	(7,392)	(7,276)	(7,276)
Debt Service	(3,131)	(3,242)	(3,242)				
Total Expenditures	(47,151)	(49,151)	(56,717)	(55,865)	(87,128)	(61,623)	(60,659)
Ending Fund Balance	23,639	13,362	19,464	17,208	18,022	18,905	19,563
Reserves							
Continuing appropriation and Encumbrances	(1,180)						
Petty Cash, Inventories, and Prepaid Expenses							
Radio and Video Reserves	(11,398)	(8,583)	(8,335)	(9,630)	(10,716)	(11,776)	(12,833)
Rebates	(626)		(926)				
Cash Float	(3,939)	(3,764)	(5,720)	(4,062)	(3,344)	(4,163)	(4,299)
Total Reserves	(17,143)	(12,348)	(14,981)	(13,692)	(14,060)	(15,938)	(17,132)
Ending Unreserved Fund Balance	6,496	1,015	4,483	3,516	3,963	2,967	2,431

¹ Supplementals and Abandonments are incorporated into the expenditures lines in the following amounts:

2012 -- 3Q Abandonments : (\$200,445)

² Anticipated customer rebates

³ One Time Revenues of \$7.7 mill in 2011 from Nextel associated with 800Mhz Radio Rebanding Project

⁴ Bond funding for CIP

⁵ Includes carry forward/encumbrances in expenditure lines

⁶ Assumes 4% growth adjusted for one time revenues or expenditures

Fund Financial Plans

Fire Pension Fund (Fund 60200)

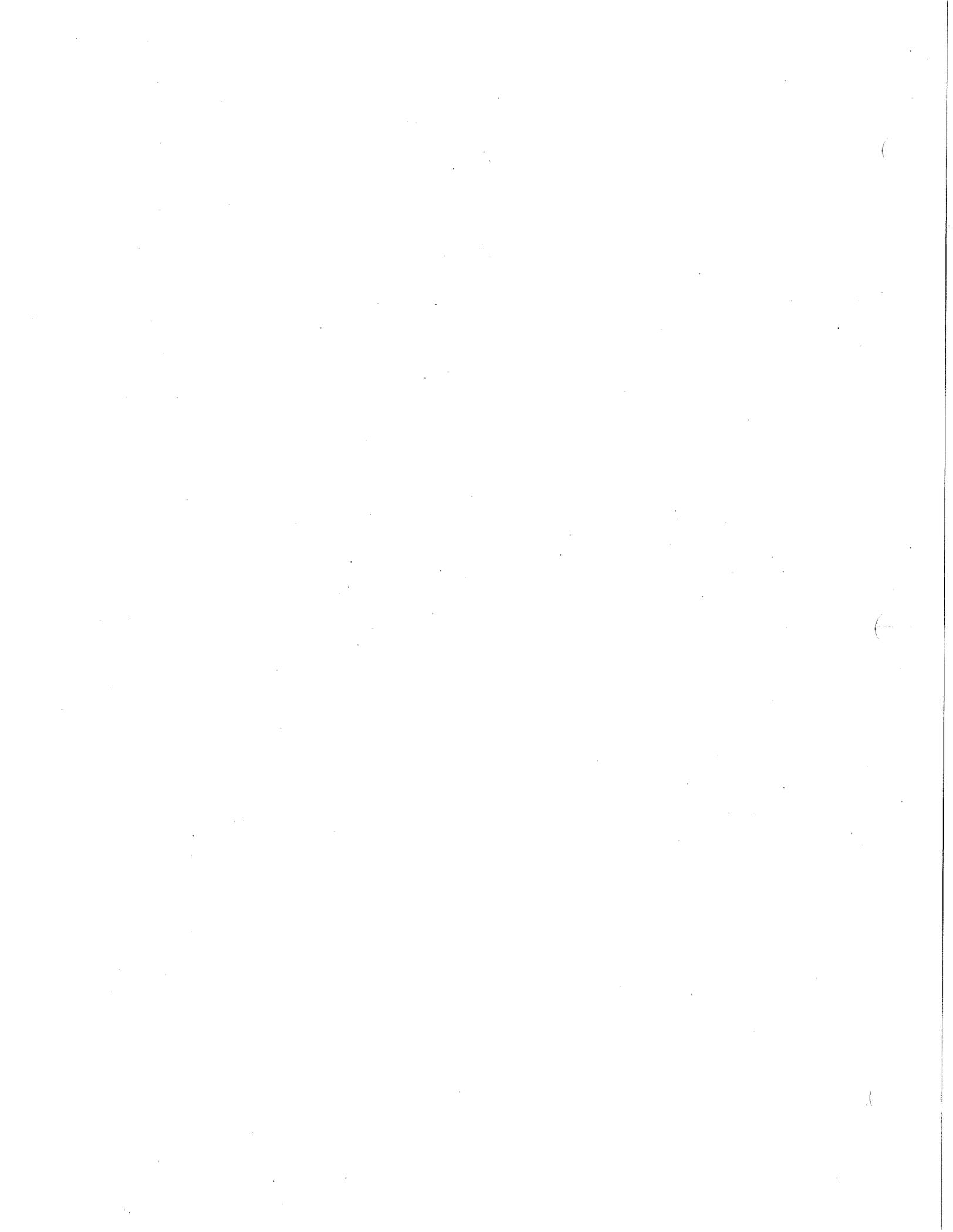
Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	11,430	10,451	10,876	11,011	10,674	10,337	10,436
Accounting Adjustments							
Revised Beginning Fund Balance	11,430	10,451	10,876	11,011	10,673	10,337	10,435
Revenues							
General Subfund	17,759	18,875	18,875	18,273	18,060	18,870	19,254
Fire Insurance Premium Tax	906	939	939	985	1,010	1,030	1,051
Medicare Rx Subsidy Refund	351		346	325	325	325	325
Actuarial Account Interest	85		67	96	98	99	99
Total Revenues	19,101	19,814	20,227	19,679	19,493	20,324	20,729
Expenditures							
Death Benefits	(11)	(15)	(15)	(15)	(15)	(15)	(15)
Medical Benefits Paid	(10,192)	(10,700)	(10,700)	(10,700)	(10,700)	(10,914)	(11,132)
Pension Benefits Paid	(8,890)	(8,889)	(8,889)	(8,700)	(8,500)	(8,670)	(8,844)
Administration	(562)	(585)	(488)	(602)	(614)	(627)	(639)
Transfer to Actuarial Account	-	-	-	-	-	-	-
Total Expenditures	(19,655)	(20,189)	(20,092)	(20,017)	(19,829)	(20,226)	(20,630)
Ending Fund Balance	10,876	10,077	11,011	10,673	10,337	10,435	10,534
Reserves							
Contingency Reserve	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Actuarial Account	(9,576)	(9,577)	(9,643)	(9,740)	(9,837)	(9,935)	(10,034)
Rate Stabilization Reserve			(868)	(433)	-		
Total Reserves	(10,076)	(10,077)	(11,011)	(10,673)	(10,337)	(10,435)	(10,534)
Ending Unreserved Fund Balance	800	0	0	0	0	0	(0)

Notes: The Firefighters' Pension Fund is composed of a Contingency Reserve and the Actuarial Account Balance. City Financial Policy specifies a target fund balance of \$500,000 in the Contingency Reserve. The 2013 Proposed Budget included legislation that would continue the suspension of transfers into the Actuarial Account for 2013 and 2014. Prior to the 2013 Proposed Budget, these two fund reserves were not shown separately.

Fund Financial Plans

Police Pension Fund (Fund 60400)

Amounts in \$1,000s	2011 Actuals	2012 Adopted	2012 Revised	2013 Proposed	2014 Proposed	2015 Projected	2016 Projected
Beginning Fund Balance	1,105	2,621	3,746	1,868	1,184	500	500
Accounting & Technical Adjustments	-	-	-	-	-	-	-
Beginning Unreserved Fund Balance	1,105	2,621	3,746	1,868	1,184	500	500
Revenues							
General Subfund	22,252	21,312	20,187	18,987	18,558	19,627	20,019
Police Auction Proceeds	123	120	120	116	117	119	122
Miscellaneous	963	-	-	-	-	-	-
Total Revenues	23,338	21,432	20,307	19,103	18,675	19,746	20,141
Expenditures							
Death Benefits	(16)	(15)	(15)	(15)	(15)	(15)	(15)
Medical Benefits Paid	(11,659)	(13,000)	(13,000)	(12,500)	(12,750)	(13,005)	(13,265)
Pension Benefits Paid	(8,548)	(8,634)	(8,634)	(6,715)	(6,020)	(6,140)	(6,263)
Administration	(473)	(536)	(536)	(557)	(574)	(586)	(597)
Total Expenditures	(20,696)	(22,185)	(22,185)	(19,787)	(19,359)	(19,746)	(20,140)
Ending Fund Balance	3,746	1,868	1,868	1,184	500	500	500
Reserves							
Contingency Reserve	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Rate Stabilization Reserve	-	(1,368)	(1,368)	(684)	-	-	-
Total Reserves	(500)	(1,868)	(1,868)	(1,184)	(500)	(500)	(500)
Ending Unreserved Fund Balance	3,246	0	0	(0)	(1)	0	0



Cost Allocation Tables:

These tables provide information about how the City allocates internal service costs (i.e. overhead provided by City agencies to other City agencies) to customers.

Cost Allocation

Central Service Departments and Commissions - 2013-2014 Cost Allocation Factors

Central Service Department	Cost Allocation Factor
Office of Arts and Cultural Affairs	Negotiated MOA*
City Auditor	2010 and 2011 audit hours by department
Civil Service Commission	2007-2011 number of cases by department
Mayor's Office	100% General Fund or by MOA*
Office of Civil Rights	2010-2011 cases filed by department
Office of Intergovernmental Relations	Staff time and assignments by department
Office of Sustainability and Environment	2012 Work Plan
Department of Finance and Administrative Services and City Budget Office	Various factors and allocations. See Appendix B(1) and Appendix B(2) for details on services, rates, and methodologies.
Department of Information Technology	Various factors and allocations. See Appendix B(3) for details on services, rates, and methodologies.
Law Department	2009 hours by department for Civil Division; Public and Community Safety Division is charged 100% to the General Fund. Administration BCL is split between Civil and Criminal and allocated accordingly.
Legislative Department	City Clerk's Office based on number of Legislative Items; Central Staff and Legislative Assistants on assignments; City Council 100% General Fund or by MOA.*
Department of Neighborhoods	Customer Service Bureau estimate by staff time.
Personnel Department	Various factors and allocations. See Appendix B(4) for details on services, factors, and methodologies.
State Examiner (State Auditor)	75% by Summit rows of data; 25% by 2011 authorized actual FTEs
Emergency Management	2011 actual expenditure dollar spread

*Memorandum of Agreement (MOA) on charges

Cost Allocation

Department of Finance and Administrative Services Billing Methodologies – B(1)

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Fleet Management Division				
Vehicle Leasing	A2212	<ul style="list-style-type: none"> Vehicles owned by, and leased from, Fleet Services Vehicles owned directly by Utility Departments 	<ul style="list-style-type: none"> Calculated rate per month based on lease-rate components for vehicle replacement, routine maintenance, and overhead. Charge for overhead only as outlined in MOU with Utility. 	Fleets rates.
Motor Pool	A2213	Daily or hourly rental of City Motor Pool vehicles.	Actual vehicle usage by department per published rates. Rates vary by vehicle type and are based on time and mileage, with a set minimum and maximum daily charge.	Direct bill.
Vehicle Maintenance	A2221	<ul style="list-style-type: none"> Vehicle Maintenance labor. Vehicle parts and supplies. 	<ul style="list-style-type: none"> Actual maintenance hours used for vehicle maintenance services not included in vehicle lease rate, billed at an hourly rate for all maintenance labor. Actual vehicle parts and supplies used for vehicle maintenance services not included in vehicle lease rate, billed at cost plus a mark-up. 	Direct bill.
Vehicle Fuel	A2232	Vehicle fuel from City-operated fuel sites.	Actual price per gallon of fuel consumed plus per-gallon mark-up.	Direct bill.
Facility Services				
Property Management Services	A3322	Office & other building space.	Property Management Services for City-owned buildings.	Space rent rates.
Property Management Services	A3322	Leased spaces.	Service agreements with commercial tenants, building owners and/or affected departments.	Direct bill.
Real Estate Services	A3322	Real estate transactions including acquisitions, dispositions, appraisals, etc.	Applicable operating costs based on staff time per customer department.	Cost Allocation to Relevant Funds.
Facilities Maintenance	A3323	Crafts Services: Plumbing, carpentry, HVAC, electrical, painting.	<ul style="list-style-type: none"> Regular maintenance costs included in office space rent and provided as part of space rent. Non-routine services charged directly to service user(s) at an hourly rate. 	Space rent rates; direct bill.
Janitorial Services	A3324	Janitorial services.	Janitorial services included in rate charges for the downtown core campus buildings.	Space rent rates.
Parking Services	A3340	Parking services.	Monthly parking costs for City vehicles are charged to department based on actual use. Hourly parking vouchers are sold to departments in advance of use, as requested. Vouchers for private tenants and personal vehicles of City staff are sold on monthly and hourly bases, as requested.	Direct bill; direct purchase
Warehousing Services	A3342	<ul style="list-style-type: none"> Surplus service Records storage Material storage Paper procurement 	<ul style="list-style-type: none"> Commodity type, weighting by effort and time Cubic feet and retrieval requests Number of pallets used/stored Paper usage by weight 	Cost Allocation to all City Departments
Distribution Services	A3343	<ul style="list-style-type: none"> U.S. Mail delivery Interoffice mail, special deliveries 	<ul style="list-style-type: none"> Sampling of pieces of mail delivered to client. Volume, frequency, and distance of deliveries 	Cost Allocation to Departments and the General Fund

Cost Allocation

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
Technical Services				
Capital Development and Construction Management	A3311	<ul style="list-style-type: none"> Project management Space planning and design Move coordination 	<ul style="list-style-type: none"> Project management hours billed at prevailing hourly rate, determined by dividing division revenue requirement by annual forecast of project management billable hours. 	Direct bill
Financial Services				
Economics and Forecasting	A4501	City economic forecasting	Allocation to General Fund and Health Care Subfund.	Interfund transfer
Fiscal and Policy Management	A4502	City financial policy and planning	Allocation to General Fund and other applicable funds.	Interfund transfer
Debt Management	A4503	Debt financing for the City	Allocation based on historical number of bond sales	Cost Allocation to General Fund, SCL, SPU
Citywide Accounting/Payroll	A4511 A4512 A4513	<ul style="list-style-type: none"> Citywide accounting services. Citywide payroll 	<ul style="list-style-type: none"> Percent of staff time by department Percent of staff time per department, with Payroll and Pension time allocated to departments based on FTEs and retirement checks, respectively. 	Cost Allocation to Six Funds
Applications	A4522	Maintain and develop City business applications	Project and staff assignments.	Cost Allocation to Six Funds, DoIT and FAS.
Summit	A4523	Maintain and develop the City-wide financial management system	System data rows used by customer department.	Cost Allocation to Six Funds.
Human Resource Information System (HRIS)	A4524	Maintain and develop the City's personnel management system	Department share of total number of regular paychecks and retirement checks.	Cost Allocation to Six Funds
Consumer Protection	A4531	<ul style="list-style-type: none"> Verify accuracy of commercial weighing and measuring devices Enforcement of taxicab, for-hire vehicle and limousine industries. 	100% fee supported.	External fees.
Regulatory Enforcement	A4536	Collection and enforcement of City taxes and license fees.	External fee revenue; General Fund support.	Interfund transfer
Business Licensing and Tax Administration	A4537 A4538	Administration, audit, and customer service for City tax codes and regulatory licenses	100% General Fund.	Interfund transfer
Contracting Services	A4541	<ul style="list-style-type: none"> Provide contracting support and administration. Women and minority business development. 	<ul style="list-style-type: none"> Percent share based on total number of awarded public works contracts Contract Awards (50%) and dollar amount of Contract Awards (50%). 100% General Fund 	Cost Allocation to CIP Departments
Purchasing Services	A4542	Provide centralized procurement services and coordination	Percent share by department based on total number of Purchase Orders issued (50%) and Blanket Contract and Purchase Order spending (50%).	Cost Allocation to Six Funds
Treasury Operations	A4581	Bank reconciliation, Warrant issuance	Percent share by department based on staff time.	Cost Allocation to Six Funds
Investments	A4582	Investment of City funds	Percent share by department of annual investment earnings through the Citywide Investment Pool.	Cost Allocation to Six Funds
Remittance Processing	A4583	Processing of mail and electronic payments to Cash Receipt System	Percent share by department based on total number of weighted transactions.	Cost Allocation to General Fund, SCL, SPU
Parking Meter Collections	A4584	Collection of parking meter revenue	100% General Fund	Interfund Transfer
Risk Management Claims Processing	A4591 A4592	Claims processing; liability claims and property/casualty program management; loss prevention/control and	Percent share by department based on number of claims filed (50%) and amount of claims/settlements paid (50%) (five-year period).	Cost Allocation to Six Funds

Cost Allocation

Service Provider	Org	Service Provided	Billing Methodology	Billing Method
		contract review		
Seattle Animal Shelter				
Seattle Animal Shelter	A5511 A5512	Animal care and animal control enforcement; spay and neuter services to the public.	External fees; General Fund.	Interfund transfer.
Office of Constituent Services				
Constituent Services	A6511	Service delivery and policy analysis, public disclosure response	Number of constituent contacts (inquiries, complaints, requests for service)	Cost Allocation to Six Funds
Customer Service Bureau	A6512	Provide information to constituents in response to inquiry or complaint	Number of constituent contacts (inquiries, complaints, requests for service)	Cost Allocation to Six Funds
Neighborhood Payment and Information Services	A6513	Payment and information services to residents (utility bills, pet licenses, traffic tickets, passports, City employment)	Percentage share by department of transaction type.	Interfund transfer

Central Budget Office Cost Allocation Methodologies – B(2)

Service Provider	Org	Service Provided	Billing Methodology
Central Budget Office			
Central Budget Office	CZ615	City financial policies, planning, budget, and controls	Staff time and assignments

Cost Allocation

Department of Information Technology (DoIT) Cost Allocation Methodologies – B(3)

Program	Org	Allocation Formula	Departments Affected
Data Backbone	D3308	Percent of actual budget	Six funds
Internet Services	D3308	Percent of actual budget	Seven funds
Data Network Services	D3308	Billed on use of port and WiFi services: port connection charge for all central campus offices except SCL and SPL; WiFi charges for all departments	All departments except SPL
Enterprise Computing Services	D3301	Allocated to customer departments based on pages printed, number of operating systems, number of batch jobs, number of gigabytes, number of units of cabinet storage, number of physical servers, number of virtual servers, number of web applications, number of CPUs, and number of SharePoint site collections. Citrix services billed based on number of Citrix accounts	All departments
Messaging, Collaboration, and Directory Services	D3302	Allocated to customer departments based on number of email addresses. Mobile device (smart phones, etc.) support billed based on number of devices.	All departments except SPL
Technical Support Services (Desktops)	D3304	Allocated to customer departments based on number of desktops and printers	Participants
Service Desk	D3310	Allocated to customer departments based on number of email addresses	Participants
Telephone System Services	D3305	Core landline services allocated to customer departments based on number of extensions; misc. services and IVR/Call Center services funded based on usage/rates	Telephone Rates: All departments IVR: Participants
Cellular and Wireless Charges	D3305	Airtime and equipment charges for cell phones and wireless modems based on actual usage and billing from carriers.	Participants
Radio Network	D3306	Radio network access fee and reserves; monthly charge for pagers	Access fee: Participants Monthly lease charge: Participants
Communications Shop	D3307	Historical usage	Police, Fire, SPU, Seattle Center; other departments may select this service
Telecommunications Engineering & Project Management	D3311	Labor Rates	Optional
Citywide Web Team	D4401	Percent of actual budget	Six funds (including Cable Fund)
Community Technology	D4403	Cable Subfund	Constituents

Cost Allocation

Program	Org	Allocation Formula	Departments Affected
Office of Cable Communications	D4402	Cable Subfund	Constituents
Seattle Channel	D4404	Cable Subfund	Constituents
Technology Leadership and Enterprise Planning	D2201	Percent of actual budget	Seven funds
Project Management Center of Excellence	D2201	Percent of actual budget	Seven funds
Project Management Project Support	D2201	Percent of actual budget	Seven funds
Department Management, including Vendor and Contract Management	D1101	Based on percent of each Fund's contribution to overall DoIT revenue recovery	Seven funds
GODA bond debt service and MS Office Licenses and Enterprise CALs, Office 365, Windows 7	D1102	Percent of actual budget: number of licenses	Six funds
Next Generation Data Center	D1101 & D1102	Percent of actual budget	Six funds
Electronic Records Management System	D1102	Percent of actual budget	Six funds

Cost Allocation

Personnel Department Cost Allocation Methodologies – B(4)

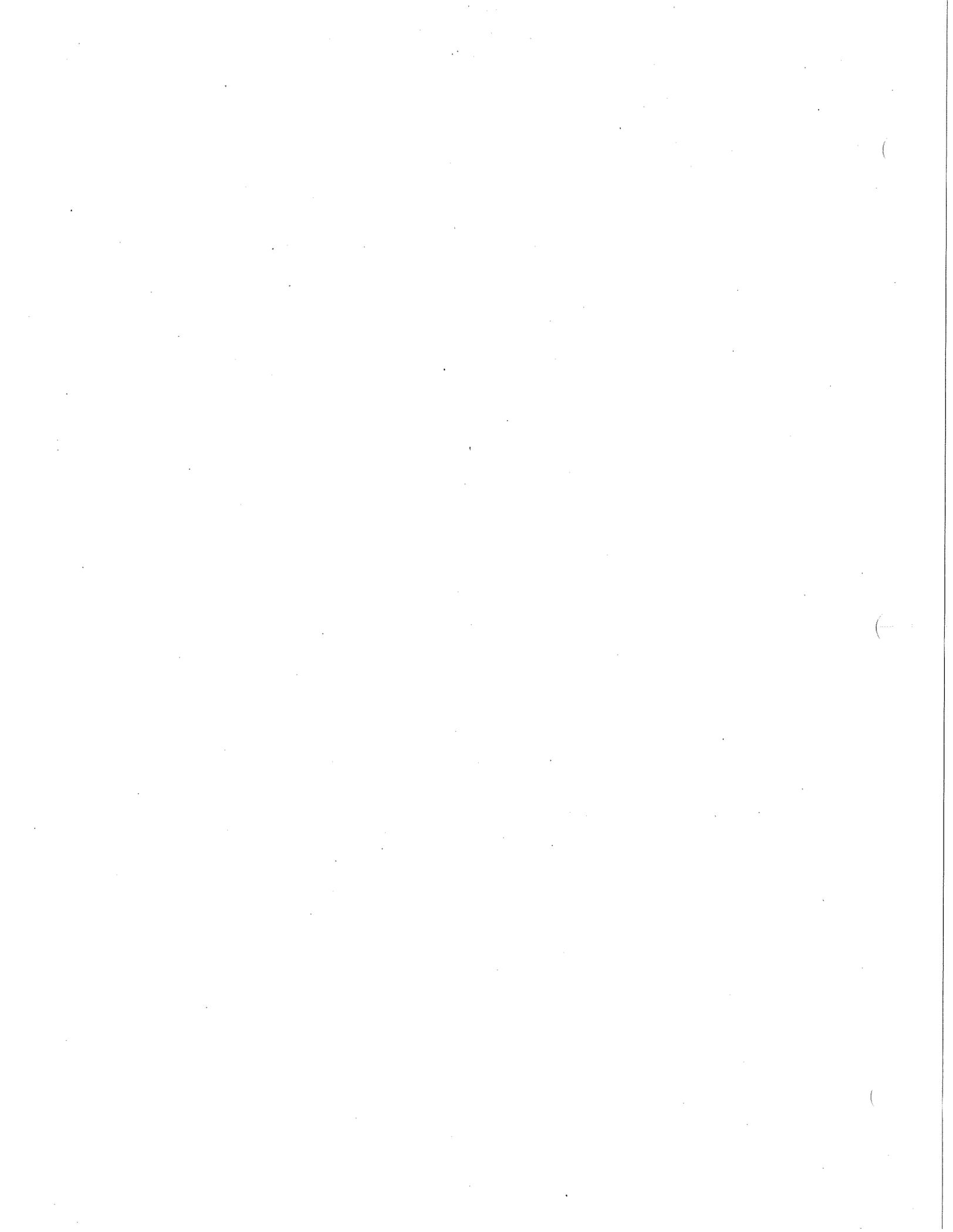
Service Provider	Org	Service Provided	Billing Methodology
Commercial Driver's Licenses	N1230	<ul style="list-style-type: none"> • CDL administration 	# of CDLs by Department
Alternative Dispute Resolution	N1145	<ul style="list-style-type: none"> • Mediation and facilitation • Conflict resolution training 	2012 Adopted Budget FTEs
Police and Fire Examinations	N1150	Administer exams for potential fire and police candidates	General Fund allocation and participant fees
Training Development and EEO (TDE)	N1160	<ul style="list-style-type: none"> • Administer employee training and recognition programs • Consulting 	2012 Adopted Budget FTEs
Employment	N1190	<ul style="list-style-type: none"> • Recruit for open positions Provide policy guidance for Citywide personnel issues	2012 Adopted Budget FTEs
Benefit Administration	N1240	Administer Citywide health care insurance programs	2012 Adopted Budget FTEs
Director's Office	N1315	Provide policy guidance for Citywide personnel issues	2012 Adopted Budget FTEs
Information Management	N1360	Maintain Citywide personnel information	2012 Adopted Budget FTEs
Contingent Workforce Program	N1370	Administer temporary, work study, and intern programs	2012 Adopted Budget FTEs
Financial Services, Budget, Finance & Accounting	N1350	Provide finance, budget, and accounting and other internal services	2012 Adopted Budget FTEs
Classification and Compensation	N1430	<ul style="list-style-type: none"> • Design and maintain classification and pay programs • Determine City position titles 	Number of Job Classifications
Labor Relations	N1440	<ul style="list-style-type: none"> • Administer labor statutes • Negotiate and administer collective bargaining agreements and MOUs 	Number of Represented Positions
Deferred Compensation	N1220	Administer deferred compensation (457 Retirement Plan) for City employees.	Service fee charged to program participants.
Industrial Insurance (Safety and Workers' Compensation)	N1230, N1250, and N1350	Collaborate with the Washington State Department of Labor and Industries; manage medical claims, time loss, preventative care, and workplace safety programs.	Supported by the Industrial Insurance Subfund, billing is based on actual usage and pooled costs are based on three years of historical usage/data.

Cost Allocation

Central Service Cost Allocations by paying funds – Informational Only

These transfers reflect reimbursements for general government work performed on behalf of certain revenue generating departments.

	2012 Adopted	2013 Proposed	2014 Proposed
City Budget Office	855,504	1,444,032	1,486,618
Personnel	4,407,812	4,019,389	4,154,184
MISC	14,386,164	15,263,671	15,788,851
Total Interfund Transfers	19,649,481	20,727,093	21,429,653
Interfund Transfers to City Budget Office (CBO)			
Seattle City Light	304,040	375,448	386,521
Seattle Public Utilities	251,619	375,448	386,521
Seattle Department of Transportation	209,682	375,448	386,521
Department of Planning Development	69,195	173,284	178,394
Retirement	20,968	144,403	148,662
Total Interfund Transfers to CBO	855,504	1,444,032	1,486,618
Intefund Transfers to Personnel			
Seattle City Light	1,846,187	1,805,567	1,865,807
Seattle Public Utilities	1,366,722	1,204,417	1,244,516
Seattle Department of Transportation	823,401	685,110	708,343
Department of Planning Development	358,007	304,650	315,194
Retirement	13,496	19,645	20,324
Total Interfund Transfers to Personnel	4,407,812	4,019,389	4,154,184
Miscellaneous Interfund Transfers			
Seattle City Light	3,761,690	4,074,638	4,224,440
Seattle Public Utilities	3,596,184	4,367,980	4,520,159
Seattle Department of Transportation	4,320,975	4,095,791	4,228,187
Department of Planning Development	2,637,310	2,561,589	2,647,068
Retirement	70,005	163,674	168,996
Total Miscellaneous Interfund Transfers	14,386,164	15,263,671	15,788,851



Glossary:

The glossary provides definitions of terms specific to governmental budgeting that are used throughout the budget book.

Glossary

Abrogate: A request to eliminate a position. Once a position is abrogated, it cannot be administratively reinstated. If the body of work returns, a department must request new position authority from the City Council.

Appropriation: A legal authorization granted by the City Council, the City's legislative authority, to make expenditures and incur obligations for specific purposes.

Biennial Budget: A budget covering a two-year period. Under state law, a biennium begins with an odd-numbered year.

Budget - Adopted and Proposed: The Mayor submits to the City Council a recommended expenditure and revenue level for all City operations for the coming fiscal year as the Proposed Budget. When the City Council agrees upon the revenue and expenditure levels, the Proposed Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

Budget - Endorsed: The City of Seattle implements biennial budgeting through the sequential adoption of two one-year budgets. When adopting the budget for the first year of the biennium, the Council endorses a budget for the second year. The Endorsed Budget is the basis for a Proposed Budget for the second year of the biennium, and is reviewed and adopted in the fall of the first year of the biennium.

Budget Control Level: The level at which expenditures are controlled to meet State and City budget law provisions.

Capital Improvement Program (CIP): Annual appropriations from specific funding sources are shown in the City's budget for certain capital purposes such as street improvements, building construction, and some kinds of facility maintenance. These appropriations are supported by a six-year allocation plan detailing all projects, fund sources, and expenditure amounts, including many multi-year projects that require funding beyond the one-year period of the annual budget. The allocation plan covers a six-year period and is produced as a separate document from the budget document.

Chart of Accounts: A list of expenditure, revenue, and other accounts describing and categorizing financial transactions.

Community Development Block Grant (CDBG): A U.S. Department of Housing and Urban Development (HUD) annual grant to Seattle and other local governments to support economic development projects, human services, low-income housing, and services in low-income neighborhoods.

Comprehensive Annual Financial Report of the City (CAFR): The City's annual financial statement prepared by the Department of Finance and Administrative Services.

Cost Allocation: Distribution of costs based on some proxy for costs incurred or benefits received.

Cumulative Reserve Subfund (CRS): A significant source of ongoing local funding to support capital projects in general government departments. The CRS consists of two accounts: the Capital Projects Account and the Revenue Stabilization Account. The Capital Projects Account has six subaccounts: REET I, REET II, Unrestricted, South Lake Union Property Proceeds, Asset Preservation Subaccount - Fleets and Facilities, and the Street Vacation Subaccount. The Real Estate Excise Tax (REET) is levied on all sales of real estate, with the first .25% of the locally imposed tax going to REET I and the second .25% to REET II. State law specifies how each REET can be spent.

Glossary

Debt Service: Annual principal and interest payments the City owes on money it has borrowed.

Education and Developmental Services Levy (Families and Education Levy): In September 2004, voters approved a new Families and Education Levy for \$116.7 million to be collected from 2005 through 2011. This is the third levy of this type, replacing ones approved in 1990 and 1997. Appropriations are made to various budget control levels grouped together in the Educational and Developmental Services section of the budget, and are overseen by the Department of Neighborhoods. Appropriations then are made to specific departments to support school- and community-based pro-grams for children and families.

Errata: Adjustments, corrections, and new information sent by departments through the City Budget Office to the City Council during the Council's budget review as an adjunct to the Mayor's Proposed Budget. The purpose is to adjust the Proposed Budget to reflect information not available upon submittal and to correct inadvertent errors.

Full-Time Equivalent (FTE): A term expressing the amount of time for which a position has been budgeted in relation to the amount of time a regular, full-time employee normally works in a year. Most full-time employees (1.00 FTE) are paid for 2,088 hours in a year (or 2,096 in a leap year). A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund: An accounting entity with a set of self-balancing revenue and expenditure accounts used to record the financial affairs of a governmental organization.

Fund Balance: The difference between the assets and liabilities of a particular fund. This incorporates the accumulated difference between the revenues and expenditures each year.

General Fund: A central fund into which most of the City's general tax revenues and discretionary resources are pooled, and which is allocated to support many of the operations of City government. Beginning with the 1997 Adopted Budget, the General Fund was restructured to encompass a number of subfunds, including the General Fund Subfund (comparable to the "General Fund" in prior years) and other subfunds designated for a variety of specific purposes. These subfunds are listed and explained in more detail in department chapters, as well as in the Funds, Subfunds, and Other section of the budget document.

Grant-Funded Position: A position funded 50% or more by a categorical grant to carry out a specific project or goal. Seattle Municipal Code 4.04.030 specifies that "categorical grant" does not include Community Development Block Grant funds, nor any funds provided under a statutory entitlement or distribution on the basis of a fixed formula including, but not limited to, relative population.

Neighborhood Matching Subfund (NMF): A fund supporting partnerships between the City and neighborhood groups to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, materials, professional services, or cash. The NMF is administered by the Department of Neighborhoods.

Operating Budget: That portion of a budget dealing with recurring expenditures such as salaries, electric bills, postage, printing, paper supplies, and gasoline.

Position/Pocket Number: A term referring to the title and unique position identification number assigned to each position authorized by the City Council through the budget or other ordinances. Positions may have a common title name, but each position has its own unique identification number assigned by the Records Information Management Unit of the Personnel Department at the time position authority

Glossary

is approved by the City Council. Only one person at a time can fill a regularly budgeted position. An exception is in the case of job-sharing, where two people work part-time in one full-time position.

Program: A group of services within a department, aligned by common purpose.

Reclassification Request: A request to change the job title or classification for an existing position. Reclassifications are subject to review and approval by the Classification/Compensation Unit of the Personnel Department and are implemented upon the signature of the Personnel Director, as long as position authority has been established by ordinance.

Reorganization: Reorganization refers to changes in the budget and reporting structure within departments.

SUMMIT: The City's central accounting system managed by the Department of Executive Administration.

Sunsetting Position: A position funded for only a specified length of time by the budget or enabling ordinance.

Type of Position: There are two types of budgeted positions. They are identified by one of the following characters: **F** for Full-Time or **P** for Part-Time.

Regular Full-Time is defined as a position budgeted for 2,088 compensated hours per year, 40 hours per week, 80 hours per pay period, and is also known as one full-time equivalent (FTE).

Regular Part-Time is defined as a position designated as part time, and requiring an average of 20 hours or more, but less than 40 hours of work per week during the year. This equates to an FTE value of at least 0.50 and no more than 0.99.

Statistics:

This table provides high-level statistical information about the City of Seattle, including demographic data and historical budget data by department.

Statistics

MISCELLANEOUS STATISTICS - December 31, 2011 - Unless Otherwise Indicated

CITY GOVERNMENT

Date of incorporation	December 2, 1869
Present charter adopted	March 12, 1946
Form: Mayor-Council (Nonpartisan)	

GEOGRAPHICAL DATA

Location:	
Between Puget Sound and Lake Washington	
125 nautical miles from Pacific Ocean	
110 miles south of Canadian border	
Altitude:	
Sea level	521 feet
Average elevation	10 feet
Land area	83.1 square miles
Climate	
Temperature	
30-year average, mean annual	52.4
January 2011 average high	52.5
January 2011 average low	32.0
July 2011 average high	70.5
July 2011 average low	59.0
Rainfall	
30-year average, in inches	37.41
2011-in inches	36.39

VITAL STATISTICS

Rates per thousand of residents	
Births (2010)	13.0
Deaths (2010)	6.8

PUBLIC EDUCATION (2011-12 School Year)

Enrollment (October 1)	48,496
Teachers and other certified employees (October 1)	3,364
School programs	
Regular elementary programs	57
Regular middle school programs	9
Regular high school programs	12
K-8 school programs	10
Alternative/Non-traditional school programs	5
Total number of school programs	93

PROPERTY TAXES

Assessed valuation (January 2011)	\$119,424,060,925
Tax levy (City)	\$347,854,971

EXAMPLE - PROPERTY TAX ASSESSMENTS

Real value of property	\$453,300
Assessed value	\$453,300

POPULATION

Year	City of Seattle	Seattle Metropolitan Area ^{ab}
1920	315,685	N/A
1930	365,583	N/A
1940	368,302	N/A
1950	467,591	844,572
1960	557,087	1,107,203
1970	530,831	1,424,611
1980	493,846	1,607,618
1990	516,259	1,972,947
2000	563,374	2,279,100
2001	568,100	2,376,900
2002	570,800	2,402,300
2003	571,900	2,416,800
2004	572,600	2,433,100
2005	573,000	2,464,100
2006	578,700	2,507,100
2007	586,200	2,547,600
2008	592,800	2,580,800
2009	602,000	2,613,600
2010	608,660	2,644,584
2011	612,100	2,659,600
King County		1,942,600
Percentage in Seattle		32

^a Source: Washington State Office of Financial Management.

^b Based on population in King and Snohomish Counties.

ELECTIONS (November 8)

Active registered voters	373,630
Percentage voted last general election	52.87
Total voted	197,524

PENSION BENEFICIARIES

Employees' Retirement	5,580
Firemen's Pension	804
Police Pension	813

Property Tax Levied By	Dollars per Thousand	Tax Due
City of Seattle	\$3.06086	\$1,387.49
Emergency Medical Services	0.30000	135.99
State of Washington	2.27990	1,033.48
School District No. 1	2.34209	1,061.67
King County	1.33816	606.59
Port of Seattle	0.22366	101.39
King County Ferry District	0.00360	1.63
King County Flood Control Zone	0.10976	49.75
Totals	\$9.65803	\$4,377.98

PORT OF SEATTLE

Bonded Indebtedness

General obligation bonds	\$ 336,120,000
Utility revenue bonds	2,967,980,000
Passenger facility charges bonds	167,395,000
Commercial Paper	42,655,000

Waterfront (mileage)

Salt water	13.4
Fresh water	0.7

Value of Land Facilities

Waterfront	\$2,189,929,646
Sea-Tac International Airport	\$5,062,065,776

Marine Container Facilities/Capacities

4 container terminals with 11 berths covering 526 acres
 2.034 million TEU's (20-ft. equivalent unit containers)
 1 grain facility, 1 general cargo facility, 1 barge terminal
 2 cruise terminals

Sea-Tac International Airport

Scheduled passenger airlines	27
Cargo airlines	3
Charter airlines	4
Loading bridges	74

Statistics

Operating Indicators by Department / Office Last Ten Years

	2011	2010	2009	2008	2007
PUBLIC SAFETY					
Fire					
Property fire loss					
Total City	\$11,476,891	\$11,021,455	\$22,217,971	\$16,351,377	\$17,664,500
Per capita	\$18.86	\$18.11	\$36.91	\$27.52	\$32.76
Police					
Municipal Court filings and citations					
Non-traffic criminal filings	8,481	9,908	10,724	9,461	12,003
Traffic criminal filings	1,109	4,752	5,344	5,124	5,100
DUI filings	1,667	1,343	1,422	1,167	1,390
Non-traffic infraction filings	4,787	5,501	6,111	6,437	7,880
Traffic infraction filings	46,136	55,108	57,960	69,949	74,490
Parking infractions	580,841	600,543	568,616	477,024	430,240
ARTS, CULTURE, AND RECREATION					
Library					
Library cards in force	456,534	502,903	465,325	432,790	448,104
Parks and Recreation					
Park use permits issued					
Number	670	614	639	599	529
Amount	\$454,327	\$302,690	\$204,527	\$212,403	\$75,459
Facility use permits issued including pools					
Number	26,051	27,384	26,922	24,977	23,487
Amount	\$6,147,176	\$5,014,973	\$4,957,236	\$2,571,854	\$2,374,230
Facility use permits issued excluding pools					
Number	25,472	26,661	26,190	23,577	22,113
Amount	\$5,573,454	\$4,480,703	\$4,469,322	\$2,127,367	\$1,997,402
Picnic permits issued					
Number	3,463	3,658	3,547	3,420	3,469
Amount	\$345,209	\$303,075	\$249,110	\$228,965	\$229,715
Ball field usage					
Scheduled hours	128,352	125,891	161,937	147,911	145,481
Amount	\$2,480,476	\$1,909,705	\$1,457,708	\$1,444,393	\$1,600,578
Weddings					
Number	233	272	268	235	254
Amount	\$80,900	\$89,350	\$91,238	\$80,955	\$87,900
NEIGHBORHOODS AND DEVELOPMENT					
Planning and Development					
Permits					
Number issued	7,075	6,287	5,917	7,890	8,865
Value of issued permits	\$2,144,525,229	\$1,582,129,040	\$1,987,486,066	\$2,580,055,297	\$3,097,812,568
UTILITIES AND TRANSPORTATION					
City Light					
Customers	400,351	398,858	394,731	387,715	383,127
Operating revenues	\$771,464,570	\$732,977,819	\$723,128,042	\$877,392,652	\$832,524,784

Statistics

	2011	2010	2009	2008	2007
Water					
Population served	1,303,847	1,292,994	1,280,557	1,265,878	1,251,998
Billed water consumption, daily average, in gallons	110,200,000	110,424,484	122,038,356	117,406,451	120,690,060
Operating revenues	\$194,572,652	\$195,203,465	\$191,369,588	\$164,405,030	\$160,161,307
Drainage and Wastewater					
Operating revenues	\$278,956,907	\$249,733,795	\$250,194,607	\$224,109,335	\$202,407,690
Solid Waste					
Customers					
Residential garbage customers	166,637	165,541	167,047	166,914	166,052
Residential dumpsters customers	127,678	126,593	127,971	122,503	119,667
Commercial garbage customers	8,179	8,248	8,462	9,747	8,505
Operating revenues	\$154,200,068	\$150,905,931	\$135,641,160	\$124,353,043	\$121,930,923
	2006	2005	2004	2003	2002
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Weddings					

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